

FINANCIAL TIMES

Olivetti changes

Why and whither

Pages 10 and 16

Mr Mean

An axeman writes

Book Review, Page 10

Internet money

How secure?

Technology, Page 19

Death of a bank

The fate of Hill Samuel

Page 11

World Business Newspaper <http://www.FT.com>

THURSDAY SEPTEMBER 5 1996

Brussels agrees deal with VW over subsidies

The European Commission agreed a compromise over subsidies paid to Volkswagen, EU competition commissioner Karel Van Miert said. Under the deal, VW will not have to repay subsidies but Germany will freeze an equivalent amount of money due to the carmaker. The commission has been at loggerheads with Bonn since July, when Saxony paid Volkswagen DM90.7m (\$61.2m) as part of a DM240m aid package blocked by the Commission. Page 12

Brussels seeks wider powers: The European Commission called for exclusive negotiating rights and an end to national vetoes over international trade agreements in services and intellectual property. Page 2

Lutine bell marks Lloyd's recovery

Lloyd's of London chairman David Rowland (left) rang the Lutine bell to mark the Department of Trade and Industry's acceptance of the last stage of the insurance market's £3.2bn recovery plan. Anthony Nelson, Department of Trade and Industry minister, approved Equitas, a specially created "reinsurance" company into which Lloyd's is transferring about £12bn (\$18.7bn) mainly US liabilities outstanding on policies sold before 1993. Page 7

Gaspro plans international issue: Gazprom of Russia, the world's biggest gas producer, is pressing ahead with plans to launch itself on the international capital markets. Market sources suggest it could place up to 1.5 per cent of its shares at a target price of about \$400m. Page 18

UK companies hobbled by rules: UK companies are at a competitive disadvantage to European rivals because they have to give more information in their annual accounts, a survey shows. Page 7

Telekom's debts put at \$67bn: Investors in Germany's Deutsche Telekom will buy into a company whose capital structure "offers many of the characteristics of a leveraged buy-out", investment bank BZW says. It reports that Deutsche Telekom has debts of \$67bn. Page 13

Airbus seeks deal with Saab: Airbus Industrie, the European aircraft consortium, is looking to Saab of Sweden to help develop a super jumbo to compete with Boeing. Airbus says the aircraft will cost \$5m (\$5m) to develop and will carry more than 600 passengers. Page 4

Cadbury Schweppes 12% ahead: UK food and soft drinks group Cadbury Schweppes reported a 12 per cent rise in interim pre-tax profits to £231m (\$360m) despite lower profits in Britain. Page 12; Lex, Page 12

DirectTV plans Spanish services: US digital satellite television broadcaster DirectTV is expected to announce today that it plans to launch digital satellite TV in Spain with local and Latin American partners. Page 13

Manila reforms stock exchange: The Philippines stock exchange is to be turned into a self-regulating body similar to the New York exchange, government officials said. Page 12

Japan's government loses popularity: The popularity of Japanese premier Ryutaro Hashimoto's government has fallen eight points since April to 51 per cent, a Mainichi Shinbun newspaper poll shows. Page 4

TNT profits slip: Australian transportation group TNT reported annual profits of A\$25.8m (US\$20.4m) after tax compared with A\$30.1m a year earlier. The company suffered a sharp fall in earnings at Ansett Airlines. Page 13

Manx action against exchange dealer: Garrett Martin Bell, British manager of a Copenhagen-based currency investment company raided by Danish police, is the subject of an injunction preventing him from operating a similar business in the Isle of Man. Page 2

Williams picks Prentiss: German Hertz-Herald Prentiss, 29, was confirmed as the replacement for axed driver Damon Hill in the Williams Renault motor racing team for next season.

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES	
New York S&P 500	5,922.84 (+5.59)
Dow Jones Ind. Av.	5,922.84 (+5.59)
NASDAQ Composite	1,422.28 (+1.07)
Europe and Far East	
FT-SE 100	2,522.39 (+21.82)
FT-SE 100	2,522.39 (+21.82)
Nikkei	21,291.67 (+3.72)

US LIQUIDITY RATES	
Federal Funds	5.75%
3-month T-bill	5.31%
Long Bond	5.5%
Yield	7.10%

OTHER RATES	
UK 3-month Interbank	5.5%
UK 10 yr Gilt	5.7%
France 10 yr OAT	5.72%
Germany 10 yr Bund	5.62%
Japan 10 yr JGB	5.62%

NORTH SEA OIL (Argon)	
Break (Dated)	\$ W/A (21.25)

Algeria	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Australia	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Bahrain	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Belgium	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Cyprus	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Czech Rep.	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Denmark	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Egypt	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
France	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Germany	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Greece	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
India	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Indonesia	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Iran	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Italy	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Japan	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
South Korea	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Malaysia	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Netherlands	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Norway	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Poland	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Portugal	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Romania	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Russia	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Saudi Arabia	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Spain	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Sweden	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Switzerland	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Taiwan	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Thailand	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Turkey	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
USA	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
UK	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
West Germany	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175
Yugoslavia	US\$ 275	Oilfield	US\$ 175	Libya	US\$ 175	Qatar	US\$ 175

Downturn increases French gloom

By David Owen and Andrew Jack in Paris

Fall in GDP puts the franc under renewed pressure

The French economy contracted more sharply than expected in the second quarter of this year, further deepening the mood of despondency gripping the country. Figures released yesterday showed a 0.4 per cent decline in second-quarter gross domestic product, against an anticipated fall of 0.2-0.3 per cent. The statistics added to concern over the economic outlook and prompted renewed pressure on the franc in Paris currency markets. French stocks, however, shrugged off the news with the benchmark CAC-40 index rising 0.58 per cent to end the day at 1,984.77.

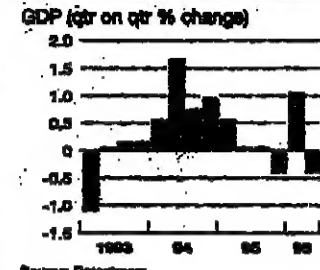
Government ministers played down the significance of the downturn. Mr Alain Lamassouze, budget minister, said government growth forecasts of 1.3 per cent for 1996 were "not yet impossible". The decline in growth was attributed chiefly to lower household consumption and reduced industrial investment. Mr Alain Juppé, the prime minister, will tell the French nation tonight about his plans for tax cuts. His proposals for cuts of at least FF20bn (\$3.94bn) in 1997 are seen as a last-ditch bid to stimulate consumer spending and improve government popularity.

This received a small boost yesterday when an opinion poll showed a slight improvement in the popularity ratings of both Mr Juppé and President Jacques Chirac. The Gallup survey in the weekly L'Express put approval for Mr Chirac at 43 per cent in August against 40 per cent in July, and for Mr Juppé at 37 per cent, up from 34 per cent. Another poll, however, suggested that gloom about the country's economic and social position had risen sharply. The Louis Harris survey indicated that some 62 per cent of French people believed the situation was deteriorating, compared with 44 per cent in the previous poll two months earlier.

Mr Marc Blondel, secretary-general of the powerful Force Ouvrière trade union, yesterday claimed all the ingredients were there for "a general explosion". The government also came under attack from within the ranks of the ruling centre-right coalition, with Ms Simone Veil, a former health minister, accusing Mr Chirac of betraying promises made in last year's presidential campaign.

In Paris, the franc lost ground, closing at FF13.4285 to the D-Mark, against FF13.4235 on Tuesday. In London, however, it declined only marginally, with traders said to be focusing on other issues. Yesterday's renewed turmoil comes at a time when the country is setting much store by an upturn in economic growth in the second half and beyond. This would enable it to cut its general financial deficit to 3 per cent of GDP in 1997 in line with the Maastricht convergence criteria for European monetary union. Leader, Page 11

France's rocky ride



Handshake reaffirms Mideast peace goal



Olivetti chief seeks to calm investors

By Andrew Hill in Milan and Paul Taylor in London

Mr Francesco Calo, chief executive of Olivetti, last night sought to calm the concerns of shareholders and employees about the future of the Italian computer group after the unexpected resignation of Mr Carlo De Benedetti, its chairman. Olivetti's shares rose sharply on Tuesday night, after falling out with Mr Calo over the strategic direction of the company he had run for 18 years. He indicated he was acting on his earlier promise to resign if Olivetti did not achieve profitability targets set last year, following the the company's 12.257m rights issue. His holding company, Cnr, is Olivetti's largest shareholder. Olivetti's shares rose sharply on Tuesday night, after falling out with Mr Calo over the strategic direction of the company he had run for 18 years. He indicated he was acting on his earlier promise to resign if Olivetti did not achieve profitability targets set last year, following the the company's 12.257m rights issue. 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NEWS: EUROPE

Brussels seeks control of trade deals

Commission makes play for exclusive negotiating rights over services and intellectual property

By Lionel Barber in Brussels

The European Commission yesterday called for exclusive negotiating rights and an end to national vetoes over international trade agreements in services and intellectual property, raising the stakes in the intergovernmental Conference (IGC) reviewing the Maastricht treaty.

The Commission said its bid for wider powers as well as more majority voting would strengthen the EU's weight in trade policy in relation to the US and Japan, but it has already provoked opposition among sovereignty-conscious member states led by Britain and France.

"This is a matter of trust," said a senior Commission official yesterday. "If member states are not willing to agree to a limited transfer of powers in trade policy, it does not bode well for the rest of the IGC."

Mr Marcelino Oreja, EU commissioner, presented a formal request to extend the Commission's authority over services and intellectual property at a meeting of high-level representatives to the Maastricht treaty review conference (IGC) in Brussels on Tuesday. Sir Leon Brittan, EU trade commissioner, is also making the case in national capitals.

But representatives of the big countries such as Britain, France, Germany, and Spain reacted coolly,

fearing a backlash from national parliaments wishing to preserve veto rights.

The Commission proposal would extend its writ under Article 113 of the treaty of Rome. The clause gives the EU - through the Commission as negotiator - sole authority to conclude multilateral agreements on trade in goods, reporting regularly to the Council of Ministers.

Article 113 offers only shared responsibility in services and intellectual property, making it hard for the EU to speak with one voice in fast-growing industries such as telecommunications. Since almost all international trade deals involve services, national member

states have de facto blocking powers over the whole negotiation, according to the Commission.

In the name of consistency, the Commission wants to extend Article 113's writ to areas such as services which are covered by the World Trade Organisation, following final conclusion of the GATT Uruguay Round in spring 1994.

In November 1994, the European Court of Justice in Luxembourg rebuffed a bid by the Commission seeking retrospective recognition that the GATT deal was a matter of exclusive EU responsibility.

Under President Jacques Santer, the Commission has taken a cautious approach to the IGC avoiding accusations of Brussels power-

grabs. But Mr Santer is determined to fight for a limited extension of EU-wide powers in what he considers are "core" responsibilities such as trade policy.

Aides argue that reforms must take place if the EU is to act effectively in the light of pending enlargement to central and eastern Europe. But they concede that the IGC is moving slowly, with little concrete discussion of how to run an EU of more than 25 members.

This week's IGC bargaining session was the first since the summer recess under the chairmanship of the Irish presidency which hopes to hammer out a draft for a revised European Union constitution by the end of November.

Yeltsin lands new blow on Lebed

By Chrystia Freeland in Moscow

President Boris Yeltsin pointedly undermined his security chief, Mr Alexander Lebed, yesterday just a few days after the latter had concluded a breakthrough peace accord in Chechnya.

Mr Yeltsin, who has repeatedly refused to meet the former general - his envoy to Chechnya who is due to return today - yesterday awarded a national medal to, and heaped praise on, General Anatoly Kulikov, the interior minister. Gen Kulikov is one of Mr Lebed's chief rivals and a man he has blamed for the Chechen war.

The president's oblique offensive was also under-

scored by the ambivalent comments of Mr Anatoly Chubais, the Kremlin chief-of-staff. A liberal politician who is admired by western governments, Mr Chubais yesterday offered decidedly faint praise for the peace agreement Mr Lebed negotiated over the weekend. He warned that it must not be allowed to weaken the territorial integrity of the Russian federation.

"One cannot say entirely that Lebed destroyed Russia as his biggest mistake," he said. "The Kremlin's desire to end it is balanced by the ruling establishment's fear that the deal could make Mr Lebed unbeatable in the next presidential elections."

That concern has led to some bizarre political shifts which have all but abolished

the division between liberal reformers and xenophobic hardliners whose struggle for power was previously seen as the dominant conflict in Russian politics.

Today, it is Mr Lebed, a tough talker derided as a dangerous anti-Semite and nationalist by many of Russia's liberal politicians, who is the strongest champion of ending the fighting.

Liberal politicians such as Mr Chubais and Mr Victor Chernomyrdin, the prime minister, credited with opposing the war from the outset, have suddenly become much more cautious.

Even the defence ministry, usually viewed as a preserve of fairly bellicose, Soviet-style thinking, appears to be swept up in this week's political upheavals. A senior Russian general, speaking privately, said yesterday that most of the army backed Mr Lebed's deal. "Let those who want the war to continue go out there and fight. We are tired of dying," he said.

Chernobyl is target of energy study

By Kevin Done in London and Matthew Kaminski in Kiev

The European Bank for Reconstruction and Development and the European Commission have ordered an independent study of the energy sector in Ukraine as part of western efforts to secure closure of the Chernobyl nuclear power plant by 2000.

The group of seven leading western industrial countries are applying growing pressure on the EBRD to play a lead role in financing the \$100 million completion of the 1,000 MW Kholmitsky 2 and Rivne 4 nuclear reactors, which Ukraine is insisting on as part of the price for agreeing to close the stricken Chernobyl plant.

Two of the four reactors at the Chernobyl site, some of the world's worst nuclear disaster 10 years ago, are still in operation accounting for around 5 per cent of Ukraine's power generation.

The EBRD, which faced protests over its planned involvement in financing completion of two nuclear reactors at Mochovce in Slovakia close to the Austrian border, is a reluctant participant in the Ukraine project. Its leading shareholders in the G7 have told it they "expect" its "active engagement" in securing the completion of Kholmitsky and Rivne.

The bank is insisting that the Ukraine project must meet its general "sound banking" principles for lending and in particular that it complies with its policy for participating in the nuclear sector.

Having been attacked by environmental groups for the partiality of the studies it commissioned by the Mochovce project, the EBRD was at pains yesterday to emphasise the independent nature of the Ukraine study.

It has asked a panel of international experts to assess Ukraine's current and future energy needs and explore possible energy saving measures as well as power generation options, and to report by November.

The bank is insisting it could only go ahead with funding completion of the two reactors if the project was shown to be part of the least cost option for meeting Ukraine's energy needs.

The analysis, which is being funded by European Union and US government aid agencies, would determine whether completing the two reactors "to internationally recognised safety standards" was "economically justified".

German Chancellor Helmut Kohl yesterday endorsed "fulfilling all the conditions" agreed with Kiev for closing Chernobyl during a visit to Ukraine.

Jews slowly recover lost civic assets

Workers have this week been clearing the last debris behind Europe's largest synagogue, finishing re-gilding its elaborate interiors and tidying the gravestones in the adjacent Cemetery of Heroes.

Today Budapest's Dohany Street synagogue, an ornate brick building, topped with onion-domed towers, reopens after a \$5m restoration project.

The synagogue - which seats 3000 - was completed in 1859 when Hungary's Jewish population was growing rapidly and was among the most assimilated and prosperous in Europe. In 1910 the Hungarian community peaked at 900,000, and one in five inhabitants of Budapest were Jewish. Now it numbers just 100,000, though it is the largest in the former East bloc.

After the Nazis occupied Budapest in 1944, Jews were confined to a ghetto behind Dohany street and the bombed synagogue was used as a depot for those sent to the concentration camps. In the Communist era, the synagogue fell into increasing decay.

While the synagogue's restoration has been funded primarily by the government, state compensation to the Jews for their losses in the war and the fascist period that preceded it remains a contentious issue half a century after Hungary was "liberated" by the Soviet army.

The Soviet-backed regime that took over in 1948 ignored post-war compensation agreements and quickly embarked on purges and property seizures of its own.

The country's post-communist



A worker races to complete restoration before Europe's largest synagogue reopens

An ornate Budapest synagogue reopens amid compensation concern, writes Virginia Marsh

Communist rulers have already compensated most Jewish and other individuals who were persecuted or lost property in the fascist and communist eras. But only after pressure from the US and from international Jewish organisations did the authorities this summer reach preliminary agreement with the community on group compensation.

Among the provisions of the agreement - which is to be discussed in parliament shortly - are life annuities for Holocaust survivors and the establishment of a foundation to support the community. Most of the details, including the state's financial settlement to the foundation, have still to be worked out and analysts predict

protracted wrangling. "Only about 5 per cent of our community's claims have been resolved; other religious groups have fared much better because they are stronger," says Mr Robert Feldmajer, president of the Confederation of Jewish Communities in Hungary.

One reason the community insists on a separate settlement is that compensation for some property losses can only be claimed by individuals, their spouses or offspring. In the case of the Jews, entire families were often wiped out.

Mr Feldmajer estimates that Jews without heirs lost properties worth about \$3m at present prices. This is on top of factories, businesses, jewellery and other assets.

Equally, because the community is small and has little money, it has been unable to reclaim all its former communist buildings. In the communist era, religious groups were generally allowed to retain places of worship - though many were sold because they were unused or expensive to maintain. But they had to hand over schools, hospitals and old people's homes to the state. Some have been returned but only to former owners with the resources to run them.

As part of the recent agreement, the community hopes it will be given buildings for its own use as well as properties that can generate rental income to support the revival of

Jewish life and culture.

Around 1,000 children already attend the capital's three Jewish schools, up from around 40 a year at one small secondary school in the communist era, while the Jewish museum, part of the Dohany Street complex, is one of the city's most visited.

In pressing for compensation, Jewish leaders have had to balance the community's needs and desire for justice against the danger of exacerbating anti-Semitism through excessive claims at a time of great economic hardship. Even though fewer than 200,000 Jews remain in the former East bloc, compared to about 5m before World War II, anti-Semitism has resurged and synagogues and cemeteries in many countries have been vandalised.

"International Jewish organisations" hailed this summer's agreement as a model for the region. Local leaders are less sure, partly because in many other ex-communist countries Jewish communities are very small.

Ironically, the fact that Hungary fought on the side of the Nazis before the 1944 occupation gives the country's Jews a better legal case for compensation than Jews in other countries.

Ms Erika Planko, who deals with the matter at the justice ministry, says the 1947 Treaty of Paris between Hungary and the Allies insisted that Hungary compensate Jews individually and as a group.

"Hungary was treated differently to countries like Poland and Czechoslovakia that were conquered solely by the Nazis," says Mr Feldmajer. "It was forced to make specific commitments in an international pact. This has been an important factor for us."

Nordex linked to German company

By Clay Harris and Krishna Guha in London

The British manager of a Copenhagen-based currency investment company raided last week by Danish police is the subject of an injunction preventing him from operating a similar foreign exchange business in the Isle of Man.

The Manx action against Mr Garrett Martin Bell makes the first direct link between Nordex Denmark, the company closed last week after investors claimed they had lost millions of kroner in high-risk foreign exchange deals, and Laurion, a German-based company

implementing a similar scheme to private investors throughout Europe.

Injunctions were issued in July in the Chancery Division of the High Court of Justice against Mr Bell and Laurion Technical Advisors, a nominee company set up to provide "technical support" after Laurion failed to supply for a licence necessary to conduct investment business on the island. Mr Bell's whereabouts are not known.

Laurion is one of the latest examples of companies offering private investors the opportunity to make heavily leveraged trades - typically 10 to 50 times their initial deposit - on the "rolling

spot foreign exchange" market.

As the sector has attracted increasing scrutiny from financial regulators and police authorities in the UK and Denmark, dealers have moved operations to other countries, such as Germany, which do not regulate their activities.

Through direct mail, Laurion (Europa), a Hamburg-based company, invites investors to trade \$1m (2600,000) on an initial investment of only \$50,000. Since February, companies offering foreign exchange deals in the UK of the type being promoted by Laurion have required authorisation

by the Securities and Futures Authority.

The requirement also applies to companies selling into UK from other countries, the Securities and Investment Board, the City's chief watchdog, has indicated. The SIB's chief, Laurion has been drawing "our attention and is under consideration."

Laurion's "principal office" in Hamburg undertakes "client liaison". Its managing director is listed as Mr Oliver Killian of Copenhagen. Trading support and account administration - until the July injunction - were to be handled by two Isle of Man companies

but dealing administration by a company in Zurich.

British recipients of Laurion's solicitations are invited to reply to an office in Barcelona. The Oslo-based business magazine Økonomenk Rapport says approaches to Norwegian investors from agents in Hamburg or Barcelona have led to contracts with Manx or Swiss companies.

Laurion seems reluctant to approach potential clients from within their own country. Calls to Laurion's head office in Hamburg yesterday were put through to a "salesman" who said he was not equipped to answer questions.

EUROPEAN NEWS DIGEST

French fashion trade in deficit

The reputation of France as a fashion centre received a blow yesterday when the women's clothing organisation announced a trade deficit for only the second time. Exports fell 3 per cent to FF10.2bn (\$2bn) for the 12 months to April while imports jumped 8.6 per cent to FF11.3bn.

The worst result was in sales to other European countries, which fell by 7.1 per cent. Exports to south-east Asia grew by 8.6 per cent, but only by 1.8 per cent to the US in spite of its relatively healthy economy, Mr Gerard Roudine, chairman of the federation women's ready-to-wear, blamed economic problems in Europe and the strength of the franc.

But he also conceded that it was "a paradox in the country of fashion" that the French spent relatively little on clothes. Latest available figures - for 1994 - show they spent just over 5 per cent of household budgets on clothing, compared with 8.6 per cent in Italy, 7.5 per cent in Belgium, 7.3 in the US and Britain, and 6.8 in Japan. Mr Roudine said May had been a "calamitous" month for women's clothing because of poor weather. Sales had fallen 8.7 per cent compared with the same month last year.

Shop hours deal in Bavaria

The Bavarian employers' organisation and trade unions have agreed a package to compensate workers for working longer hours, bringing a contentious wage round in the German retail sector closer to an end. A recent change in the law will allow German stores, from November, to open until 8pm on weekdays, as opposed to 6.30pm now, and 4pm on Saturdays.

Under the Bavarian deal, retail employees will receive a 1.85 per cent pay rise and a 20 per cent surcharge for hours worked beyond current closing times. It is modelled on a deal struck in Rheinland-Palatinate, except that, once a month, Bavarian employers will not have to pay a Saturday surcharge. The state's employees, in turn, secured some small concessions. The retail wage talks will continue in other parts of the country, but the agreements in the two states have set a framework for those negotiations.

Wolfgang Münchow, Frankfurt

Russia expels Swedish 'spies'

Two Swedes, a businessman and a senior diplomat, have been expelled from Russia accused of spying, the Swedish state news service has reported.

It said an employee of Celsius Tech, the Swedish defence company, had been arrested in February after allegedly being caught receiving film of secret documents from a Russian contact in St Petersburg. The Swede, named as Mr Hans Peter Nordström, was accused of paying \$2,000 for the package. Mr Nordström, who was not in Sweden yesterday, denied the charges, saying he had been in Russia on private business and had been "tricked".

Mr Boris Kostenko, spokesman for Russia's Federal Security Service, told the Russian Interfax news agency that Mr Nordström was a Swedish military intelligence agent who also had a high-ranking contact at the Swedish embassy in Moscow. The Swedish foreign ministry refused to comment, or to confirm that a diplomat had been expelled.

Greg McLean, Stockholm

Polish minister sacked

Poland's foreign trade minister, Mr Jacek Buchacz, was sacked yesterday, reigniting tensions between the two parties in the coalition. A government statement said Mr Buchacz, 48, had lost his job after official probes revealed an improper blurring of public and private interests in the granting of export guarantees.

Leaders of Mr Buchacz's Polish Peasant party (PSL) and the larger ex-communist Democratic Left Alliance (SLD) held a crisis meeting in Warsaw after the announcement. One PSL deputy said his party had not been consulted about the sacking which he said was an SLD move to break up the coalition and prompt an early general election.

Reuters, Warsaw

New Bulgarian candidate

Bulgaria's governing Socialists have named Mr Ivan Marozov, culture minister and an art historian, as their candidate in presidential elections on October 27, after the Supreme Court blocked the candidacy of Mr Georgi Pirinski. Mr Marozov, 54, had been Mr Pirinski's vice-presidential candidate in the campaign.

Ms Irina Bokova, who has been deputy foreign minister responsible for relations with the European Union, will be candidate for vice-president.

The Supreme Court objected to Mr Pirinski, current foreign minister, because he is not Bulgarian-born. He spent his early childhood in the US.

Reuters, Sofia

Portuguese rail strike over

A strike by Portuguese train drivers which paralysed rail transport for six days has ended following agreement between the union and the country's state railway company, Caminhos de Ferro Portugueses. Normal services resumed yesterday. The company agreed to improve capacity, set a nine-hour limit to the working day and provide 45-minute rest periods between journeys.

Reuters, Lisbon

Treaty gets the go-ahead

Hungary and Romania are to sign their much delayed bilateral treaty, a prerequisite for Nato and European Union membership, on September 16. Several years of negotiations between the two historic rivals produced a compromise agreement last month. But the treaty, which recognises borders and guarantees minority rights, has provoked little criticism inside both countries.

Nationalists in Romania say it gives too many rights to the country's 1.7m ethnic Hungarians; opposition politicians in Budapest say provisions for the minority are insufficient.

The timing of the treaty has also been attacked in Hungary and by the Hungarian minority on grounds it will boost Romania's governing Party of Social Democracy, the former Communists, in advance of November's general elections. The party, which is struggling to win power again, this week ditched its virulently anti-Hungarian coalition partner, after governing for the past four years with the help of three extremist parties.

Analysts say agreement on the treaty has further isolated Romania's ethnic Hungarian party, which has been in opposition since the overthrow of the Ceausescu regime in 1989.

Virginia Marsh, Budapest

Germany's spending on social security rose 4.7 per cent to a record DM62.1bn (\$35.4bn) last year, reflecting the growing number of elderly and unemployed. Spending on the old and handicapped was DM63.3bn, while other income support totalled DM18.8bn. Germany also spent DM5.5bn funding asylum-seekers, a fall of 1.7 per cent on 1994. Mr Horst Seehofer, health minister, said the figures underlined the need to reform the national health service.

New orders for German manufacturing industry rose 0.6 per cent in July, bolstering hopes that second quarter growth will carry over into the third quarter. But analysts warned that growth would be slower than in the second quarter, when manufacturing orders rose 3.8 per cent over the previous quarter. Domestic demand was weaker in July, falling 2.9 per cent compared with a 5.2 per cent increase in June.

NEWS: THE AMERICAS

Colombia to make rich buy arms bonds

By Timothy Roes in Bogotá

The Colombian government intends to force companies and rich individuals to buy bonds to pay for equipment the armed forces need to meet the latest guerrilla offensive.

The government has sent a bill to Congress that is intended to raise 440bn pesos (\$422m) from 355,000 contributors. Under the bill all companies with capital over \$88,000 will have to buy bonds to the value of one half per cent of their capital. Individuals will have to buy bonds for half a per cent of their wealth over \$88,000.

Finance Minister José Ocampo says coercive measures will be used to ensure the bonds are purchased, with interest charged on late payers and the property of defaulters embargoed.

The bonds will be redeemable in five years, but the

interest rate of 6 per cent is far below current inflation. The Central Bank inflation target for 1996 was set at 17 per cent and for next year at 15 per cent, but inflation is now running at 21 per cent, and at this rate the bonds would lose about half their real value.

This has drawn criticism from business leaders, who claim the war bond proposal is a disguised form of extra taxation. The government has tried to sweeten the deal by proposing that the bonds can be used to purchase properties confiscated from drug traffickers at a 20 per cent discount.

President Ernesto Samper says the revenues raised will be spent on helicopters, modern communications equipment and improving intelligence gathering.

The military's ability to respond to the guerrilla offensive that started last

weekend has been found to be seriously deficient. Road traffic through large areas of the country is still paralysed by rebel roadblocks.

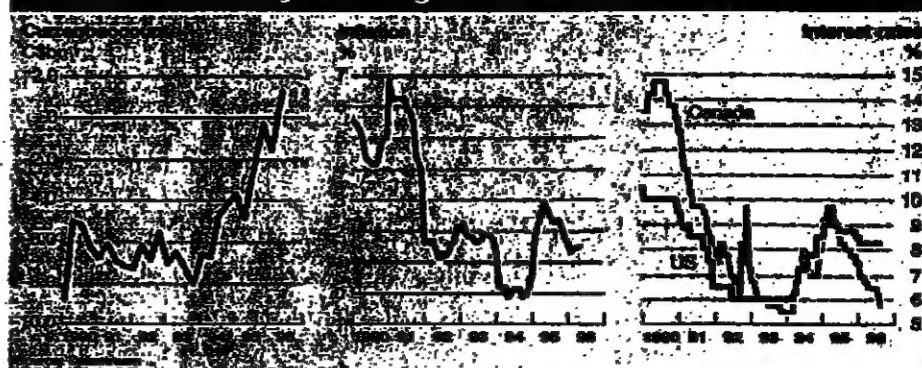
The Colombian army has no airborne rapid reaction units to reply to guerrilla attacks. General Harold Bedoya, the army commander, says he sometimes has had to hire civilian helicopters to transport his troops. When the rebels overran a jungle warfare battalion last Friday night, killing 30 and taking 60 soldiers prisoner, it was 18 hours before reinforcements arrived.

Guerrillas have taken over cocaine and heroin production in most of the eastern plains, southern jungles and south-western mountains, generating income for their war chest estimated at more than \$1.2bn a year, in addition to \$300m from kidnapping and extortion.

Canada's strength, Canada's pain

Bernard Simon on why economists are full of confidence while the people feel the strain

Canada's economy: the bright side of life



far-reaching - and at times painful - restructuring caused by the pressures of the North American free trade agreement (Nafta), diminishing government intervention in the economy, and the protracted slump in domestic demand.

Comparisons with the US economy put Canada in an increasingly favourable light.

Canada's inflation rate in June was 1.2 per cent, compared with 2.8 per cent south of the border. Unit labour costs in Canada have grown more slowly than any other G7 country for the past six years. The economy still has a good deal of spare capacity, encouraging forecasts that inflation will remain muted for some time.

Ottawa has also been more successful in putting its fiscal house in order. Government budget deficits as a percentage of GDP have contracted by 4.5 percentage points in Canada over the

past four years, compared to only 2.5 points in the US.

The Liberal federal government has moved to the right since it was elected in 1993, renewing privatisation, clamping down on government spending and putting a lid on transfers to the provinces for health, education and welfare. It has pledged to eliminate its borrowing requirement by the 1998-99 fiscal year. Mr Paul Martin, finance minister, said last week he had no intention of being distracted from the attack on the deficit by offering tax reductions, as some of his conservative opponents have urged.

Seven out of 10 provinces produced budget surpluses this year. The two biggest provinces, Ontario and Quebec, are chopping spending with the aim of balancing their books within the next five and four years, respectively.

These trends have not gone unnoticed in financial

markets. Domestic short-term interest rates fell below US levels in February, and the discount has steadily widened. The Bank of Canada has lowered interest rates five times this year without waiting for a lead from the Federal Reserve in Washington.

Canadian banks now charge a prime lending rate of 5.75 per cent, compared to 6.25 per cent in the US.

Mr Andrew Spence, chief economist at Citibank Canada, says Canada is starting to benefit from a "virtuous circle", with falling debt-to-GDP ratios leading to improved credit ratings and lower interest rates. The overall government deficit to GDP ratio fell from 3.9 per cent in the second quarter from a C\$68.5bn peak in mid-1993.

On the rare occasions that the central bank has tried to pursue an independent monetary policy in the past, it has quickly been brought to heel by a run on the Cana-

dian dollar. Not this year. The currency has hovered around 75 US cents for most of 1996. Economists are almost unanimous in forecasting a stronger currency over the next few years. Some also predict a further narrowing in the spread between long-term US and Canadian interest rates.

Scotiabank, a securities firm, said in a recent commentary that "the Canadian dollar has the best set of fundamentals we have seen in 20 years". It expects the dollar to rise to just above 75 cents at the end of 1997.

A number of developments could upset this rosy scenario.

With the ratio of exports climbing over the past decade from 25 per cent to 43 per cent of gross domestic product, Canada's economic health has become increasingly dependent on the big market to the south.

The improved balance of payments has coincided with strong US demand for Canadian industrial products. A US downturn would provide the real test of Canada's competitive edge.

Canada also still relies heavily on raw material exports, such as wheat, oil, natural gas, nickel, uranium, and pulp and paper. International commodity prices will thus be an important determinant of export growth.

If the optimists are right however, Canada could enjoy the best of several worlds over the next few years - a competitive export sector, coupled with a rebound in domestic demand as the recent slide in interest rates encourages consumers and businesses to loosen their purse-strings.

Car workers pick Ford to negotiate on pay

By Richard Waters in New York

Ford Motor has been picked as the focus for the United Auto Workers union's attempts to hammer out a new labour agreement for the US automobile industry, putting the company at the centre of the country's most keenly awaited labour negotiations of the year.

The union's decision to negotiate with Ford, rather than rivals General Motors or Chrysler, came as a surprise and was seen in part as an attempt by the union to avoid an all-out confrontation with manufacturers this autumn.

Under the industry's traditional bargaining arrangements, the union targets one company for negotiations and then seeks to apply the agreement to the other two

manufacturers. That process has been disrupted this year, though, by a new, low-key approach under its recently-appointed leader, Mr Stephen Yokich.

The union first delayed its choice of manufacturer, leaving little more than a week for discussions before the current three-year agreements expire on 14 September. Also, it has continued to negotiate with General Motors and Chrysler independently, and yesterday played down the significance of selecting Ford.

"There's a kinder, gentler union this time around," said Mr David Healy, an analyst at Sunbana Investment Research. "The likelihood of a prolonged strike this time around are pretty low," he added, since the three manufacturers and the union were close to agreement on issues

such as wages and benefits.

The choice of Ford also seemed to indicate a desire to avoid another confrontation with General Motors, following a strike in March. The US's largest automaker has indicated it wants concessions from the union to let it contract out more work to lower-cost, often non-unionised suppliers.

Because of this, the UAW had been widely expected to target Chrysler - a company that has less need to shift more work to outside suppliers - for its negotiations. Ford, on the other hand, represents a middle course. The company, whose relations with the union have traditionally been better than the other two companies, already uses outside suppliers to provide more of its parts than GM does, though less than Chrysler.

US airlines agree to settle travel agents' suit

Several of the US's largest airlines have agreed to pay \$72m to settle a lawsuit filed by travel agents which accused them of conspiring to cap the commissions paid on ticket sales, AP reports from Minneapolis.

American, Delta, Northwest and United Airlines denied all claims in the anti-trust lawsuit but decided to settle on Tuesday to avoid the risks and expenses of further litigation. Continental and USAir separately

announced they had agreed to pay to settle. TWA settled shortly after the anti-trust lawsuit was filed last year on behalf of about 35,000 travel agents.

The deals were struck as jury selection in the class-action lawsuit was about to begin in US District Court in Minneapolis.

The agreement with the four airlines is to be the subject of a hearing today before US District Judge

James Rosenbaum.

"We are pleased with the result," said Mr Sam Heins, the lead attorney for the travel agents. "We think it's a good settlement and look forward to presenting it in court for the judge's approval."

The lawsuit was filed after the airlines capped commissions at \$50 for any domestic ticket exceeding \$500.

Agents typically had received 10

per cent of the ticket price.

The lawsuit accused the airlines of conspiring to set commissions at artificially low levels, then announcing the limits at different times to give the impression that they were acting independently.

Airline officials have said commissions are their third largest operating expense and they said the limit was a necessary cost-cutting measure.

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NEWS: ASIA-PACIFIC

Defiant Taiwan holds Jakarta meeting

By Laura Tyson in Taipei and
Manuela Saragosa in Jakarta

Mr John Chang, Taiwan's foreign minister, visited Indonesia yesterday and met his counterpart, Mr Ali Alatas, privately in fresh defiance of China's efforts to stop the government of President Lee Teng-bui promoting its international profile.

The move comes only weeks after a visit by Taiwan's Vice-President Lien Chan to Ukraine amid reports he was received unofficially there by President Leonid Kuchma. With other diplomatic moves, this points to an intensifying of Taiwan's bid for international recognition.

Taiwan has spurned an offer by

an increasingly frustrated China to resume political talks broken off after President Lee's visit to the US last year. Taiwan government opposition has led Formosa Plastics to defer a \$30m petrochemicals project on the mainland, with widespread expectations Taiwan will renew its push for UN membership this autumn.

Mr Chang's trip to Indonesia is intended to reinforce Taipei's friendly but unofficial ties with Jakarta by the newly installed foreign minister, appointed in a June reshuffle. Indonesia maintains formal diplomatic ties with China.

The visit, not officially confirmed by either government, was termed "marriage diplomacy" by the United Daily News, a leading Tai-

wanese newspaper. The paper said Mr Chang was to attend the wedding of Mr Alatas' daughter. China protested when Mr Lee visited Indonesia in 1995 while on a "holiday" tour of southeast Asia. Mr Chang's visit is consistent with Taipei's strategy of developing close personal friendships with top officials in other countries.

Only 20 countries formally recognise Taipei and Beijing routinely objects to Taipei's efforts to forge alliances with governments with which it does not have formal ties.

Taiwan is the seventh largest investor in Indonesia. Jakarta has approved more than US\$9bn worth of foreign investment projects from Taiwan in the past 30 years. Only \$186m worth of investments have

been approved from China over the same period.

Indonesian non-oil and gas exports to Beijing grew from \$580m in 1991, a year after it normalised diplomatic relations with China, to \$1bn in 1995. Last year, Indonesia's non-oil and gas exports to Taiwan totalled over \$1.1bn.

Jakarta, which has also sent ministers on trips to Taipei, may also wish to demonstrate to Beijing it will not be pushed around.

Taipei's purpose is both political and economic. Indonesia has been acting as a mediator in the dispute over the Spratly Islands in the South China Sea to which Taiwan and China are among the claimants. But Taipei has also been looking to diversify its investment

away from China amid concerns over its growing economic dependence on the mainland.

Mr Chang's visit comes as Indonesia mobilises more than 19,000 troops, 50 navy vessels and 41 fighter jets for military exercises in the South China Sea.

These will take place on and near Indonesia's Natuna Islands, where Pertamina, its state oil and gas company, and Exxon of the US plan to develop a \$350m gas field. Three years ago, Indonesia was alarmed when Chinese academic institutions published a map which appeared to lay claim to part of the waters around the Natunas, 2,000km north of Jakarta and south-west of the disputed Spratlys.

ASIA-PACIFIC NEWS DIGEST

Japan cabinet slips in poll

The popularity of Japanese premier Ryutaro Hashimoto's government continues to slip, a Mainichi Shimbun newspaper poll showed yesterday. Support for the cabinet has fallen to 31 per cent, down eight percentage points since the previous survey in April. The proportion of those who positively disapprove of the cabinet has risen from 21 to 23 per cent. Soon after taking office in January, Mr Hashimoto was the most popular Liberal Democratic prime minister since Mr Kakuei Tanaka in 1972-1974. In prime minister since Mr Hashimoto attracted 80 per cent poll ratings. But in the months after taking office, these dropped to about 40 per cent, even as the consequence of keeping together a divided three-party coalition.

This latest decline, Mainichi said, can be blamed on unpopular government decisions. These include a sales tax rise from 3 to 5 per cent due next April, and the possible need to find a new site on mainland Japan for a US air base, after Okinawa's referendum next Sunday on whether or not to phase out the US military presence there.

Airports bidding nears

Australia's federal government is next week expected to start calling for expressions of interest in its first three airports to be privatised. These will be Melbourne, Brisbane and Perth. A shortlist of potential bidders will be drawn up in October and final bids are likely to be sought in January. The sales are the first step in a plan to privatise all 22 airports owned by the Federal Airports Corporation, Sydney, the largest, has been excluded from sale until noise problems are resolved. Sale of the Adelaide airport has also been deferred pending full evaluation of a plan to build an international and domestic terminal, likely in early 1997. Nikki Tait, Sydney

Row over Burma gas pipeline

Construction of a \$1.2bn natural gas pipeline from Burma to Thailand will continue, despite a lawsuit seeking to halt the project filed in the US against the oil company Unocal, which has a financial stake in the project. The lawsuit, filed by two Burmese exile groups, charges that the project has caused the "forced labour of thousands of villagers and systematic destruction of villages in the pipeline region".

Unocal has responded that "villages are in the same place they always have been, people have been more than fairly compensated for any land use, and anyone who works on the project gets a better than average wage". With Unocal having no operational responsibility over the project, even if court action were to force its withdrawal, the project would go ahead with other backers, lawyers said.

Indonesia trade surplus up

Indonesia's trade surplus rose in the first half of the year, helped by an increase in oil exports, Indonesia's information minister said yesterday. The January-June surplus was \$2.3bn against \$2bn in the same six-month period last year. Exports rose to \$23.4bn from \$21.34bn, while imports rose to \$21.1bn from \$19.25bn. Indonesia's oil exports form a big part of its trade balance and rose in January-June to \$5.42bn from \$5.27bn last year. Crude prices have risen this week in response to Middle East tensions, reaching post-Gulf war highs.

Reuters, Jakarta

It's musical chairs for senior staff in Hong Kong's investment banking business

High finance, high pay... and high turnover

By John Fiddling and Louise Lucas
in Hong Kong

High turnover in high finance is nothing new. But few in Hong Kong can remember when so many in the securities sector were on the move, pushing up pay cheques and occasionally confusing clients.

And because Hong Kong is the headquarters for many Asian operations, the ripples are felt across the region.

"There has been an extraordinary level of turnover in the course of the past year to 18 months," says Mr Nick Harbison, managing director of W.I. Carr in Hong Kong, referring to the musical chairs in the investment banking business.

Some of the biggest waves have been created at Crosby Securities, acquired last month by Société Générale of France. More than a dozen senior staff departed during the summer, including the managing director of its Singapore operations, the head of its Indian arm and several Hong Kong executives and research analysts.

Peregrine Securities has snapped up many of these, but has itself had losses, including the departure of Mr Ravi Narain, research director, to Jardine Fleming.

Sun Hung Kai, Hong Kong's largest Chinese stockbroker, has lost more than 20 staff since Allied Properties bought a controlling stake in June - many to Vickers Ballas. The big international houses have also been hiring, with Kleinwort Benson announcing the



ON THE MOVE: Traders at the Hong Kong Stock Exchange experience a flurry of activity

appointment of senior executives, a string of research analysts and, this week, the recruitment of a specialist China team.

Part of the reason for the upheaval is restructuring in the sector, in which independents such as Crosby and Sun Hung Kai & Co are being acquired. In both cases, employees disgruntled by strategy shifts cleared their desks, often taking colleagues with them.

Beneath these restructurings, and the expansion of the big inter-

national groups, is a more fundamental force - rising competition. "The US and Europe are mature markets," says one local broker.

"This is the last frontier. There is still a lot to play for, so there is aggressive recruitment going on."

Drawn by the potential in the region, start-up companies have also fuelled the competition. Wheelock-Natwest, the joint venture between the Hong Kong conglomerate and the British bank, acquired a 30-strong research team

from BZW Asia at the end of last year to launch its operations.

Hong Kong's return to China next year is an additional factor in the stockbroker shuffle. While a few expatriates have left, a bigger force has been the move to recruit local analysts and economists.

"You are getting more and more local clients as the economy becomes more Chinese," says one headhunter, "so it is natural you will want local people to deal with them. A mainland financier with

contacts across the border is a particularly valuable commodity."

They are not alone. One of the effects of the battle for brokers has been to bolster pay cheques. "A good research analyst in one of the main sectors, such as telecoms or conglomerates, will probably get between US\$350,000 and US\$450,000 per year before bonuses and housing," says Mr John Wright, a headhunter at Executive Access. Stars can start at more than \$1m. Add in the price of an apartment on the Peak or another exclusive address and the cost to companies multiplies.

Such sums are unlikely to prompt an exodus from London or New York, but they represent a significant increase. A former head of research at one of the big Chinese brokerages was paid HK\$50,000 a month and no bonuses in 1992. He now makes many times that figure.

Not all are grateful for the upheaval, however. One British fund manager says the high turnover in the broking sector makes life more difficult. "You get to know someone and build trust in their recommendations and then they vanish. They may let you know where they are going, but sometimes they change sectors."

He, like many others in Hong Kong financial circles, expects the upheaval to continue.

Crosby, for one, appears set to bolster its broking team, tuning the territory up for a new round of musical chairs.

NEWS: WORLD TRADE

Deal near on Bayer Taiwan plant

By Wolfgang Münchau
in Frankfurt and
Laura Tyson in Taipei

Bayer, the German chemicals group, is close to an agreement with the government of Taiwan over the construction of a DM500m (\$340m) chemical plant in the Taiwanese port city of Taichung.

At a board meeting on Tuesday, Bayer decided that current talks should be pursued further, but it appeared that the German company is in the final lap in its negotiations.

The plant is to produce toluene di-isocyanate (TDI), a chemical which is part of the polyurethane group. Polyurethanes are soft and hard foams for industrial use. One of the applications of TDI is in upholstery and in automobiles.

A spokesman for Bayer said: "The board has decided that Bayer will continue talks with the Taiwanese authorities. Bayer expects to reach clarification of the still outstanding issues shortly."

Bayer's investment in Taiwan would mark a further step in the German chemical industry's expansion into Asia. Bayer is also looking to build a large chemical plant in China, although plans are still at an early stage.

The company is also planning projects in Thailand and Indonesia.

In the first of three phases, Bayer is to build a plant with production capacity of 100,000 tonnes a year. Construction will require two and a half years. It has not yet been decided what products will be produced in later phases.

Activists and Taichung politicians oppose the project, saying it poses environmental hazards.

A Bayer executive said: "These are reasonable protests, but we are confident we can convince people because of our good environmental record and high safety standards."

Skoda leads Czech drive to lift exports

German-owned carmaker is in the forefront of industrial restructuring, writes Kevin Done

The prison block in Mlada Boleslav, that housed part of the labour force for the Skoda car plant until the collapse of communism has been demolished.

In its place stands a gleaming new car assembly plant opened this week by Czech President Vaclav Havel. The plant, north of Prague, is the most modern in the world and is graphic evidence of the changes taking place in Czech industry.

Since its takeover in 1991 by Volkswagen, Europe's biggest carmaker, Skoda has taken a vital role in helping restructure Czech industry, attracting foreign investment and leading export efforts.

Despite being at the forefront of economic reform in east Europe in the past six years, the Czech Republic now faces a searching economic challenge as a mushrooming trade deficit threatens to hamper growth.

Policy-makers in Prague remain divided between those calling for a devaluation to make exports more competitive, and those who argue that such a move

would be inflationary and undermine factory reforms. The trade deficit, Kc65.7bn (\$8.6bn) last year, has already reached Kc65.3bn in the first seven months this year - compared with Kc49.5bn in the same period a year ago. Forecasts for the full year warn of a deficit ranging from Kc140bn to Kc160bn.

Skoda's launch this week of a second car range, the Octavia, will help spearhead Skoda's drive into foreign markets in west Europe and in the much more price-sensitive markets of the developing world.

Skoda is already the largest Czech exporter, accounting for more than 5 per cent of exports. Around 70 per cent of production is exported and, with the new range to capacity, it is set to become the largest corporation by turnover, overtaking CEZ, the electricity utility.

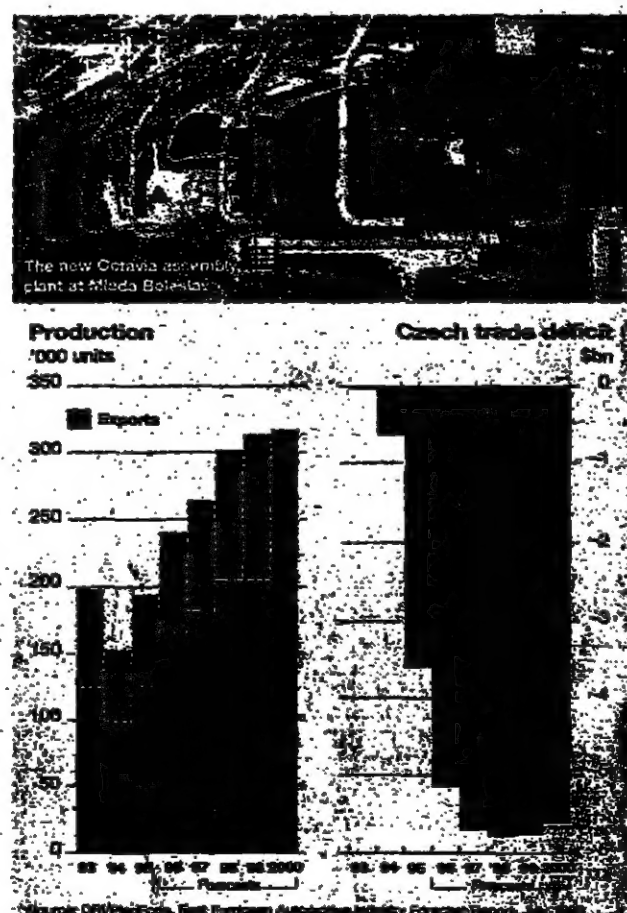
The new plant will be capable of producing around 90,000 cars a year on two shifts. Skoda already increased output last year - of the smaller Felicia range - by 30 per cent to 208,279

and it is forecasting a bigger increase this year to around 260,000. By 1997-98 it will be able to produce at least 340,000 cars a year.

The Octavia family hatchback range will take Skoda more upmarket and open up new customer segments. Its beneficial impact on the Czech balance of payments will be weakened, however, as it has more imported components than the Felicia. Many of the Octavia chassis and drivetrain parts will be shared with other VW models, such as the next generation Volkswagen Golf.

The German carmaker is pursuing a DM2.7bn, 10-year expenditure programme at its Czech subsidiary. The Octavia plant is allowing Volkswagen to break new ground in pioneering assembly techniques which component suppliers - working inside the factory supplying systems modules directly to the line. Such an approach would be impossible at VW plants in Germany.

Since its takeover by Volkswagen Skoda has acted as a magnet for foreign investment in the vehicles sector in the Czech Republic and as a catalyst for the restructuring and expansion of the components industry. More than 40 joint ventures have been established with Czech suppliers and nearly 20 new auto components plants have been built on greenfield sites. Some have



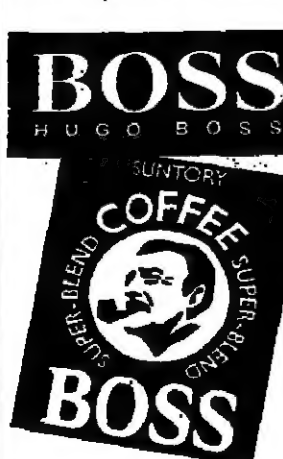
already raised productivity to German levels, while labour costs are a tenth or less of those in Germany.

On the debit side there is concern about increasing absenteeism, in particular in areas close to Prague, where unemployment rates are barely 1 per cent.

Hugo Boss points out that the Suntory case indicates that attitudes in Japan toward protection of intellectual property rights remain unsophisticated. It said its lawsuit aimed to expose the flaws in the system as well as protecting its brand.

Suntory is not ready to give up its immensely popular promotion. Over the last three years it has given 60,000 jackets to some of the 23 million people who have requested them. The company is confident it will win its case and is planning to launch its Boss jacket campaign next month for a fourth year.

Trademark row over 'Who's Boss'



Hugo Boss v. coffee boss: the rival trademarks

By Emilio Teraszono in Tokyo

Hugo Boss, the German men's clothing maker, is locked in a trademark row with a Japanese liquor manufacturer over the use of the "Boss" logo.

The German company is suing Suntory, which has registered its "Boss" brand of canned coffee, for giving away promotional jackets branded with a Boss logo. Hugo Boss is demanding that Suntory halt its annual jacket campaign and pay ¥50m (\$450,000) in damages.

Mr Masato Otono, head of Hugo Boss's Japanese operations, said Suntory's

use of the Boss name on its promotional jackets had hurt Hugo Boss's image as a luxury brand and undermined the products' value.

The liquor maker, in turn, claims its trademark law does not apply to goods given away free for promotion, and has filed a counter-suit with the Tokyo district court to invalidate Hugo Boss's lawsuit. It also retorts that the Boss logo, was accompanied by Suntory's name and an image of a man with a pipe differentiating it from the Hugo Boss logo.

The trademark row comes as awareness grows over intellectual property rights,

a relatively new concept in Japan. Complaints by the US government in the early 1990s forced Japan to widen its application of its patent and trademark laws. Japanese companies have since faced lawsuits from foreign corporations.

Ironically, Japanese companies are now the ones lobbying to protect their intellectual rights in emerging markets. Japan's Ministry of International Trade and Industry said last month it would introduce a project to protect intellectual property rights in Asian markets and would hold seminars on how to deal with infringements.

WORLD TRADE NEWS DIGEST

Saab in talks with Airbus

Airbus Industrie, the European aircraft consortium, is looking to Saab to help develop a super jumbo to compete with Boeing. "We have received an invitation from Airbus that we are discussing. But there is still a long way to go before a decision is taken," the Swedish company said yesterday.

Airbus says its A3XX super jumbo design will cost \$8bn to develop and will carry more than 550 passengers. Saab's civilian aircraft division currently manufactures the smaller, regional Saab 340 and Saab 2000. "Of course the difference is huge. But Saab has broad knowledge of systems which can be used both for regional aircraft and significantly larger planes," Saab said. Airbus is also holding talks with Alenia of Italy.

Child labour code agreed

Fifa, world football's governing body, has agreed a code of conduct with international trade unions in an attempt to stop the use of child labour in the manufacture of footballs.

Fifa will also attempt to persuade other sports goods manufacturers including the world's main sports shoe makers to adopt a similar code of conduct at a special conference on child labour in London in November. Fifa's decision follows an outcry during the Euro '96 football championship in England in June over allegations that authorised souvenir balls were being made by child workers in Pakistan.

However, Fifa's announcement was drew criticised by some large manufacturers complained they had been excluded from the drafting of the code.

Chip makers cut investment

Japanese semiconductor manufacturers followed the lead set by their Taiwanese and Korean counterparts yesterday and said they would cut back their investments in microchips because of the sharp downturn in memory chip prices. Toshiba said it planned to cut semiconductor capital investment by ¥10bn (\$91.5m) to ¥170bn for the year ending March 1997. The company added that it expects its microchip sales for the year to be ¥580bn - 10 per cent below its original forecast. Separately NEC, Mitsubishi Electric, Hitachi and Fujitsu all said they were reviewing their semiconductor investment programmes.

Prices of memory chips have plunged during the past year, forcing most manufacturers to reassess ambitious investment programmes and allow capacity expansion while helping fuel the continued fall in personal computer prices.

The prices of 16 megabit dynamic random access memory (DRAM) chips for volume users are being quoted at around ¥1,300 yen (\$11) each, down from around ¥5,000 yen (\$44) at the beginning of this year.

Andean states agree strategy

The five member countries of the Andean Community (Bolivia, Peru, Ecuador, Venezuela and Colombia) have agreed to negotiate future trade agreements with Mercosur as a bloc rather than individually. Bolivia has been criticised by some of its Andean partners for its bilateral initiative in applying for associate membership of Mercosur alone.

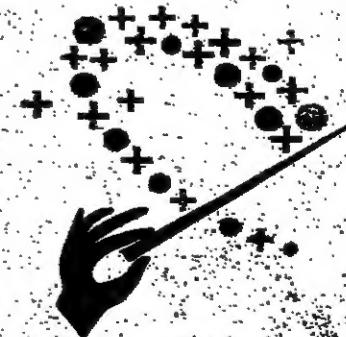
Sally Raven, Lima

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NEWS: INTERNATIONAL

Israeli premier meets Arafat

By Rene Prusher in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, and Mr Yasser Arafat, the president of the Palestinian Authority, shook hands yesterday at a checkpoint between Israel and the self-ruled Gaza Strip - more than three months after the Israeli premier's election and just as the peace process seemed on the brink of ruin.

But the two leaders announced no breakthrough in any of their significant areas of disagreement. Mr Netanyahu made no commitment on the delayed Israeli redeployment from the West Bank town of Hebron or on his controversial decision to expand Jewish settlements in the West Bank, and Mr Arafat said that even the dispute over the opening of a Palestinian airport in Gaza would be sent back to a steering committee for further negotiation.

Nevertheless, the meeting between the two leaders represented a big step forward, as both sides reaffirmed their commitment to peace and co-operation. "We need to take into account the needs and requirements of both sides on the basis of reciprocity, and the assurance and well-being of both Israelis and Palestinians alike," Mr Netanyahu told a press conference. "We want to advance the issues of concern to all of us." He said he was committed to Palestinian "prosperity", raising the likelihood that he may allow more labourers to work in Israel.

Mr Arafat said: "Our commitments, for both parties, are unchangeable. I believe we and Mr Netanyahu and his government can work together and can advance the peace process."

Earlier Mr Netanyahu, who has long expressed disdain for the Palestinian leader, stood first at the negotiating table and reached an arm out to Mr Arafat. The two performed a quick, limp handshake for the cameras while the faces of most of the negotiators remained grim, in contrast to the scene at the interim peace accords sealed at the US White House in 1993.

At the time, Mr Netanyahu condemned the accords and vowed never to meet Mr Arafat, branding him "a murderer and a terrorist." Since then, he has offered to meet Mr Arafat only if it was absolutely necessary for Israeli security.

Since last week, when relations slipped into crisis, Mr Netanyahu has come under increasing pressure to meet the Palestinian leader.

US ATTACK ON IRAQ: Oil traders adjust strategies □ Russian anger at US □ Fear on streets of Arbil

Oil price yo-yos as traders digest news from Iraq

By Robert Corzine in London

International oil companies and traders yesterday continued to adjust their buying strategies to reflect the widespread expectation that Iraqi oil will not be a factor in world markets this year.

The price of the benchmark Brent Blend for October delivery fell sharply in early trading on London's International Petroleum Exchange. At midday it was down to \$21.50 a barrel, well down on its close of \$22.21 on Tuesday. Reports of renewed fighting in northern Iraq later sent it back above \$22, and it closed at \$22.16.

But in spite of such swings, many traders and analysts said prices were likely to stay relatively firm for a month or so because of uncertainty about total world oil supplies in the fourth quarter.

"This is a genuine supply

disruption," said Mr Peter Gignoux, head of the energy desk at the London office of US brokers Smith Barney. "The return of 600,000 or so barrels a day of Iraqi crude oil had been incorporated into the strategies of many refiners."

That view was shared by other analysts. "It looks as though those Iraqi barrels were actually needed," said Mr Leo Drollas, director of the Centre for Global Energy Studies in London. He noted that current oil stocks in the leading industrialised countries were sufficient to cover only 60 days of consumption, compared with 68 days at this time last year. The lower figure, he says, reflects the impact of higher-than-expected oil demand this year.

But few in the industry believe there is any early prospect of Iraqi crude exports under the new suspended United Nations

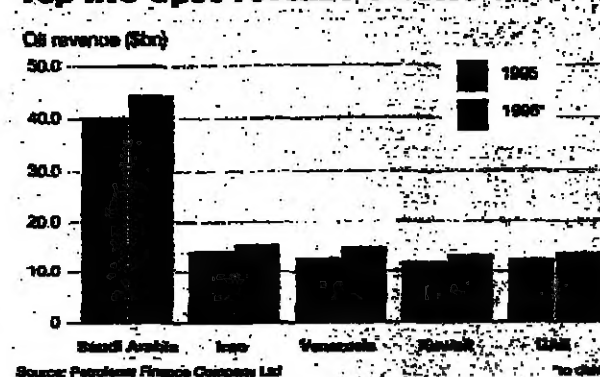
oil-for-food programme. There is considerable market scepticism that the UN can rejuvenate the plan, although officials in New York yesterday said it was only on hold until the safety of food distribution monitors on the ground in Iraq could be guaranteed.

Many traders have already shifted their attention to possible alternative sources. Much debate now centres on whether countries outside the Organisation of Petroleum Exporting Countries can step in to make up for any shortfall.

In recent months, the Paris-based International Energy Agency, which monitors world oil markets on behalf of the western industrialised countries, has published highly optimistic forecasts of non-Opec output in the fourth quarter.

Many analysts say the IEA is too optimistic. Mr Drollas, for example, believes fourth

Top five Opec revenue earners



Source: Petroleum Finance Company Ltd

quarter output from members of the Organisation for Economic Co-operation and Development will be closer to 19.1m b/d than the 19.7m b/d forecast by the IEA.

Others, however, believe growth in non-Opec supplies could eventually prove sufficient to reverse recent price increases. Mr Geoff Pyne, energy analyst at UBS

Phillips & Drew in London, said the combination of concerns about Iraq and worries about low stock levels of diesel fuel and other "middle distillates" in the US and Europe could prop up prices over the next month. But the arrival of additional non-Opec supplies, such as the 400,000 b/d expected from the UK North Sea alone, could

change sentiment towards the end of the year. "That's a lot of oil," he notes.

But the Middle East is unlikely to be far from traders' thoughts, even if the current crisis between the US and Iraq dissipates quickly. The strength of the oil price rise seen this week can be explained in part by increasing unease about the general political situation in the region. In particular the recent terrorist bombing in Saudi Arabia, the world's largest oil exporter, has unsettled oil markets. In recent months several chief executives from some of the west's largest oil companies have privately expressed concern about possible Saudi developments.

But if political instability in the Gulf is once again a factor in oil prices, the recent rises amount to a financial "windfall" for most of the area's states. Mr Drollas says Saudi Arabia's reve-

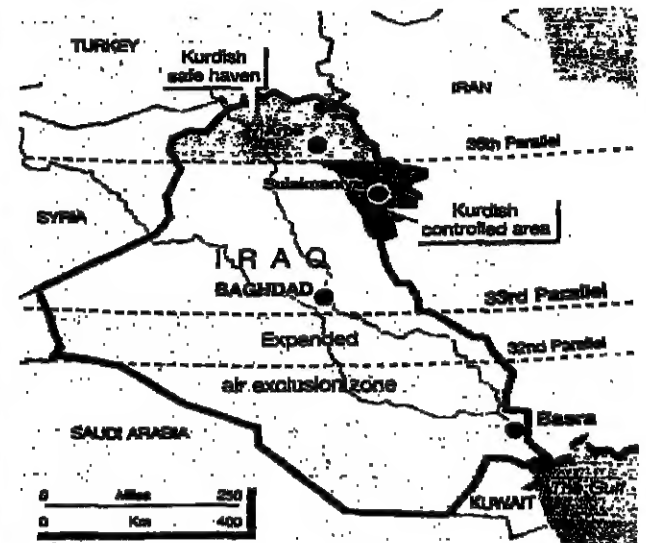
nues could be boosted by \$50m as a result of higher prices.

Cash is not the only benefit accruing to Opec states from the present situation, however. Mr Peter Bogg of the Paris office of Cambridge Energy Research Associates notes that this year's surprisingly strong oil prices have not deterred the growth in demand. "Oil prices have been two, three and even four dollars higher than last year, but despite the high prices there has been no negative demand reaction."

Over the longer term, Iraq's impact on oil prices will depend on how hard Security Council members such as France and Russia push to reinstate the oil-for-food programme. The US is expected to resist such attempts, but even it has accepted that the humanitarian situation in Iraq warrants large-scale assistance.



KDP leader Masoud Barzani waves to Kurdish fighters near his HQ in Salahaddin



Turkey to police Kurdish zone

By Edward Mortimer

Turkey yesterday declared a "danger zone" on the Iraqi side of the border between the two countries, in an attempt to prevent infiltration of its territory by Kurdish nationalist guerrillas. The zone will be patrolled by the Turkish army, though whether it will maintain a resident garrison there was not immediately clear.

The move has not yet been publicly announced, but the Iraqi Kurdish faction which controls the area closest to the Turkish frontier (and has now sided with President Saddam Hussein) has been officially informed that the zone will be from 5km to 30km wide.

A senior Turkish official confirmed that it would "run parallel to the Turkish border".

Maximum care, he added, was being taken "to ensure that the lives and property of people living in the inhabited parts of the zone are not harmed".

Mrs Tansu Ciller, Turkey's deputy prime minister and foreign minister, dropped a hint of her government's intentions when she said at a press conference yesterday that "terrorists have massed on our borders" and that "Turkey is of course going to ensure border security and stop crossings". Turkey would, she added, "evaluate what measures it will take... and do what is necessary".

Apprehension on Arbil's stinking streets

John Barham finds fear and resignation in the wake of the Iraqi incursion

Business is returning to normal at the Asaish, the former security services headquarters overlooking central Arbil.

The fine old building's new occupants are busy clearing rubble and piling up furniture along its dusty corridors. Clerks perched on half-wrecked chairs are typing out requisitions and forms. Peshmarga guerrillas belonging to the victorious Kurdistan Democratic party, who seized the town with the backing of the Iraqi army at the weekend, are queuing noisily, in their turbans and baggy uniforms, waiting for payment.

Nearly all vestiges of the building's former occupants, operatives of the rival Patriotic Union of Kurdistan (PUK), are being removed, their propaganda posters

and the contents of countless files littering the floor.

On the other side of the square, clogged with the Toyota Landcruisers and Mercedes of top KDP officials, stands the office of the regional governor. Inside sits Mr Fadi Mahran, a top KDP politburo member, in air-conditioned luxury, his hair dyed and neatly combed.

"Everything is under control," he insists. Looting has been halted. More than 50 stolen cars have been returned to their owners. Searches for fugitive PUK members have stopped, with many held in "temporary detention centres".

Out in the hot, stinking streets of Arbil, it is hard to find many people as confident as Mr Mahran. The mood is closer to resignation, mixed with apprehension.

The city reverberates to

the sound of portable generators. The PUK cut the supplies of electricity and water as they fled the city on Saturday. Its guerrillas still control the Dukan Lake, which provides the region's water and power. The local ice factory and brickish wells are Arbil's only water suppliers. The price of a block of salty tasting ice has risen to 90 Iraqi dinars (\$3.60) from 4 - a small fortune for the impoverished residents.

Groups of women and children roam the streets balancing jerry cans on their heads in search of water. UN officials are trying to convince Mr Jalal Talabani, the PUK leader, to restore supplies. Raw sewage putrefies in stagnant open sewers. Western aid agencies fear an outbreak of cholera, malaria and typhoid if power and water do not return soon.

Arbil's bazaars and shops are nearly all closed, with crowds of people milling aimlessly about town. One man said: "We do not like what Talabani did. We saw many bad things when the (Baghdad) government was here. I am not for the PUK, or the KDP or the government. Barzani will bring Saddam back."

Another passer-by cut in: "Saddam, Barzani, PUK, KDP are all the same." A young engineer interrupted. "Massoud (Barzani) took the hand of Saddam. Of course, we do not trust him. He (Saddam) means terror, destruction."

The KDP refused western journalists access to Arbil until yesterday, claiming it was not yet secure. Opposition parties say this was to allow Baghdad's Mubasharat Intelligence Service to round

up the regime's opponents who had taken refuge in the city. There was no obvious sign of the Mubasharat or Ba'ath party members in their military-style uniforms yesterday. There is no sign of Iraqi troops and damage to the city is slight.

The morale of its populace, though, is badly shaken. The return of Iraqi forces has led to an exodus of western aid organisations. Baghdad considers their operations illegal and staff fear they may be taken hostage or even assassinated by the Iraqi secret police.

The withdrawal of the joint US, French, British and Turkish military co-ordination centre (MCC) to Turkey, from its base close to the border, further undermines any sense of security.

A Kurdish employee of a western relief organisation

said: "All of us are afraid of Saddam Hussein and Iraqi intelligence. We fear he will come again because the Americans cannot do anything against him."

An official at the US Office for Disaster Assistance said the agency could close down its operation because of the lack of security. If so, basic services, schools, roads, building and reconstruction work could be halted, all funded by OFDA.

Fear and disillusion with the conflict between the rival Kurdish groups is deepest among the agencies' more educated and once idealistic employees.

"If the PUK and KDP do not reach an agreement, Saddam will be the best option," one aid worker declared bitterly. "It would be the worst for me, but who else could clean the streets?"

Clinton faces chorus of protest abroad but support at home

By Bruce Clark, Edward Mortimer and Alexandra Capelle in London

President Bill Clinton yesterday faced a growing chorus of criticism abroad, but apparently solid support at home, for his military action against Iraq.

France distanced itself further from US action, leaving Britain exposed as Washington's most vocal supporter. In Russia, criticism of the policy came from Mr Yevgeny Primakov, the foreign minister who has long-standing ties with Iran, and also from more pro-western figures such as Mr Anatoly Chubais, the presidential chief of staff.

The French and Russian reaction highlighted deep divisions in the UN Security Council, where Britain was struggling to secure consensus on a resolution that would have censured Iraq without referring to the US punitive action.

Russia took the lead in denouncing as one-sided the initial British draft, which included calls for restraint by Iran and urged closer involvement by Mr Boutros Boutros Ghali, the UN secretary-general.

In Brussels, the contrast between British and French views left the European Union's Irish presidency little hope of stitching together a firm common position.

Mr Alain Lamassoure, the French government spokesman, said recent Iraqi actions "have nothing to do with" the events of 1990-91 when Baghdad's invasion of Kuwait prompted a massive response by a US-led coalition.

Without directly attacking US policy, he said French opinion was aligned with "moderate Arab countries" and he called for the swiftest possible action to put Iraq's "oil-for-food" deal back on track.

US officials want a virtu-

ally indefinite suspension of the UN resolution under which Baghdad could sell \$2bn worth of oil in order to buy food and medicine.

French officials also insisted that, despite US claims to the contrary, they had not joined the US and Britain in enforcing an extended "no-fly zone" in southern Iraq.

France urged that the crisis in northern Iraq be resolved through dialogue between Baghdad and the Kurdish factions. UK officials say there is no reason to think Baghdad could pay a constructive role.

But there were hints of unhappiness in London over the way in which the UK has found itself standing alone as the main advocate of US policy. "We would like the [US punitive] action to come to a halt at some stage," said a senior UK official.

In the US, President Clinton could take comfort from the fact that his action

has, for the time being, silenced Republican critics, including Mr Bob Dole, the presidential candidate.

US foreign policy experts said a cool world reaction was almost certainly factored in to Mr Clinton's calculations. "The international response did not come as a surprise," said Dr Yehya Sadovsk of the Brookings Institution. "Both the French and the Russians have ties to Iraq."

Mr Newt Gingrich, the Speaker of the House of Representatives, said there was "concern" at the contrast between the broad backing the US enjoyed for its Desert Storm operation to liberate Kuwait in 1991 and the "current level of support" for US policy. But he stressed that Congress would give its full support to US forces in the Middle East. "We think it is important to be united in moments of international tension," Mr Gingrich said.

Zimbabwe civil service strike ends

Zimbabwe's civil servants returned to work yesterday after the government offered to reinstate thousands of strikers it had fired over a two-week stoppage which paralysed essential social services. Reuter reports from Harare.

"The strike is over," a Public Service Association official said as about 5,000 strikers who had gathered earlier at a central park

in Harare, the capital, left in groups for offices they deserted on August 20 to press demands for higher pay.

The strikers - who included doctors, nurses, mortuary attendants, prosecutors and firefighters - had vowed to stay on the streets this week until the government guaranteed 7,000 workers it fired two weeks ago would get their jobs back.

In a statement, Ms Flor-

ence Chitauru, public service minister, said President Robert Mugabe's government - which held a long cabinet meeting on Tuesday to settle the dispute - had decided to reinstate the dismissed workers.

This is the second time in seven days that the government has climbed down from its tough position against the strike, estimated by the union to have been sup-

ported by 70 to 80 per cent of the country's 180,000 civil servants.

Last Thursday, it offered the strikers a 20 per cent rise in addition to an original 9 per cent increase. The strikers had demanded increases of 30 to 60 per cent.

The strike, a rare challenge to Mr Mugabe and his Zanu-PF paralysed social services and disrupted internal flights.

FIRST PACIFIC COMPANY LIMITED
(Incorporated in Bermuda with limited liability)

1996 INTERIM RESULTS - HIGHLIGHTS

Unaudited

For the six months ended 30th June 1996

		Change over comparable period in 1995
• TURNOVER	US\$ 3,175.5 million	+44.6%
• PROFIT ATTRIBUTABLE TO ORDINARY SHAREHOLDERS EXCLUDING NET EXCEPTIONAL ITEMS	US\$ 90.8 million	+30.1%
• PROFIT ATTRIBUTABLE TO ORDINARY SHAREHOLDERS	US\$ 90.8 million	-29.7%
• BASIC EARNINGS PER SHARE EXCLUDING NET EXCEPTIONAL ITEMS	US 3.91 cents	+9.5%
• FULLY DILUTED EARNINGS PER SHARE EXCLUDING NET EXCEPTIONAL ITEMS	US 3.64 cents	+13.6%
• BASIC EARNINGS PER SHARE	US 3.91 cents	-40.8%
• INTERIM DIVIDEND PER ORDINARY SHARE	US 1.16 cents	+20.0%

Managing Director's remarks:

"The excellent performance of the Marketing and Distribution companies which together contributed approximately half of the Group's profits was particularly pleasing. In Telecommunications, Pacific Link in Hong Kong recorded higher profits with its significantly higher subscriber base this year compared with last year's; however, subscriber growth has slowed during the first half of 1996. Smart Communications in the Philippines continues to progress strongly with particularly good results in terms of cellular subscriber take-up. International call minutes generated and build-out of its Local Exchange Carrier service infrastructure. The Banking division's profits also showed excellent growth because of the impressive first half results of First Pacific Bank and despite the absence of any profit contribution this year from United Savings Bank. The Property and security service businesses in Hong Kong performed well but, as anticipated, profits from property disposals fell significantly short of those recorded in the first half of 1995."

Manuel V. Pangilinan
Managing Director
2nd September 1996FIRST
PACIFIC

مكتبات الاصل

Lloyd's bell signals near escape from disaster

By Ralph Atkins,
Insurance Correspondent

Mr David Rowland, Lloyd's of London chairman, yesterday closed one of the most tumultuous chapters in the insurance market's 308-year history by ringing the Lutine bell - herald of good and bad news at Lloyd's - an unprecedented three times.

The ceremony, in the packed underwriting room at its Lime Street headquarters, came just hours after the Department of Trade and Industry gave the

go-ahead for the last stage of the market's £3.2bn (\$4.95bn) recovery plan, which has secured the financial future of Lloyd's.

Mr Rowland said he hoped the bell would never again be rung three times. "We came extremely close to disaster. We are never going to do that again," he said.

Mr Edward Muhl, New York State's superintendent of insurance, also gave Equitas his blessing. As Lloyd's last week fought off an eleven-hour US legal challenge to its recovery plan, Mr

Muhl had warned Lloyd's assets would be seized if necessary, to protect policyholders. Yesterday, he said: "We believe that the Equitas programme has a reasonable chance of success."

Mr Anthony Nelson, Department of Trade and Industry minister, approved Equitas, a specially created "reinsurance" company into which Lloyd's is transferring about £12bn of pounds of mainly US liabilities outstanding on policies sold before 1988.

Mr Nelson helped Mr Rowland ring the Lutine bell. The minis-

ter's involvement risked suggesting a cosy relationship with Lloyd's, but Mr Nelson said his primary concern had been to ensure sufficient reserves had been made for current and possible future claims.

He set a review of Lloyd's regulation as an early priority after the next election and hinted its scope might extend beyond Lloyd's.

Mr Rowland told the sea of underwriters, brokers and guests who lined the shiny metal galleries and stationary escalators

that the three rings of the bell symbolised the suffering of Names who had borne losses totalling more than £8bn, the implementation of the recovery plan, and the start of work to restore Lloyd's international competitiveness.

Opening figures on Equitas' assets and liabilities are not yet available and estimates have varied by hundreds of millions of pounds over the past year.

Based on December 1995 figures, Equitas would be funded by a £14.7bn premium. But Mr David

Newbigging, Equitas chairman, said its assets and liabilities had subsequently fallen by an estimated £3bn as claims had been paid.

Equitas should have £1.68bn to meet unanticipated claims. The additional sum provided by Names, above funds already available within Lloyd's, is about £260m. In agreeing to authorise Equitas, the DTI insisted an extra £100m should be available in January 2002 if needed. Lloyd's has not decided how the extra funds would be provided.

Rules on accounts hold back companies

By Jim Kelly,
Accountancy Correspondent

UK companies are at a competitive disadvantage to European rivals because they have to give more information in their annual accounts, according to a survey published today.

More information useful to competitors has to be revealed under UK rules than in either Germany, Italy or France, say accountants Deloitte & Touche.

"We need to work towards a financial reporting regime that allows UK companies to compete fairly on the international playing field," said Mr Martin Scicluna, chairman of Deloitte & Touche.

As a result, the firm is suggesting that the International Accounting Standards Committee, which is working towards global harmonisation, should seek worldwide stock market support for a standard review in every set of accounts.

The review would be based on the UK's successful Operating and Financial Review (OFR) which provides a company's own analysis of its business, looks at possible uncertainties, and outlines financing.

The survey looked at 10 companies in each of the four countries and awarded one point for reasonably full disclosure, zero for none. The UK scored 147, Germany 68, France 63, and Italy 42. The types of disclosure reviewed included cash flow, acquisitions and disposals, segmental analysis - which breaks down the different businesses within a company - and directors' remuneration.

"Disclosure of information about a company's activities has a cost. This cost is far higher than simply extracting information from accounting records and including it in the annual report," said Mr Scicluna.

"The most significant element of the cost is publishing information that is useful to competitors."

Gillian Tett

Labour's plan for business criticised

By David Wighton,
Political Correspondent

Labour yesterday told businessmen that it would exclude agreed mergers from a proposed "positive" public interest test, effectively watering down its plans to make takeovers more difficult.

However, the change was criticised at a business conference hosted by Labour in London. The audience also expressed continued concerns over the party's tax plans and support for the European Social Chapter.

In a manifesto for business launched at the conference, the party said that its proposal to shift the onus of proof in takeovers to require the bidder to demonstrate that the deal would be in the public interest would apply only to hostile bids, excluding agreed deals.

Mr Charles Pender, an associate director of corporate finance at NatWest Markets, said there was no reason to place a higher barrier on hostile takeovers. "It is an artificial distinction," he said. Mr Peter Harper, a director of Hanson, the industrial conglomerate, said it was "very disappointing" that despite a long consultation with business Labour had retained the idea of a positive public



Tony Blair received flak for his business manifesto

interest test. "It will make hostile bids difficult, if not impossible," he said.

Labour also heightened fears that if elected it would consider reducing the tax credit on dividends. Pressed on the issue, Mr Alistair Darling, the shadow treasury chief secretary, said: "We have made no proposals to change the regime."

One of Labour's objectives at the conference was to bury its image as a high tax party ahead of today's launch of the Tory's "New Labour, New Taxes" publicity campaign. Mr Gordon Brown, the shadow chancellor, yesterday restated a long term objective of reducing the starting rate of tax to 10p in the pound.

But Mr Michael Jack, treasury financial secretary,

said such a move would cost £3bn (\$12.5bn) and dismissed the pledge as "simply an aspiration, an ideal, a soundbite without substance".

Mr Brown said the £3bn figure was "utterly wrong".

Mr Blair, the Labour leader, used the conference to address the widespread business concern about the party's commitment to opt in to the social chapter. He promised Labour would "vigorously examine each new proposal" under the chapter for its effect on business competitiveness and said there was "no question" of the imposition of other countries' social security systems or the co-opting of workers on to company boards, both of which would require unanimity.

Single currency tangles with law

Bankers voice fears over the security of cross-border contracts

Legal experts from across Europe will meet European Commission officials in Brussels today to discuss an issue that many UK politicians wish never existed - the European single currency.

But irrespective of the UK's political stance on the single currency, the legal problems it creates for the continuity of contracts have arguably provoked more concern in London than any other European capital.

This is because the outcome could be crucial for the operation of London's financial markets. Mr Jeffrey Golden, partner at law firm Allen & Overy said: "If we get this issue wrong, the consequences could be dramatic."

The problem revolves round the distinctions between the common law system used in the UK and the civil code used on the mainland continent.

At stake is the question of what would happen to existing financial contracts if Emu starts, as planned, in 1999.

International law binds governments to recognise other countries' currencies - and their right to change them - under a principle known as *lex monetae*.

But the situation is complicated in the case of individual contracts because of a UK legal principle called the "doctrine of frustration". This stipulates that a contract can be annulled if the

parties to it cannot achieve their purpose because of unforeseen events.

The source of this principle dates back to the beginning of the century when a man rented a room on Pall Mall to watch the planned coronation of Queen Victoria's son, Edward VII.

When the coronation was cancelled he demanded some of his money back - and won.

The principle has implications today and may mean that contracts affected by

'If London is left hanging it could make it less attractive as a place to base contracts.'

Emu might also be annulled, if it could be shown that Emu was "unforeseen".

There is particular concern, for example, that swaps and derivatives contracts might be challenged if both currencies in the contract disappeared.

Mr Golden added: "The risk of this argument succeeding in court might be very, very small, but if a party wanted to get out of a contract they might be tempted to try it - particularly with large sums of money involved."

The European Commission has attempted to stop this with draft regulations which stipulate that Emu "shall not in itself have the effect of altering any term of a legal instrument". This will be discussed with industry groups today.

Most lawyers in Paris and Frankfurt think this is sufficient. Although the concept of "frustration" occurs in other European legal systems, they do not believe it could be invoked in Emu.

Mr Francis Credot, director of legal and tax affairs at the French group Banque Paribas, said: "For us it is very strange that UK lawyers think that an event at a coronation could be used to escape from a swaps contract - the two issues are completely different."

Some legal observers in London agreed. They suggested that if London expressed dissent on this point it might prompt market participants to draw up contracts under French or German law, instead of UK law.

Mr Charles Proctor, a partner at law firm Norton Rose, said: "Emu will not pose a problem for continuity of contracts. But markets do not like uncertainty and if they are concerned, there may be a possibility that some institutions try to conduct business in other centres."

But other UK-based lawyers argued that unless London fought for a secure legal

framework, the uncertainty might undermine its position anyway.

Mr Clifford Dammers, of the International Primary Market Association, said: "It is natural that London should speak loudly about this because this is where many financial markets are."

But the campaign has raised some hackles on the mainland continent. "There is some feeling that the UK is just being difficult yet again," said one continental official.

As a further uncertainty, it is not clear whether the Commission's proposals will cover countries outside Emu.

The Commission is trying to accommodate these concerns, and UK lawyers say they are pleased with progress. But the final proposals - which should emerge this month - may still not entirely please London.

The UK could introduce additional legislation. The Financial Law Panel - a group of City lawyers - is currently researching this issue.

However, the prospect of putting any Emu-related legislation before parliament in the current political climate is now almost as unpalatable for the government as the idea of leaving the City dogged by a legal uncertainty.

Gillian Tett

To get to the top, start at the bottom.

The 1996 European Business Readership Survey is now out. Conducted by Research Services Limited (RSL) and in its 11th edition, EBRS '96 examines the reading habits and business activities of almost 370,000 decision makers in over 50,000 establishments across 17 European countries.

It is the authority on what Europe's senior business people are buying for their business and what gadgets they're using for their own use. It also tells you how and where they travel when on business. And of course what they read.

This year, for the first time, the survey has lots of information about their Internet and other on-line usage.

Guaranteed by the Financial Times, the survey is supported by 28 other media and advertising agency sponsors. For £100, you can get your copy now from RSL by filling in the coupon below. If you want to know more, talk to the Financial Times or one of the sponsors and ask them to do some on-line analysis for you. They would be happy to help.

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NatWest takes the lead in corporate banking

By George Graham,
Banking Correspondent

National Westminster Bank has overtaken Barclays to gain the biggest share of the UK corporate banking market, according to a review by Chartered Banker, the magazine of the Chartered Institute of Bankers.

Lord Alexander, chairman of NatWest, said his bank had been focusing on the corporate market. "It's obviously good news because there is no question of our buying market share by relaxing lending standards," he said.

In a more detailed survey of the 500 largest companies, Chartered Banker found that NatWest was rated by finance directors as the best bank for short and medium-term loans, treasury management, leasing, foreign exchange and international trade finance.

Enough said.

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NEWS: UK

Hopes of a transfer of freight from road to rail have been dashed after months of talks

Track access negotiations break down

By Charles Batchelor,
Transport Correspondent

Months of negotiations aimed at creating a cheaper and simpler track access regime for rail freight shipments have stalled, dashing hopes of an early shift of freight from road to rail, it emerged yesterday.

English Welsh & Scottish Railway, the US-owned company which handles bulk freight shipments, has been holding talks with Railtrack - the recently privatised owner of British Rail track and signalling - aimed at reducing the cost of running its trains.

But the two sides have failed to

reach an agreement. Railtrack said the discussions had been delayed because senior executives were away for their summer breaks, "but both sides are very keen to reach an agreement".

But EWS, formerly BR's Trainload Freight division acquired by Wisconsin Central Transportation in February, is understood to be increasingly impatient with the pace of negotiations. It has been forced to drop its original proposal for a simple pricing structure based on a payment for each train mile covered.

The complexity of freight movements - involving trains of different lengths carrying consignments

of different weights - may lead to track access being charged on the basis of each tonne/mile covered.

But even this would be an improvement on the present system, in which EWS and other freight operators have to negotiate a separate contract for every freight shipment.

This means that EWS is either unable to give a customer an immediate quote for shipments or it takes a risk that the contract will still be profitable once it has concluded negotiations with Railtrack.

"The end customer wants a price to compare with road freight but we can't give one," said one freight

executive. "We have to negotiate each contract with Railtrack but that can take weeks."

EWS is understood to have offered to guarantee Railtrack its existing level of freight access income but to have wanted a far cheaper rate for any new business. The company currently pays Railtrack £120m (£187.50m) a year in access charges, or 60 per cent of its total revenues. This is double the figure Wisconsin pays for track access in the US.

But the attitude of EWS has hardened in recent weeks and it is believed to be pressing for a reduction in the charges for existing business.

Mr Ed Burkhardt, Wisconsin president, said track access charges are the biggest issue facing EWS.

"It is very much in Railtrack's interest to agree a simple formula to allow us to grow the business," he added. "Any change would be an improvement. It could not be worse than it is."

One option available to EWS is to appeal to Mr John Swift, the rail regulator, against Railtrack's charges on individual routes on the grounds that they are excessive. This could embarrass Railtrack, reduce its revenues and tie up management time. It is only likely as a last resort.

UK NEWS DIGEST

Assurance call on cattle cull

The National Farmers' Union of England and Wales will today call on the government to get clear assurances from Brussels that the additional slaughter of 147,000 cattle most likely to contract BSE will lead to a rapid lifting of the export ban. The NFU has also asked the government to take emergency powers to enable dead cattle to be burnt on open land in an effort to remove the backlog of animals awaiting slaughter under its anti-BSE scheme.

Mr Richard MacDonald, NFU director general, said: "We have made it clear we do not think we should proceed with the selective cull unless we can get absolute assurances that Europe will follow by lifting the ban." Mr Tony Baldry, junior agriculture minister, told a meeting of NFU leaders yesterday he did not think the cull would go ahead in its current form.

Many farmers are hoping research which shows the BSE epidemic will be almost over by 2001 without a selective cull will convince ministers to abandon the highly unpopular plan. Mr MacDonald said the current scheme to destroy cattle over the age of 30 months was "an absolute shambles".

But the prospect of burning cattle in the open air will anger environmental groups which have already threatened to launch a judicial review of the Environment Agency, the government's pollution watchdog, if it allows power stations to burn meat and bone meal from rendered-down cattle.

Deborah Haygreen

ARCHITECTURE

Bomb repair bidders announced

Manchester announced the names of five groups of architects yesterday as part of the £21m (£32.76m) project to redesign its city centre in the wake of the huge IRA bomb in June.

The architects are expected to draw up designs for the city by October 18, as part of the international competition to rebuild both the centre's damaged buildings and regenerate derelict areas. A final winner is to be declared at the start of November.

Those shortlisted are led by Halliday Meecham architects, Llewlyn Davies architects, EDAA urban designers, R James Chapman architects, and Building Design Partnership architects.

Richard Wolfe in Birmingham

ECONOMY

Poll indicates interest rates static

Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddis George, governor of the Bank of England - the UK's central bank - held their regular monthly monetary policy meeting yesterday. A Reuters poll showed most independent economists thought the chancellor decided to leave interest rates unchanged this month following the meeting.

However, some economists suspect Mr Clarke may yet push for another rate cut in the coming months to boost economic growth ahead of the election which must be held by the end of May next year.

The Bank of England has warned that interest rates may have to rise soon because a pick-up in economic activity fuelled by robust consumer spending is putting the chancellor's target for underlying inflation of 2.5 per cent in two years in danger. But the chancellor argues that inflation remains subdued.

Graham Bowley

Union executive backs down on mail disruption

By Andrew Bolger and
Alan Pike in London

The deeply divided executive of the CWU postal workers' union has backed away from announcing further stoppages in its dispute with Royal Mail. Yesterday it called for a period of "consultation and reflection".

The unexpected decision reflects mounting concern among the union's leadership that more strikes would further antagonise both Conservative and Labour politicians and seriously undermine the Post Office's monopoly on letters.

The union has held eight one-day stoppages in a dispute over pay and productivity. But yesterday Mr Derek Hodgson, deputy general secretary of union, said: "The dispute has lost its impetus. We are in danger of stagnation."

It also emerged yesterday that the union's postal executive voted by 11:4 at the weekend against putting the latest compromise package to its 134,000 workers.

This marks a shift in opinion towards Mr Alan Johnson, the moderate general

secretary of the CWU, who a month ago was overturned by his executive when he proposed putting a proposed settlement to a ballot.

Mr Hodgson confirmed that the executive was still not prepared to recommend the current offer and said escalation of the industrial action remained an option. But some executive members hope local officials will report that members are unwilling to suffer the financial loss of escalating the dispute. This would give the executive a reason for calling a ballot.

Royal Mail said: "The union is attempting once again to put off balloting their members and it is disgraceful that they are still talking about possible escalation of industrial action."

The government's one-month suspension of Royal Mail's monopoly on handling letters costing less than £1 comes to an end today. It was uncertain yesterday whether the government's threat to reimpose the suspension if disruption continued would be carried out.

Editorial Comment, Page 11

US-style investor centre opens

By Richard Wolfe,
in Birmingham

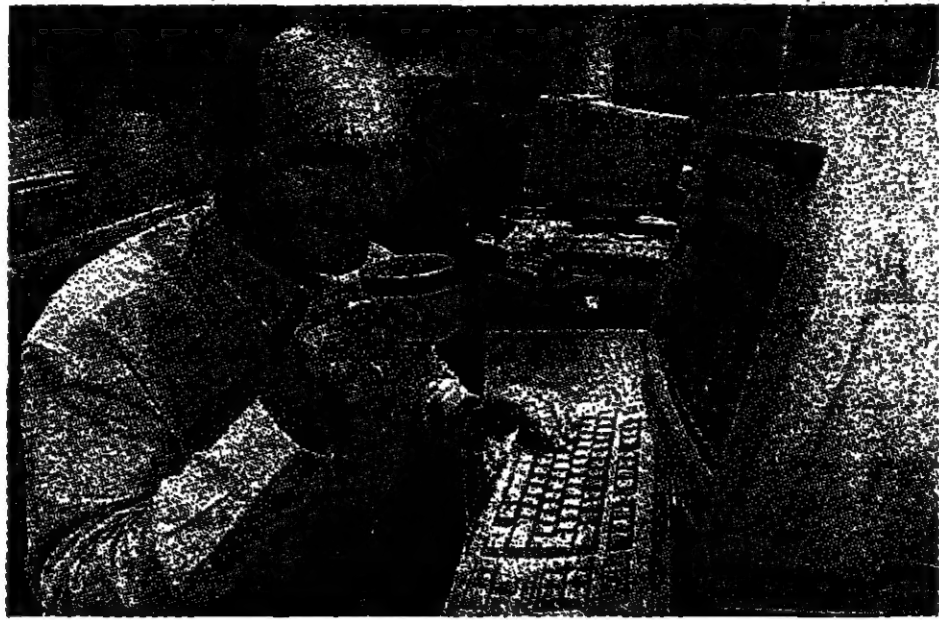
For British investors more used to pinstrips and leather chairs, the UK's latest stockbroking office looks one important person - a stockbroker.

Sharelink, the company known for its discount telephone broking, launches its first city-centre branch today with a wall of video screens and a row of financial computers, but not a broker in sight.

The brokerless branch, beneath Sharelink's head office in Birmingham, in the West Midlands, is thought to be the UK's first taste of a US-style investment centre for small investors.

A mixture of a financial library, a social club for investors, and on-the-spot dealing, the centre is a pilot for a national chain of such branches. Sharelink hopes the concept will pose a serious challenge to the share shops in banks and building societies, as well as more traditional brokers.

Mr David Jones, chief executive, said: "We want to break down the barriers and mystique of investment by showing that there are straightforward investment techniques and helping people to master them. When we launched our telephone-based business in 1987 we revolutionised stockbroking



Screen test: David Jones, Sharelink chief executive, at the centre in Birmingham yesterday

in the UK because we showed the market was no longer inaccessible. This is another massive step in that process.

"Investors also love to swap stories and tell each other about the ones that got away. So there will be a strong and healthy social aspect to the centre and we will encourage that."

Sharelink hopes its new branch service will attract experienced investors with

free reference books, computer services and a series of investment seminars.

Mr Pradit Nathwan, a private investor from Solihull, near Birmingham, who was one of the first to use the Sharelink branch, said: "The centre will provide me with information that would otherwise cost me a lot of money. I will go to the centre each time I trade now."

The real target of the new branch is the inexperienced

investor who lacks the confidence to use telephone dealing. Mrs Sally Terry, another private investor, said: "It is very nice to know that there is now somewhere one can go to see somebody, that there is a face behind the voice."

In spite of its emphasis on providing information to investors, Sharelink insists it will remain an execution-only broker, giving no investment advice.

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NAPLES

PARIS

ROME

ST. PETERSBURG

VIENNA

ZURICH



Surface gloss in Hollow Reed: Ian Hart (right) as Tom with father Martyn (Martin Donovan) and son Oliver (Sam Bould)

Cinema / Martin Hoyle

Strife in never-never land

It is odd that the director Angela Pope should have started her career with excellent television documentaries. *Hollow Reed*, her second feature (the first was *Capitales* with Tim Roth and Julia Ormond), occupies a glossy never-never land where the interiors resemble advertisements in lifestyle magazines and the exteriors are such an impossibly picturesque concatenation of hilly little streets, high terraces and Georgian facades that mere humans are upstaged as you try and identify the locations.

In fact the film was shot in Bath, something that clobbers everyday empathy to start with. In pace and earnestness the film recalls another lugubriously well-intentioned problem-piece by Pope for television, *Shine As You Are*. The plot deals with young Oliver, son of divorced parents, who runs to his father with injuries allegedly received from other children. The suspicion grows that he is being habitually beaten by his mother's live-in lover. Dad's court action for custody is complicated by the fact that his own new partner is male.

The situation's potential tension is slackened by the film's determination to cross each 1 and dot each 1. The only real homophobe is the brutal lover, played by Jason Flemyng with a tunched sideways stance that has "villain" written all over it. The character sums up the film's obstinate refusal to gel: he combines Mr. Murdoch's grimly tyrannical moral precepts with the appearance and voice of a teenage nerd. What Josie

Richardson's divorcee sees in him is a mystery. The acting in general is marked by a dogged sense of occasion. The gay ex-husband is well played by the American Martin Donovan whose educated English accent only Professor Henry Higgins would fault for the odd transatlantic diphthong. Young Sam Bould steals the show as Oliver.

From gloss to dross. *Diabolique* is a crass, gross and generally naff remake of the gritty 1956 thriller *Les Diaboliques* directed by Clouzot (*Wages of Fear*) from the then fashionable witheringly Boileau and Narcejac who also gave Hitchcock the idea for *Vertigo*.

Jeremiah Chechik's new version restates the seedy private school in Pittsburgh and, in casting the bullied wife and mistress who conspire to murder their evil tormentor, goes joyously barny. In place of mousey Vera Clouzot, the flutery wife is now gorgeous Isabelle Adjani; while Simone Signoret's battered sensuality is stridently succeeded by Sharon Stone's one-note strumpet voluntariness.

Stone is the main reason for seeing the movie. She is the Luna Turner of *nos jours* and I intend no compliment. Playing somebody who is playing somebody is so far beyond her that the performance almost comes full circle in its convincingly enigmatic blankness. Add Chaz Palminteri, coarse features and Cupid-bow lips, as the school proprietor, and Kathy Bates (vice Charles Vanel's sleazy tec in the original) as a cop with a masectomy, and you have a mess with nary a scary moment.

Plenty of shocks in *Dead Presidents*, however. These passed-on politicians are the faces on American banknotes; and a heist involving a fortune in used currency - brutal, violent, managing to be fast and interminable - marks the climax of the twin Hughes brothers' astonishingly assured film. Or possibly not.

HOLLOW REED
Angela Pope

DIABOLIQUE
Jeremiah Chechik

DEAD PRESIDENTS
Albert and Allen Hughes

THE PROMISE
Margarethe von Trotta

FALLEN ANGELS
Wong Kar-Wai (18)

BEAUMARCHAIS
Edouard Molinaro

by films: the 23-year-old start with an African-American *Mean Streets*, switch to a Vietnam movie with such shots as a partly eviscerated and castrated GI still alive and begging for death, and revert to social comment and crime in the Bronx.

Two hours is too long though the set-pieces are undeniably powerful. Young protagonist Anthony (Larenz Tate) hardly hangs together as a character: sympathetic and well-meaning, his moral gear changes (suddenly he is planning the perfect robbery)

as arbitrary as the sophisticated cynicism the authors put into his mouth. And while the piece dwells on the extreme results of black American deprivation its anger is vague.

Dead Presidents works, on a consciously sensational level, as a reminder that the richest state in the world consigns a large section of its population to a living hell. In its freedom preference to the battery hen existence of the old communist regimes?

Not to be confused with Arbusov's play about young people maturing over the years to political change in Russia, *The Promise* is a German film about young people maturing over the years to political change in East Germany. Margarethe von Trotta directs a likeable, elegiac saga about star-crossed lovers Sophie, who escaped, and Konrad, who stayed; their occasional encounters over the years; and a final cautious meeting (is it too late? Does Sophie despise him now?) on a delirious night in 1989. There are reminders of the all-pervasive state; and how monstrous the merely trivial and unreasonable can be - innocuous adjectives that open the door to limitless inhumanity.

Hong Kong awaits its political destiny; and, to judge by *Fallen Angels*, dances cheerfully on the edge of the abyss. The collection of oddballs whose mad, inconsequential progress we follow in the garish night-world promises more fun than the film actually delivers. My favourite is the young mute, struck dumb

after eating a past sell-by date tin of pineapple as a child, who makes a living by breaking into other people's businesses after opening hours and running them all night.

There is a hit-man and the cleaning-lady-agent who loves him, and a scatterbrain Chinese blonde. Funny and touching in turns, the piece is overwhelmingly shot with every filmic trick in the book. This is TV commercial art at its brassy, innovative best. And that is a compliment.

Beaumarchais is based on an unperformed play by France's late actor-playwright-director Sacha Guitry, a less suburban Noel Coward. The author of *The Barber of Seville* and *The Marriage of Figaro* was a watchmaker-turned-spy-turned-gun-runner. Here he is a vaguely dashing hero, dispensing justice for the common man as a magistrate while indulging in sword-play with a jealous duke en plein tribunal.

The film aches for tinkly tunes to turn it into opera. Distinguished faces put in token appearances (Michel Piccoli, Jean-Claude Brialy, Jeff Nuttall as a flabby Benjamin Franklin); Claire Nebout makes a good fist of the enigmatic Chevalier d'Éon; and Fabrice Lucchini's bright-eyed quizzical little bantam, despite recourse to *un certain sourire* and little else, makes Beaumarchais believable as entrepreneur and scribbler, as great lover (just), but not as revolutionary or political activist. It may be Guitry's fault. Can you imagine a Noel Coward romantic comedy on Tom Paine?

Theatre

Blinded by the Sun and science

Alastair Macaulay on Poliakov's new play

She *Experiencia Nihil Sufficiens Sciri* Potest: the Latin motto hangs above the stage during Stephen Poliakov's new play about attitudes to science, *Blinded by the Sun*. Since it means "Without experiment, nothing can be adequately known", it will also serve nicely as a motto for the arts.

Indeed, towards the end of this play, we may well feel that the discussion between Al (the play's bluff young science-professor protagonist) and Elinor (the leading research scientist in his department) is really about artistic creation. Al, who has an important new scientific idea, tells Elinor that he too has been in "the hell of creating something"; while she talks of the unbecomingly unattractive nature of her work's "mystery".

But science is the main subject here. There is an unusual excitement in watching *Blinded by the Sun* unfold - just as there was with *Sweet Panic*, Poliakov's last new play (given this February at the Hampstead Theatre). Where will it go? We never know. Al, a callow and cheerful young chap, becomes professor because of his flair for administration rather than his scientific achievements, and attempts, none too successfully, to reform the department.

Suddenly, surreal Christopher, one of the faculty, announces that he has created the Sun Battery - a battery through which sunlight passes on to water to create hydrogen - which he demonstrates. Al, however, starts to scent a fraud. Dare he expose Christopher? And, if he does dare, will he bring ruin on his own department?

He does dare, as we find in

Act Two. In so doing, to our surprise, he makes a whole new celebrity career for himself out of his scepticism. His star has risen; Christopher's, fallen. Meanwhile Elinor, the most impressive person in all the department, just plods on at her same one research project - until Al prepares to close the department itself, and thereby to end Elinor's uncompleted research.

You can hardly watch

Frances de la Tour plays the wry, cool Elinor with winning authority

Blinded by the Sun without enjoying it. It is, agreeably, very new; and the change in Al is one of its several impressive feats. If you saw *Sweet Panic* (which was about a child psychologist; and was, to my mind a more audacious and finished play), you can only admire the way Poliakov has so soon tackled a completely different subject. (The two have just been published in a single volume by Methuen.)

Both plays lead up to serious dialectic between the two leading, and diametrically opposed, characters; both have elements of satire on the one hand while unfolding like a thriller on the other.

Still, the Latin motto says it all. Would that Poliakov, like Al, had put in more *experiencia*. *Blinded* takes too long to get anywhere (the first 15-30 minutes are a mess), and the device of framing it as Al's series of

memories is its least interesting aspect. The play has several minor loose ends (why does Christopher lie about his age?), and rushes too hectically in Act Two. It also makes too obvious which characters are Good and which Bad.

And Ron Daniels, who directs the play, does less fine a job than Poliakov himself did in directing *Sweet Panic*. One of the adjectives for Al in Poliakov's text is "beady", but this is missing from Douglas Hodge's performance. Hodge, an assured actor, miscalculates by emphasising Al's yobish aspect.

On the one hand, this coarsens the play, making too obvious too soon that its protagonist is insensitive and anti-intellectual; on the other hand, we never believe that Al could have ever made it in academe past the undergraduate stage.

Frances de la Tour, however, plays the wry, cool Elinor with winning authority. Duncan Bell is as completely believable as the play lets the opaque Christopher be; Indra Ové brings a peculiarly radiant force to the part of Al's mistress Joanna; and Graham Crowden and Walter Sparrow are enjoyable in minor roles. Oria Brady slightly overdoes the change in Christopher's wife Ghislaine, a slightly underwritten part, and Hermione Norris is simply bad in the the simply bad role of his assistant Barbara.

Still, *Blinded by the Sun* is enthralling enough on several levels while you are in the theatre. And, with both his 1996 plays, Poliakov has resumed his place as one of our most arresting playwrights.

In Royal National Theatre repertory at the Cottesloe Theatre, South Bank, SE1

Ballet / Clement Crisp

Trotsky and Troy Boys

Under the banner *Sweet, Baroque and Roll*, oh, dear! - Scottish Ballet is touring a triple bill by choreographers better known as modern rather than classical dance troupes.

Such cross-over artists can bring freshness to their new discipline, freed from preconceived and pre-digested notions. They can, ironically, also rely upon received ideas about their new language. This, I find, is the case with Mark Baldwin, Scottish Ballet's resident choreographer. His *Haydn Pieces*, using nine dancers and three Haydn piano sonatas, is about lovers meeting and parting, and the theme and the language seem equally predictable.

In post-modern mode, Baldwin can be cunning, mocking and heady-eyed about what music and dance do when put together by his own quick wit. (A little set of dances to Foulness's

Sonatas de Nozze a few years ago was splendidly on target). The Haydn sonatas - not the most *dansable* of choices - are treated unadventurously, and the cast, Orlan outfitted and trapped in a murky setting, look more ready for a nice Trotskyite get-together than for amorous intrigue. It is all rather earnest, and poor Papa Haydn has been given heavy boots.

Robert Cohan's *Four Seasons* are, of course, Vivaldi's, his lively performance from the company's orchestra. The "look" of the piece - with its Northumbrian, Celtic, and to Cohan's dances - is bold, clear (and splendidly lit). The cast are for the most part athletes and sportive types, and the movement is buoyant. Each season is preceded by the right natural noises (bird-song; gales of wind) and introduced by Robin Bernadette and Kentaro Morita as lively heralds.

I enjoyed watching the dance, and I note in particular that Lorna Scott in an autumnal duet is sweetly generous in manner, and that Rupert Jowett, in very taxing solos as Summer, is bright, resourceful and blessed with reserves of mercurial energy.

The programme closes with *Troy Games*, Robert North's celebrated exercise in machismo and flexed pectorals. (It was referred to by one member of the audience as *Troy Boys*.) The eight Scottish chaps are nearly all beefy enough, most of the jokes are still good, though some need a tight physical outline, and muscles are preened Chippendale-fashion, much to the audience's delight. What would John Knox say?

I saw the programme on Tuesday at Edinburgh's Festival Theatre; the company tours next to Norwich, Stirling, Aberdeen, until the end of this month.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw Tel: 31-20-5730573
● LSO, Symphonie Orkest van Maastricht; with conductor Shlomo Mintz and cellist Matt Haimovitz perform works by Haydn and Bruckner; 11am; Sep 6

BERLIN

CONCERT
Philharmonie & Kammermusikkol Tel: 49-30-2614383
● Berliner Philharmonisches Orchester; with conductor Claudio Abbado and pianist Radu Lupu perform Brahms' Piano Concerto No.1 in D minor and Symphony No.1 in C minor; 8pm; Sep 6, 7

DANCE

Staatsoper Unter den Linden Tel: 49-30-2628661
● Apocryph Scheherazade: a choreography by Maurice Béjart to music by Ravel, Stravinsky and Rimsky-Korsakov, performed by

the Staatsballett Unter den Linden. Soloists include Kammerhofer, Scherzer, Liu and Thiel; 7.30pm; Sep 6

EXHIBITION
Ägyptisches Museum und Papyrussammlung, Charlottenburg Tel: 49-30-3206128

● Theatrum Hieroglyphicum. Ägyptischen Bildwerke des Barock; exhibition of a series of 18th century pseudo-Egyptian statues and reliefs that were created for the Park von Wörnitz. The works on display give an insight into the ideas and perceptions of ancient Egyptian culture at that time; to Sep 7

OPERA

Königsche Oper Tel: 49-30-202600
● Così fan Tutti by Mozart. Conducted by Yakov Kreizberg and performed by the Königsche Oper Berlin. Soloists include Ottenhals, Korovina and Henningsen; 7pm; Sep 6

BONN

OPERA
Oper der Stadt Bonn Tel: 49-228-7281
● Il Barbiere di Siviglia by Rossini. Conducted by Angelo Cavallaro and performed by the Oper der Stadt Bonn. Soloists include Anke Hoffmann and Mauro Augustini; 7pm; Sep 7

BRUSSELS

EXHIBITION
Musées Royaux d'Art et

d'Histoire Tel: 32-2-7417211
● Magisch Goud - Schatten van de Etrusken en de Romeinen: exhibition featuring more than 200 gold and silver objects, spanning 2,000 years of Italian culture. The objects on display range from Etruscan jewellery from the 8th century BC to 13th century coins; to Sep 6

COLOGNE

CONCERT
Kölner Philharmonie Tel: 49-221-2040820
● Kölner Rundfunk-Sinfonie-Orchester; with conductor: Iván Fischer; perform works by Scriabin and Rachmaninov; 8pm; Sep 6

COPENHAGEN

DANCE
Det Kongelige Teater Tel: 45-33-99 99 99
● Ballet: a choreography by Peter Schaufuss to music by Søren Spil and Langgaard, performed by the Royal Danish Ballet and the Royal Theatre Orchestra; 8pm; Sep 6

HELSINKI

EXHIBITION
Aino Anderson Art Museum Tel: 358-0-840221
● Travels with Parvainen. Oscar Parvainen (1890-1938): travelling retrospective exhibition introducing the work of the Finnish artist Oscar Parvainen. The exhibition features oils, watercolours, drawings and prints dating from the artist's student

days through to his mature works of the 1930s. Most of the works come from the Parvainen estate; from Sep 6 to Oct 15

OPERA
Opera House Tel: 358-0-403021
● Il Barbiere di Siviglia by Rossini. Conducted by Olof Kamu and performed by the Finnish Opera. Soloists include Charles Workman, Kalevi Olli and Ritika Hakola; 7.30pm; Sep 6

LONDON

CONCERT
St. Martin-in-the-Fields Church Tel: 44-171-9300089
● Adelaide Chamber Singers; with conductor Carl Crossin; perform works by Pärt, Palestrina and Barber; 1.05pm; Sep 6
Wigmore Hall Tel: 44-171-9352141
● Kevin Keener: the pianist performs Chopin's Nocturne in B, Op.62; Waltz in A flat, Op.42 and Prelude in D sharp minor, Op.45; 12.30am; Sep 6

EXHIBITION
Dutch Flower Paintings Tel: 1600-4750; this exhibition includes works by Ambrosius Bosschaert, Van Huysum, Rachel Ruysch, Jan Davidz de Heem and Bathasar van der Hel; and are from private collections; to Sep 24

MADRID

EXHIBITION
Museo Nacional Centro de Arte

Reina Sofia Tel: 34-1-4675062
● Paul Strand: The world on my doorstep, 1950-1976: travelling exhibition organised by the Paul Strand Archive at the Aperture Foundation. This exhibition comprises 150 black and white photographs and is the first major European presentation of Paul Strand's work since his death in 1976; to Sep 25

MONTREUX

CONCERT
Auditorium Stravinski Tel: 41-21-8622111
● Orchestre de la Suisse Romande; with conductor Armin Jordan and violinist Natalia Gutman perform works by Debussy and R. Schumann; Part of the Festival de Musique; Montreux-Vevay; 8pm; Sep 7

NEW YORK

EXHIBITION
Museum of the City of New York Tel: 1-212-512-1672
● Drawing the Future: Design Drawings from the 1930s New York World's Fair. This exhibition presents about 40 original architectural renderings and illustrations from the museum's collection of nearly 400 drawings prepared for the 1939 World's Fair; to Jan 5

FESTIVAL

Alice Tully Hall Tel: 1-212-875-5050
● CMJ MusicFest annual festival

showcasing 500 artists from the alternative music community at more than 35 New York City venues. The festival is famous for breaking once struggling acts such as R.E.M., Nine Inch Nails, U2, Red Hot Chili Peppers, Alice in Chains, Green Day and Soundgarden; to Sep 7

PARIS

EXHIBITION
Fondation Cartier pour l'Art Contemporain Tel: 33-1-42 18 58 50
● Comme un Oiseau: this exhibition explores the universe of birds as seen through human eyes, from some of man's earliest art to the most recent. Artists represented include Paul Gauguin, Torres, Basilez, Gabriel Orozco, Brancusi, Calder, Tinguely, Magritte, Miró and Zadkine; to Oct 13

VIENNA

OPERA
Wiener Staatsoper Tel: 43-1-514442960
● Les Contes d'Hoffmann; by Offenbach. Conducted by Jun Märkl and performed by the Wiener Staatsoper. Soloists include Viktoria Loukianetz, Eliane Coelho and Heinz Zednik; 8.20pm; Sep 6

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COMMENT & ANALYSIS



Peter Martin

When Europe signs off

The troubles at Olivetti's PC business could be a worrying symptom of a more general European inability to compete in the industries of the future

Carlo De Benedetti's departure from Olivetti marks a watershed for Europe's electronics industry. Not because the business is losing him - his reputation as a European industrial statesman was always somewhat exaggerated - but because of what his resignation represents.

Together with the restructuring provisions at Olivetti's personal computer operations announced at the same time, it symbolises the failure of Europe's attempts to build an international personal computer business. It is an industrial failure as significant as any in the past half-century.

Olivetti itself had abandoned its global PC ambitions several years ago, retreating to the European market. France's Bull had handed over Zenith to Japan's NEC. Britain's Amstrad had retreated to niche products in its local market. Britain's Sinclair Research, Sweden's Ericsson and the operations ICL acquired from Finland's Nokia had drifted out of contention. Even purely regional ventures, such as Germany's Escom, had proved unviable.

What remains of the European industry is a clutch of niche players, some sizeable foreign-owned operations, and Siemens-Nixdorf, which appears to be able to survive in the PC market because of its strong customer base as a systems integrator. Few of the remaining European-owned operations possess their own technology: most of them assemble components designed and made abroad.

That Europe has proved so strikingly uncompetitive in this business is itself worrying enough. More worrying still is the possibility that the PC fiasco is a symptom of a more general European inability to compete in the industries of the future.

Behind Europe's failure in PCs lie a number of factors.

The most important is that this is an industry on which the US has had an arm-lock since its earliest days. Taiwan apart, there are no other countries with a strong international business in desktop PCs. Japanese companies have succeeded in playing an international role only in the market for portables.

Even that understates the degree of US dominance: Intel and Microsoft supply the heart (the central processor chip) and soul (the operating system software) of almost all PCs sold worldwide. Without a strong working relationship with these two companies, a PC maker cannot hope to succeed. Physical and cultural proximity to Intel and Microsoft has thus been an important ingredient in US dominance of the industry.

It was always going to be hard to compete against US companies in the PC market. But there were other factors at work - and on these it is less easy to explain away European failure. The PC business is a particularly good example of one of modern manufacturing's most striking trends: towards an ever-shorter product cycle. This places

great stress on design and engineering teams. Some companies do this well, others badly. Europe has no monopoly of either category. But the shorter product cycle also requires speed and deftness from the rest of a company's business system - and this is where European companies have seemed poor competitors.

In particular, a shortened product cycle requires a company's marketing teams to be consistently forward-looking, since they must identify customer requirements with great precision. Getting this wrong - with a product which is over-specified or under-specified for the next selling season - means missing the whole of the sales window. And because marketing teams must go through this process several times a year, instead of once every two to three years, the opportunities for failure are much greater. A single badly handled product season can force a thinly capitalised company to scale back its ambitions.

Limited ambition was a particular handicap in the PC business, which operated on a global scale almost from the outset. Driven by

standard shrink-wrapped software (mostly American) it overcame the barriers of language and proprietary technology which had previously ensured a precarious survival for national mainframe and mini-computer makers.

Attempting to operate at national or even regional scale in the PC business was never likely to prove a recipe for success. From niche players with low costs and bought-in technology could survive. But they could not grow to any significant size; and their profitability would remain at the mercy of their technology suppliers.

Few European PC companies attempted to rise to the challenge of global scale. And for those that did, the response was almost a parody of national attitudes to globalisation. British companies attempted to build on what they saw as the special relationship with the US. But a common language and corporate names that could pass as American did not provide any sustainable competitive advantage.

France's Bull exploited its state-backed balance sheet to buy its way into the American challenge by acquiring Zenith, then a leading maker of portables. But the purchase proved mistimed, the new parent was unable to manage its unruly offspring, and Zenith rapidly lost its market lead.

Italy's Olivetti relied on design flair and a series of intimate relationships to build its global PC presence - at its peak probably the most significant European attempt to compete worldwide. But the distinctive European design of its PCs did not always travel well. And its relationships, such as that with AT&T, were too tenuous to offer a stable platform for global scale.

Without such scale, the European industry was at a serious, perhaps fatal, disadvantage. This was compounded by another factor

typical of today's growth industries: the tension between pricing and profitability. In a business driven by volume growth, Europe's high overheads posed a permanent problem. How could any European PC company hope to achieve acceptable profits if it followed the rock-bottom pricing that rapidly became the norm? But without pricing at such levels, how could any company achieve the volume necessary to run profitably?

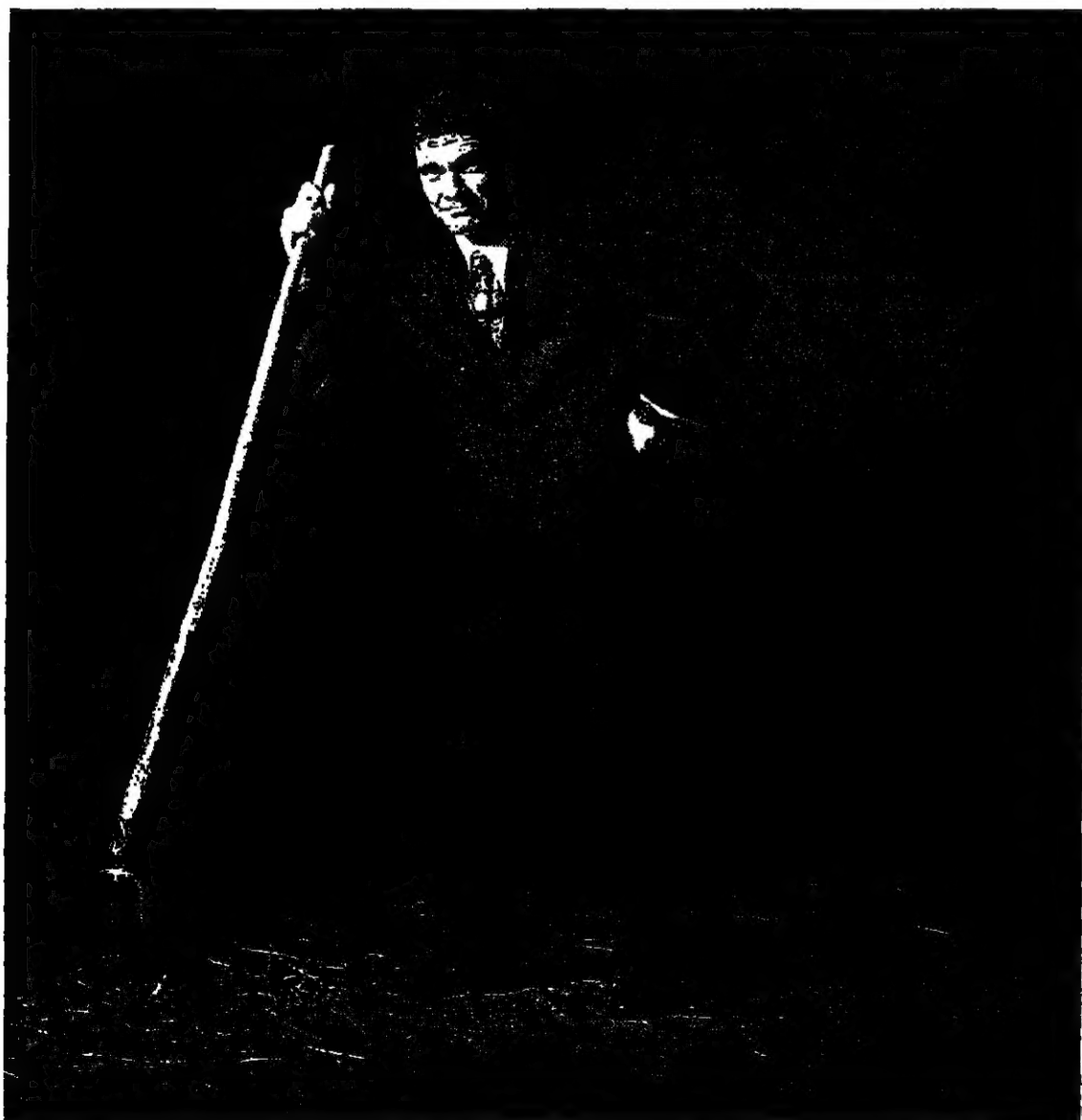
Only internationally competitive costs allowed any escape from this conundrum. Yet the two west European countries - the UK and Italy - found themselves burdened, during the critical years of the PC industry, with intermittently overvalued exchange rates. The potential advantage slipped away.

European managers can console themselves that in few industries does the US possess the effortless dominance it has always achieved in PCs. But the other factors at work in Europe's PC failure - the product cycle, the challenge of global scale, the need for rock-bottom pricing to achieve volume - are all common features of growth industries. Unless Europe's managers learn the lessons of the PC failure, they are doomed to repeat it.

Carlo De Benedetti spent much of the past decade lecturing European policy-makers on their failure to create the conditions for economic success. His time might have been better spent building on his success in the world PC market. Had he done so, he might still be in charge of the company he saved in the 1970s and 1980s. And he might have provided Europe's managers with a solution to a series of problems they will face in every industry, with increasing frequency in the years ahead.



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tion of agriculture, of course. Which brings us back to those bull markets. L-Bank, Schlossplatz 10/12, D-76113 Karlsruhe, Germany. Telephone INT 721/150-0.

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UK industrialists fear damage from Emu isolation

From Mr Tony Hales and others.

Sir, The suggestion that Britain should rule out participation in the European single currency - either as one of the first group of countries to join or for the lifetime of the next parliament - is based on a serious misunderstanding, both of the process of monetary union and of our interests as a trading nation.

As representatives of companies whose trade in Europe generates billions of dollars of export business and creates tens of thousands of jobs in this country, we believe that a self-imposed exclusion from negotiations over Emu would be deeply damaging. Many aspects of monetary union remain to be resolved. Leaving an empty chair at the table would mean that British interests would be unrepresented as crucial decisions were taken.

Such a gesture, of far from splendid isolation, could leave British businesses at a competitive disadvantage for years to come - whether or not Britain eventually chose to join.

Continued participation in the preparation process and retention of the choice over membership would not only ensure that we had the opportunity to protect our own interests but it would

also help to reassure inward investors who would, perhaps rightly, interpret any decision to rule out membership as the first act in a process of disengagement from one of the largest markets in the world.

Tony Hales, chief executive, Allied Domecq, Martin Broughton, group chief executive, BAT Industries, Sir Richard Evans, chief executive, British Airways, Sir David Simon, chairman, The British Petroleum Company, Sir Bryan Nicholson, chairman, BUPA, Prof Alan Watson, chairman, Bureau-Marsteller/Europe, Peter Smith, chairman, Coopers & Lybrand, Sir Richard Sykes, deputy chairman and chief executive, Glaxo Wellcome, Tony Greener, chairman, Guinness, Christopher Haskins, chairman, Northern Foods, Sir Clive Thompson, group chief executive, Rentokil Group, John Jennings, chairman, The Shell Transport and Trading Company, Ross Buckland, chief executive, Unigate, Niall FitzGerald, chairman, Unilever, Nick Reilly, chairman, Vauxhall Motors

Change law on trade and aid to resolve confusion

From Mr Barry Coates.

Sir, Your thought-provoking leader "Trade and aid" (September 2) lays bare the confusion at the heart of the UK's aid programme. The government appears to have two objectives: helping the world's poorest people and helping UK business. This was, as you say, clearly exposed when the World Development Movement took the government to court over the Pengu Dam. However, the two objectives need not be incompatible. The confusion can be resolved by amending the act governing overseas aid to make poverty alleviation

the overriding aim, supported by a requirement that both taxpayers and beneficiaries receive value for money. While this would end the system of tied aid, it would create economic benefits in the UK and overseas. This would be good news for poor people and good news for British businesses which, would, at last, have a level playing field on which to compete.

Barry Coates, director, World Development Movement, 25 Beehive Place, London SW9 7QR, UK

Waste value in futures

From Mr A.W. McCarthy.

Sir, The decision by O.M. Gruppen to include waste paper in its futures market ("Swedish group to launch London pulp futures", August 30) may help to re-classify many other alleged "wastes" into recyclable commodities - paper, plastics, oils, textiles, glass and scrap metal, to name a few. All can be recycled and, irrespective of the economics, recycling is a far better alternative to landfill, as well as saving the environment by not using natural resources to make products.

Present and future hazardous waste legislation includes these recyclable wastes, in addition to the hazardous wastes the

legislation was designed for. This places impossible financial and regulatory constraints on those parties genuinely involved in recycling - ironically resulting in more materials going to landfill. Assessing values to recyclable wastes, by way of a futures exchange, may be the first step in the right direction. Some, like glass and plastics, may prove to have a negative value after treatment. Could such an exchange be a truly terminal market and handle negative as well as positive values?

A.W. McCarthy, 17 Bovington Heights, Marlton, Bucks SL7 2BP, UK

Cayman Islands banks no haven for money laundering

From Sir George A. McCarthy.

Sir, Stephanie Flanders' article "Cleaning up the global economy" (August 26) would have been a valid article had she not mistakenly used the Cayman Islands as an example to underpin her argument. She was quite wrong to imply that the large number of companies

registered in the Cayman Islands are vehicles for money-laundering. Furthermore, if Stephanie Flanders believes that the size of bank deposits alone is evidence that a financial centre is a haven for money-launderers, then perhaps she should have looked to London, New York or Tokyo.

The Cayman Islands was

the first Caribbean jurisdiction to be scrutinised by the G7's Caribbean financial action task force and was commended on its regulatory procedures and anti-money laundering legislative framework. Finally, it is obvious that your cartoonist has never visited the Cayman Islands. Otherwise he would have known that it would not be

legally possible for anyone to wander in and make a large cash deposit in any Cayman Islands bank which also benefits from tight security and excellent policing.

George A. McCarthy, financial secretary, Cayman Islands government, Cayman Islands

هتزامن الاصل

COMMENT & ANALYSIS

FINANCIAL TIMES

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Thursday September 5 1996

Hard labour for France

French gross domestic product shrank 0.4 per cent in the second quarter of this year, news that must have caused Mr Alain Juppé, the prime minister, some *petite crise cardiaque*. Mr Jacques Chirac, the president, insisted at last weekend's meeting with the German chancellor, Helmut Kohl, that "we fulfil the Maastricht criteria". Mr Juppé will need courage and luck to make his master's boast true.

The economy is not helping. Over the year to the second quarter of 1996 real GDP grew a mere 1.2 per cent. More important, over the six years to the second quarter of 1996 the economy expanded at an average of 1.3 per cent a year. One result has been the rise in unemployment, from 8.3 per cent of the labour force in August 1990 to 12.5 per cent by July 1996. Another has been the deterioration in the public finances. Back in 1990 France easily met the Maastricht fiscal criteria, with a general government deficit of only 1.6 per cent of GDP. That had grown to 5 per cent by 1996.

The fiscal deterioration is itself largely caused by the tight monetary policy dictated by the franc fort. The question now is whether France can turn the deficit round while maintaining the tight D-Mark link. It is only by doing both that France can be sure of attaining economic and monetary union – the goal of 13 years hard labour.

In the course of this month the government will announce plans for 1997 – on whose outcome the first round of Ecu candidates will be selected. Largely because of the slow growth, it will start from a deficit of around 4½ per cent this year, not the planned 4 per cent.

Moreover, cutting the deficit by 1½ percentage points of GDP would be difficult even if growth were to be 2½ per cent between 1996 and 1997. It will be made no easier by the commitment to admittedly modest tax cuts of FF20bn (€3.5bn).

Goldman Sachs, for example, argues that total general government spending would have to be cut by more than 1 per cent in real terms, which has not been achieved in recent years. Much fudge may have to be swallowed. If growth were not to recover soon, it might prove indigestible, even by the most willing of Germans.

With fiscal policy contraction, a good chance of disruptive protests in consequence, monetary policy must ride to the rescue. The Bundesbank did help by cutting the repurchase (or "repo") rate to 3 per cent two weeks ago, allowing the Banque de France to cut its intervention rate to 3.35 per cent. French interest rates are now very close to German ones throughout the yield curve. But real short-term interest rates are still decidedly positive, at about ¼ per cent.

Moreover, while year-on-year growth of German broad money (M3) has been close to 8 per cent, there is no monetary growth in France. If France were following a purely domestic monetary policy, lower short-term interest rates would have been inevitable. Instead, the French government is reduced to hoping that the Bundesbank has loosened enough, domestic growth will be fast enough and the French public will prove tolerant enough to make its gamble pay off. It will know quite soon.

A spouse's spice

It was the big hope for ratings in America, so it was bound to come to Britain.

After Hillary and Liddy entered the ring, fighting with no smiles barred for the title of US first lady, Norma Major has decided to unleash her charms on the viewers to try to win a second term for her husband John. Whereas Hillary Clinton was all pastel politics at the Democratic convention, Elizabeth Dole gave the Republicans decided schmalts with cream on, claiming to "speak with friends about the man she loved" and his war wounds. What Norma will wear or say, and whether Charlie (wife of Tony Blair, the Labour leader) will retaliate with fragrance or factoids, remain secrets of campaign managers' scripts.

But it is clearly time to offer guidelines as to how the spouses of top politicians should comport themselves, on the stump and in office.

If possible they should be people of character, who know a thing or two about politics, with spiky views and shrewd judgment, preferably with a successful career and enough cash to keep them out of temptation. They should stand firm against the leader in private, ever ready to criticise and advise, but never to interfere.

However, they should shun interviews and cameras except on formal occasions. For the policies on trial are the leader's, not theirs. If they are known as strong but shadowy characters, preferring golf to party conferences, their partner's prestige will only be enhanced.

It is, indeed, hard to find a finer example in this role than the previous British incumbent, Sir Denis Thatcher.

Postal strikes

In staging a series of one-day strikes throughout the summer the Royal Mail's postal workers have so far contrived to shoot themselves in the foot. To escalate the action would be to turn the gun to their head.

By deciding to postpone until next week any call for additional stoppages, the executive of the Communications Workers Union has at last shown a glimmer of common sense. During the latest strike this week, a significant minority of its members defied the union and reported for work.

The government has warned that further action will trigger a three-month suspension of the Post Office letter monopoly. So the hope must be that the momentum behind the dispute has been lost, and that the management's offer on pay and conditions will now be put to a ballot of union members. But in suggesting that they could yet seek to prolong the dispute, some members of the executive have displayed once again the bone-headed short-sightedness which has cost the trade union movement so dearly during the past decade.

Postal workers have a good case for a generous award. Their productivity has risen sharply. So too has the profitability of the Royal Mail. Customer satisfaction is at a higher level than in other, privatised, monopolies. There is cause too for irritation at the Treasury's ill-considered raids on the industry's profits.

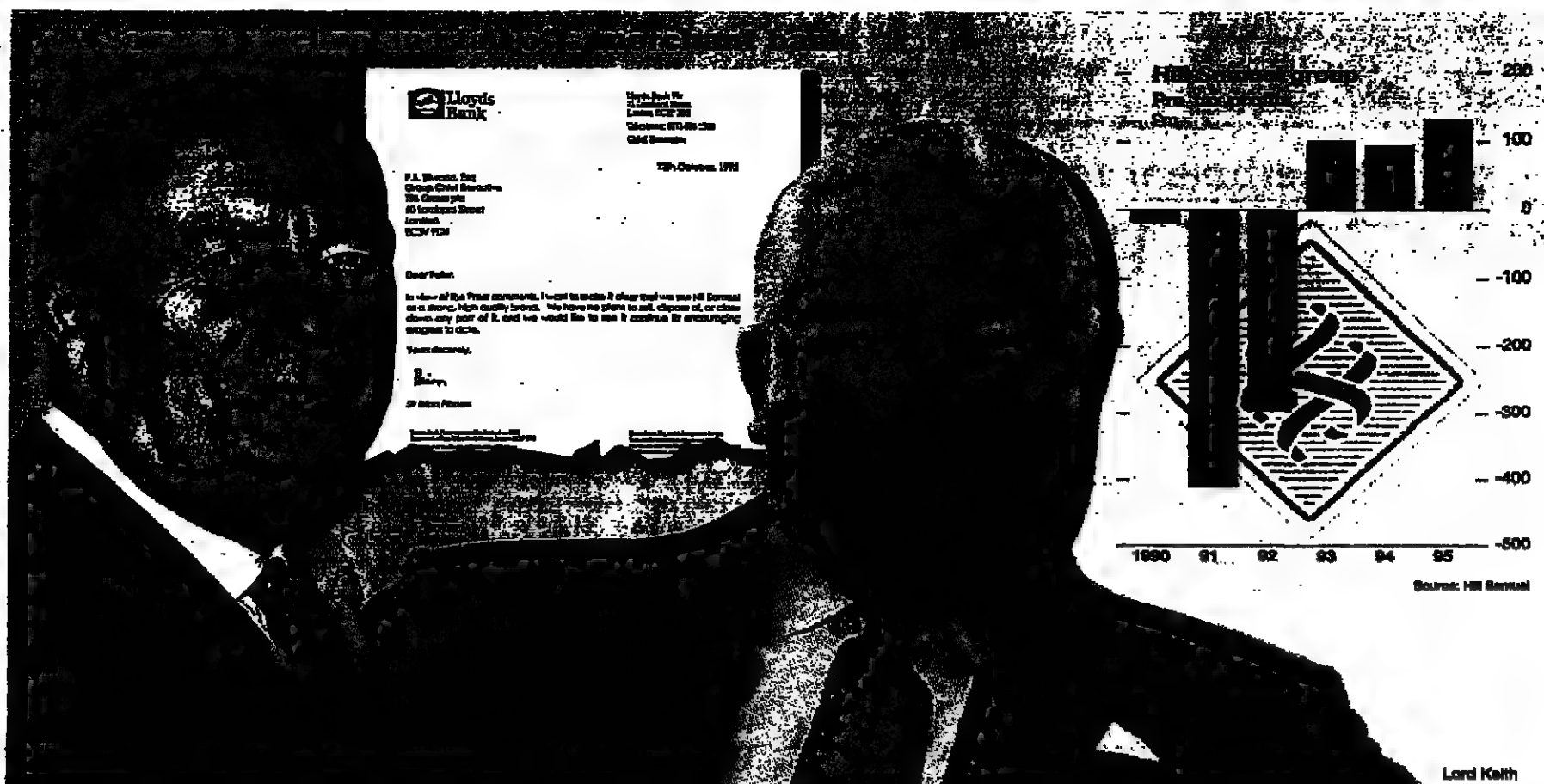
By any standards, though, the Royal Mail's offer is worth careful consideration. It would give delivery and sorting staff an average pay increase of £10 a week, a guarantee of job secu-

re, a one-and-a-half-hour cut in the working week, a move to a five-day week and longer holidays. To break the deadlock, Royal Mail managers have also agreed that the vexed issue of changes in working practices – so-called teamworking – should be considered by a joint committee under the chairmanship of the conciliation service Acas.

So the refusal of the union's executive to put the package to members in a ballot has brought justified suspicions that a majority on the executive is more interested in playing politics than in promoting the interests of members. It has long been clear that Mr Alan Johnson, the union's moderate general secretary, favours a ballot.

An end to the strike, however, would not of itself provide the right answer for the industry. The union's blanket refusal to contemplate team-based working arrangements is reminiscent of the attitude of unions in Britain's now shrunken car industry. Royal Mail faces ever stiffer competition, from technological advance and from private sector carriers. Its workers cannot expect to defend the working practices of the 1970s. In seeking to do so, they simply strengthen the case for a more radical shake-up of the industry.

The irony in all this is that the union was at the forefront of the campaign which forced the government to abandon its plans to sell the Royal Mail. Its subsequent attempt to cling to the past could hardly have done more to unravel support for the case that the industry belongs in the public sector. The arguments for privatisation have always been strong. Now they are compelling.



A countdown to oblivion

John Gapper investigates the indecision and mistakes which led to the takeover and then the demise of Hill Samuel Bank

From his country home in Norfolk, the 80-year-old Lord Keith of Castlecreagh has observed in sorrow and anger the death throes of the merchant bank he created. "I worked long and hard to build up Hill Samuel, and it has been blown apart by people who do not know what they are doing. I think it is a tragedy," he says.

Kenneth Keith, emboldened in 1980, was the architect of a merchant bank that, along with S.G. Warburg, came to epitomise the breed of aggressive City of London institutions which emerged after the second world war. Hill Samuel competed with the houses of Morgan Grenfell and J. Henry Schroder Wagg, and earned a place with them as a leading adviser in the wave of takeovers in the 1980s.

Yet in a few months, Hill Samuel Bank will be no more. Within six months of the merger of the two banks that now own it, Lloyds and TSB Group, its fate was sealed. Despite assurances at the time of the merger by Sir Brian Pittman, chief executive of Lloyds-TSB, it has been broken up and most of its parts are now being absorbed into the parent bank. Last week Mr John Scister, the chairman, and Mr John MacGregor, the deputy chairman, lost their jobs in the first wave of redundancies, with 100 others.

For shareholders of Lloyds-TSB, a financial month that will pump out pre-tax profits of £24bn this year, this rationalisation makes sense. "We have preserved a substantial part of revenues, and removed a lot of costs. It creates a useful benefit to shareholders," says Mr Alan Moore, deputy chief executive.

Yet the crushing of Hill Samuel Bank has more significance than it represents for the dividends of Lloyds-TSB investors. With Barings, Kleinwort Benson and S.G. Warburg having passed into foreign ownership in recent

years, the disappearance of another British merchant bank leaves the few that remain – notably Schroders – appear even more vulnerable.

Furthermore, the manner in which Hill Samuel was weakened, then resuscitated, and finally buried under the ownership of TSB Group marks one of the most peculiar episodes in the City of London's recent history. It was one in which several hundreds of millions of pounds – mostly belonging to private shareholders in the former Trustee Savings Banks – were needlessly thrown away.

The last days of Hill Samuel under Lloyds-TSB are an object lesson in City realpolitik. On October 12 last year, Sir Brian wrote to Hill Samuel staff assuring them that Lloyds had "no plans to sell, dispose of, or close down, any part of their bank. But a few months later, Sir Brian and Mr Moore had set in train all three courses of action.

The bank they dismantled was created in 1888 by Keith who had built up a corporate finance business at Philip Hill Investment Trust after the second world war. In the 1950s Philip Hill took over Higginson & Co and the accepting house Brinkers before merging with the traditional merchant bank, M. Samuel & Co.

During the 1960s Keith, and a group of directors built Hill Samuel into one of the strongest merchant banks in London. "All of the other merchant banks were slow to adapt, and that gave us a considerable opportunity," Lord Keith recalls. It advised aggressive industrialists including Mr Charles Clode during the restructuring of several UK industries.

Yet by the 1980s, Hill Samuel was not quite the same force. It had diversified into insurance broking and pensions advice, opened branches in several cities and bought the stockbroker Wood Mackenzie. "The manage-

ment had its eyes on about 100 different things at once, and things had drifted," recalls one director.

The way out chosen by directors was to sell the bank to Union Bank of Switzerland. However, the Swiss bank turned down the deal after examining the books. This and a failed attempt by two of its corporate financiers to strike a deal with Barclays de Zoete Wedd left Hill Samuel feeling exposed to predators. It had already started to concentrate more on lending and was looking for a backer with deep pockets.

It turned to TSB, which had just floated on the stock market and was awash with capital. TSB bought the bank for £777m in October 1987 and injected £50m of fresh money into lending. It was an ill-timed move, accentuated by Hill Samuel's lack of controls. "The last thing it needed was for a rich, stupid bank to encourage its vices," a director says.

By 1992, Hill Samuel had about £500m of bad loans on its balance sheet.

To clean up, TSB appointed as chief executive Mr Hugh Freedberg, a former head of the Mortgage Corporation, a private mortgage lender. He spent two years attempting to improve its technology and management controls.

Mr Freedberg's efforts to improve controls were respected, but by background and training he was not a natural head of a merchant bank. Some corporate financiers felt stifled by the committees he introduced. This exacerbated in-fighting among the department heads. "People felt under pressure, and had different ideas about what to do," says a director.

The pressures were increased by TSB's decision at the end of 1992 to seek a buyer for Hill Samuel. After a memorandum pre-

pared by Morgan Stanley had circulated in the City for a year without any takers, Sir Nicholas Goodison, chairman of TSB, reversed the strategy. The board accepted a three-year plan from Mr Freedberg to develop Hill Samuel.

Mr Freedberg says the main difficulty Hill Samuel faced was constant uncertainty in the early 1990s. "It was like being in a Formula One race, where you have to keep entering the pits for repairs," he says. Yet he argues that the bank had started to pull together by the end of 1995. Profits in the merchant banking side had risen to £86m.

At this point, Lloyds and TSB merged. Lloyds had closed its own merchant bank during 1992, and there was dismay at Hill Samuel. "One problem with a merchant bank is that the staff have a tendency to disappear," says Mr Moore. "There was quite a fear from Hugh Freedberg and others that Hill Samuel's people might walk out."

So Sir Brian sent his brief letter the day after the merger was announced, insisting that "we see Hill Samuel as a strong, high-quality brand". It still irks some Hill Samuel directors, although Mr Moore insists that it was not intended to deceive. "Things have to be read in the light of circumstances. There was no preconceived plan to close it," he says.

Yet Sir Brian's letter made convenient use of an ambiguity. The Hill Samuel brand he respected was Hill Samuel Assets Management which managed about £14bn in funds, mainly TSB pension funds.

Two months after the merger was announced, Lloyds had devised plans for Hill Samuel. The investment management arms of all the banks would combine under the name of Hill Samuel Asset Management, while the leasing arm of Hill Samuel would be folded into that of Lloyds. Hill Samuel's treasury would also be

combined with that of Lloyds-TSB.

By January, Mr Freedberg found himself in charge of the rump of the merchant bank – a severely denuded operation which could no longer support its costs. For it to survive, it would have had to expand activities such as project finance. "We would have had to put our foot on the accelerator to make it work," says Mr Moore.

But traditional merchant banking could not compare with the other Lloyds-TSB operations such as mortgages leading in terms of consistency of earnings. "That is what we live by. That is Lloyds," says Mr Moore. "It would have led to endless aggravation and tears if we had falsely let them believe we would support them in their expansion plans."

By January, Lloyds-TSB had appointed Phoenix Securities, a corporate finance adviser, to try once again to find a buyer. This time, a South African bank expressed interest, but the effort to sell did not succeed. The fact that Hill Samuel by now lacked a fund management arm made it far less attractive to a buyer wanting a London presence.

With high-level staff departures starting to accelerate, Lloyds-TSB allowed the 100 corporate finance staff to move to Cleeve Brothers for £1m. The corporate finance arm was worth far less than TSB had paid for it: it had to write off £69m of goodwill on this move in its half-year accounts. Most of Hill Samuel's remaining 800 staff face redundancy.

The Hill Samuel name will remain in asset management, and may also live on as Lloyds-TSB's private banking brand. But it will no longer be the name of a merchant bank.

"It is a great shame, but that is how the world works. It is not as if anyone set out to nobble Hill Samuel, or treat it nastily," says Mr Freedberg of Lord Keith's dying bank.

OBSERVER

Stockholm shudders

It was the last of the autumn. A cold, grey day in Stockholm, Sweden, where some of the world's most famous politicians were gathered for a summit. The atmosphere was tense, and the stakes were high. The summit was the first of its kind, and it was expected to be a landmark event. The participants were the leaders of the world's major powers, and they were gathered in Stockholm to discuss the most pressing issues of the day. The summit was a success, and it was expected to lead to a new era of peace and cooperation between the world's major powers.

Sally, if not mad

It was a hot day in London, and the sun was shining brightly. A group of people were gathered in a park, and they were all looking at a small object in the center of the group. The object was a small, round, red object, and it was being held up by a young girl. The girl was looking at the object with a look of wonder and excitement. The people around her were also looking at the object with interest. The object was a small, round, red object, and it was being held up by a young girl. The girl was looking at the object with a look of wonder and excitement. The people around her were also looking at the object with interest.

What a sell-out

It was a hot day in London, and the sun was shining brightly. A group of people were gathered in a park, and they were all looking at a small object in the center of the group. The object was a small, round, red object, and it was being held up by a young girl. The girl was looking at the object with a look of wonder and excitement. The people around her were also looking at the object with interest. The object was a small, round, red object, and it was being held up by a young girl. The girl was looking at the object with a look of wonder and excitement. The people around her were also looking at the object with interest.

Local de France and Crédit

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100 years ago

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50 years ago

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Special effort

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Beyond all credit

It was a hot day in London, and the sun was shining brightly. A group of people were gathered in a park, and they were all looking at a small object in the center of the group. The object was a small, round, red object, and it was being held up by a young girl. The girl was looking at the object with a look of wonder and excitement. The people around her were also looking at the object with interest. The object was a small, round, red object, and it was being held up by a young girl. The girl was looking at the object with a look of wonder and excitement. The people around her were also looking at the object with interest.

FINANCIAL TIMES COMPANIES & MARKETS

Thursday September 5 1996

Heating Replacement Parts and Controls Ltd.
No.1 in heating system spares.

WOLSELEY
The name behind the name

IN BRIEF Office suppliers in \$3.5bn merger

Staples and Office Depot, two of the biggest superstore groups in the hotly contested US office supplies business, announced plans to merge in an all-share deal worth \$3.5bn - the biggest US retailing merger since 1994. Page 16

Japanese steelmakers cut forecasts
Japan's leading integrated steel manufacturers warned they were unlikely to meet previous earnings forecasts, blaming the weaker than expected recovery of the Japanese economy and soft steel prices at home and abroad. Page 14

Rubbermaid issues profits warning
Rubbermaid, the US household goods manufacturer that recently emerged from a string of poor results, warned that rapidly rising raw material costs would hit profits again in the third quarter ending this month. It also said it was buying Grace Children's Products, a private US group, for \$325m in cash. Page 15

Digital says orders trail forecast
Digital Equipment warned that new customer orders had been below its expectations since the end of June, casting a shadow over the US computer maker's attempts to put its troubles of the first half of the year behind it. Page 16

BSL lifts profit and names new chief
Banque Bruxelles Lambert, Belgium's third-largest bank, named 44-year-old Mr Michel Tilmant as its next chief executive as it reported a 17.9 per cent increase in first-half net profits to \$195.07bn (\$160m). Page 16

Générale des Eaux in telecom challenge
Compagnie Générale des Eaux, the French utilities, property and communications group, threw down a gauntlet to France Telecom, outlining its intention to compete head-on with the state-owned telephone operator in all the main segments of the domestic market. Page 16

Weaving machinery entangles Sulzer
Sulzer, one of the traditional pillars of the Swiss engineering industry, doubled its first-half net income to \$194.8m (\$85.6m). But its profit recovery continues to be hampered by rising losses in its Sulzer Rütli weaving machinery business where it is the world market leader. Page 16

UK cash and carry groups to merge
Booker yesterday consolidated its position as the UK's largest cash and carry group with a \$264m (\$400m) offer for Nurdin & Peacock, its main rival. Page 17

CRH to pay \$325m for Ticon
CRH, the acquisitive Dublin-based building materials group, is paying \$325m to acquire Ticon, the US roadstone business, from BTR, the UK manufacturing conglomerate. Page 18

Companies in this issue:

Alstom Industrie	4	Marginalia	10
Ansett Airlines	13	Merrill Lynch	10
Ashanti	17	Mitsubishi Electric	14
ASA	18	Mitsubishi	18
BSL	16	NKK	14
Bayer	16	National Mutual	14
Booker	17	Nippon Steel	14
Brammer	17	Nordic Cement	17
Caixa	18	ROC Communities	18
CRH	18	Oliver	18
Cadbury Schweppes	18	PepsiCo	15
Cadbury-Schweppes	18	Placer Dome	15
Chesnut Properties	18	Public & Broadcasting	14
Chrysler	18	RCC Communities	18
Coca-Cola	18	Railtrack	18
Danone	18	Realco	18
Darazs	18	Rubbermaid	15
Deutsche Telekom	18	S&P	4
Digital	18	Santol	18
DirectTV	18	Shenli	18
EWAS Railway	18	Siemens	14
Ford	18	Skoda	14
France Telecom	18	Sogefia	18
Gazprom	18	Staples	18
General Motors	18	Sulzer	18
Générale des Eaux	18	San Communities	18
Gibraltar Mines	18	Suntory	4
Graco	18	TNT	18
Hitachi	18	TVE	18
Hochst	18	Tokai	18
Hugo Boss	18	The Office Depot	18
Kawasaki Steel	18	Toshiba	14
Kocher-Werke	18	Total	18
Lauren	18	Unicel	18
LucasVarity	18	Waterford Wedgwood	17
MCA	18	Whar	14
MHC	18	Woodside Petroleum	14

Market Statistics

http://www.ft.com

Annual reports service	26-27	FT-SE Actuaries Index	26
Benchmark Govt bonds	20	Foreign exchange	21
Bond returns and yields	20	Gilt prices	20
Commodity prices	22	London share index	26-27
Dividends announced, UK	17	Managed funds services	22-23
EU5 survey rates	21	Merger market	21
European prices	20	New int bond issues	20
Food interest indices	20	Relevant issues, UK	20
FT/SE-4 World Index	32	Short-term int rates	21
FT Gold Mines Index	28	US interest rates	20
FT/SE-4 World Index	28	World Stock Markets	20

Chief price changes yesterday

FRANKFURT (DEM)		DAX	
Alstom	1115 + 20	Dax	3800 + 55
Alstom	522 + 10	Deutsche Telekom	588 + 20
Alstom	572.5 + 5.8	Deutsche Telekom	213.4 + 13.4
Alstom	547 + 5.75	Deutsche Telekom	443 + 22
Alstom	540.5 + 0.5	Deutsche Telekom	557 + 15
Alstom	110 - 2.5	Deutsche Telekom	605 - 35
Alstom	1994 + 4	Deutsche Telekom	830 - 24
Alstom	3494 + 14	Deutsche Telekom	1790 - 60
Alstom	24 - 14	Deutsche Telekom	981 - 27
Alstom	228 - 394	Deutsche Telekom	930 - 35
Alstom	294 - 394	Deutsche Telekom	18.20 + 0.05
Alstom	2004 + 804	Deutsche Telekom	0.425 - 0.115
Alstom	3824 + 18	Deutsche Telekom	0.55 - 0.05
Alstom	50 - 14	Deutsche Telekom	2.30 - 0.20
Alstom	1804 - 2	Deutsche Telekom	2.30 - 0.20
Alstom	224 - 144	Deutsche Telekom	0.55 - 0.05
Alstom	17.40 + 1.20	Deutsche Telekom	2.30 - 0.20
Alstom	10.25 + 1.25	Deutsche Telekom	2.30 - 0.20
Alstom	31.50 + 2.25	Deutsche Telekom	2.30 - 0.20
Alstom	7.80 - 1.80	Deutsche Telekom	2.30 - 0.20
Alstom	0.85 - 0.85	Deutsche Telekom	2.30 - 0.20
Alstom	1.25 - 1.25	Deutsche Telekom	2.30 - 0.20
Alstom	2807 + 112	Deutsche Telekom	2.30 - 0.20

Telekom's debts put at \$67bn

By Richard Lapper, Capital Markets Editor

Investors in Germany's Deutsche Telekom - which will be partly privatised later this year - will be buying into a company whose capital structure "offers many of the characteristics of a leveraged buy-out", according to research published yesterday. The deal is expected to be one of the world's biggest international offerings. The research by EZW, the investment arm of Barclays Bank of the UK, says Deutsche Telekom is not only the second most indebted company in the world, behind Tokyo Power of Japan, but is the 34th largest debtor overall. Deutsche Telekom - with debts of \$67bn - is perched between Argentina (\$77bn) and Turkey (\$66bn). The report also points out, however, that Deutsche Telekom has a formidable ability to generate cash. In 1996 gross cash flow of DM25bn is expected, leaving DM15.5bn available for debt repayment after interest charges and tax. "The most striking feature of the Deutsche Telekom balance sheet are the absolute level of debt and the very high gearing levels. By contrast... Deutsche has the

strongest cash flow of any [telecommunications company] worldwide," says the report, which is independent in that BZW is not involved in the share offer. Goldman Sachs, the US investment bank, and Germany's Dresdner Bank and Deutsche Bank are co-ordinating the offering, which involves several dozen other banks and securities houses. The report says Deutsche Telekom's rapid expansion into eastern Germany since 1989 is at least partly responsible for the high level of debt. It has invested DM50bn (\$33.7bn) in a new digital telephone network for eastern Germany, increasing the number of lines per inhabitant from 10 in 1990 to 40. Three quarters of the overall German network will be digital by the end of this year, which BZW calls "a considerable logistical and engineering achievement". Deutsche Telekom has permission to sell up to 100 new shares, equivalent to 50 per cent of its existing capital, in its initial public offering (IPO) due in October and November. It can sell more shares as long as the government's stake does not fall below 50 per cent of the enlarged capital before 2000.

The complexities of valuing its business have so far ruled out an exact calculation of how much money will be raised. BZW estimates that the IPO - in which 500m shares are likely to be issued - could raise up to DM11bn and a minimum of DM5bn, lower than the range of DM10bn-DM15bn most frequently cited by analysts. Trading in the shares is due to begin on November 18. A prospectus is expected after the release of half-yearly figures later this month. It is expected that about 40 per cent of the offer will be targeted at retail investors.

Gazprom plans global issue

By John Thornhill in Moscow

Gazprom, the world's biggest gas producer, is pressing ahead with plans to launch itself on international capital markets later this year with market sources suggesting it could place up to 1.5 per cent of its shares at a target price of about \$400m. If successful, the deal would be the biggest international share offering from a Russian company, giving Gazprom an implied value close to \$77bn, more than the current worth of the rest of the country's stock market. Mr Alexander Semenyak, the board director in charge of the offering, said yesterday that Gazprom would release details of a financial audit, conducted by Price Waterhouse, the auditing firm, by the end of September and then make a series of international investor presentations. He confirmed that the Morgan Stanley and Dresdner Kleinwort Benson investment banks would be joint global co-ordinators of the offer, which would be sold in the form of Global and American Depositary Receipts. Morgan Stanley was likely to act as the book runner for the deal. The company eventually aims to sell 9 per cent of its shares to international investors, enabling it to finance large gas field development projects in the Yamal peninsula, in northern Russia. A previous attempt to sell packages of shares to western gas companies foundered because of a lack of interest. Gazprom is Russia's richest company with strong govern-



Coca-Cola has dropped a \$1m-a-year sponsorship deal with the Los Angeles Lakers basketball team because its leading man, Shaquille O'Neal (above), promotes Pepsi. The 7ft 1in player is also a film star, rap artist, web site host, and walking billboard. Details, Page 15

Ansett holds back TNT

By Nijid Taft in Sydney

A sharp downturn in earnings at Ansett Airlines and a loss in its general freight division caused TNT, the Australian transportation group, to post a profit of just \$325.8m (\$520.4m) after tax in the year to June 30. The figure, struck before abnormal, compared with \$260.1m a year earlier. After abnormal, TNT's result slid to \$84.8m, compared with \$40m last time. Revenues rose from \$66.49bn to \$67.38bn. The figures reverse the small recovery seen in the group's results in 1994/95 following heavy losses and big restructuring charges in the early 1990s. TNT's problems came in its general freight division, which sunk to a \$440m loss, compared with a profit of \$18.8m last time. TNT has already announced plans to pull out of this business. With final agreement earlier this week on the sale of its 50 per cent stake in Ansett to Air New Zealand and the general freight business being wound down, TNT shares rose one cent to \$1.45 yesterday. In other divisions, TNT said its time-sensitive freight operations posted pre-interest earnings of \$101.9m, up from \$92.3m, with revenues rising from \$1.66bn to \$1.67bn. The Australian interests were still affected by rationalisation costs and the French operation went back into the red. But the German and UK units performed strongly and the Italian business improved. GD Express Worldwide - a joint venture between TNT (50 per cent) and various national postal authorities - also made a small pre-tax profit in local currency terms for the first time, although it still contributed a reduced \$66.2m loss to TNT's after-tax result. On the logistics side pre-interest earnings advanced strongly from \$447.9m to \$485.3m, with revenues rising from \$699.5m to \$1.47bn. TNT's stake in Ansett (including its regional airline subsidiary) earned about \$1.1m before abnormal compared with \$27m previously, although its post-abnormal contribution appeared to increase to about \$19m. There is again no dividend.

UK drinks group rises 12%

By Roderick Oram, Consumer Industries Editor

Cadbury Schweppes, the UK food and soft drinks group buoyed by acquisitions, yesterday posted a 12 per cent rise in interim pre-tax profits to \$231m. This was despite lower profits in the UK and intense competitive pressure in US soft drinks. The "robust performance", helped by emerging markets such as Poland, should produce full-year profits growth for the group, Mr David Wellings, chief executive, said. Confectionery tonnage was up 14 per cent, of which acquisitions contributed 11 per cent. Soft drink volumes were up 13

per cent of which acquisitions contributed 7 per cent. The Americas turned in the best regional performance with trading profits up 41 per cent to \$137m. Acquisitions of Dr Pepper/Seven Up Companies soft drinks in the US and two confectionery companies in Canada contributed two-thirds of the rise. "Dr Pepper is delivering the goods," Mr Wellings said of the \$1bn acquisition made last year. Overall volumes of Dr Pepper, the leading non-cola brand, were up 6 per cent and continued to grow faster than the overall US market. The re-launch of 7-Up lifted its volume by less than 2 per cent with the campaign blunted by

a fierce counter-attack from Coca-Cola's Sprite which grew by more than 50 per cent. "Dr Pepper is doing well but Sprite is tearing up the market," a US drinks analyst said. UK trading profits dipped by \$5m to \$91m as competition eroded soft drink margins. Coca-Cola & Schweppes Beverages, the bottling joint venture Cadbury is selling to Coca-Cola Enterprises, raised volumes 7 per cent. Earnings per share were up 8 per cent to 12.1p but excluding one-off charges showed underlying growth of 15 per cent. An interim dividend of 5.2p, up 6 per cent, was declared. See Page 12

DirecTV plans Spanish service

By Raymond Snoddy in London

DirecTV, the US digital satellite television broadcaster, is today expected to announce plans to launch a service in Spain with local and Latin American partners. It is believed DirecTV, part of the Hughes Electronics Corporation, has linked up with Sogecable, owned by Grupo Priesa, the Spanish media company, and the Cisneros group of Venezuela, which is one of the world's largest producers and distributors of Spanish-language programming. The deal offers the opportunity to use digital satellites to serve the Spanish-speaking world on both sides of the Atlantic.

DirecTV's 175-channel service has attracted 1.7m subscribers in the US less than two years after launch. Earlier this year, DirecTV International launched Galaxy Latin America in a consortium which includes Cisneros. The Spanish project is DirecTV's first move into Europe.

The deal may also mean a digital satellite television battle in Spain. Last month, Telefonica, Spain's partly privatised telecommunications group, announced it had agreed in principle with Germany's Kirch group to set up a digital joint venture in Spain involving investments estimated at \$1.5bn (\$1.2bn). Telefonica said at the time that other shareholders might join the planned venture. One possible investor is British Sky Broadcasting, the UK satellite company in which Mr Rupert Murdoch's News Corporation owns a 40 per cent stake.

DirecTV's Spanish plans include developing a wide range of Spanish-language movie, entertainment, news, sports and educational programming.

Grupo Priesa, which operates terrestrial and satellite channels in Spain, will be able to help DirecTV's penetration of the Spanish market. In turn, DirecTV could use its satellites to distribute Grupo Priesa programming in Latin America.

Cisneros recently caused controversy in cola bottling and distribution when it decided to end its 30-year relationship with PepsiCo by switching to Coca-Cola. Mexican TV alliance, Page 15

Coopers & Lybrand

Corporate Finance

Alders plc

Coopers & Lybrand Corporate Finance

originated the transaction and acted as joint advisors to

Alders plc

on its acquisition of eight

Owen Owen and Lewis's department stores

Solutions for Business

business insurance business recovery and insolvency corporate finance management consulting tax and human resource advice

Coopers & Lybrand Corporate Finance is a division of Coopers & Lybrand, the UK member of Coopers & Lybrand International, a limited liability association incorporated in Switzerland. This announcement appears as a matter of record only.

COMPANIES AND FINANCE: ASIA-PACIFIC

High share take-up at National Mutual

By Nikid Tait in Sydney

National Mutual, Australia's second-largest life insurer, said yesterday that over half a million policyholders had opted to become shareholders in the group as it completes its "demutualisation" and moves to a stockmarket listing next month.

Announcing the results of the policyholder offer, Mr Geoff Tustin, managing director of National Mutual, which is controlled by France Axa's group, said that over 540,000 eligible policyholders had said they wanted to take up shares, and that their entitlement covers around 384m shares - about 35 per cent of the total available.

Shares not taken up by policyholders will be sold on their behalf to institutional and private investors through an offer for sale. This is due to open on Monday and will comprise a two-week public offer and then a three-day institutional offer.

Given the relatively high take-up by policyholders, there will be about 448m shares in the offer for sale. Of these, at least 280m will be reserved for institutions, and a further 80m will go first to preferential applicants, such as agents. The retail application price will be A\$1.50.

The Australian Mutual Provident Society, Australia's biggest life company, indicated yesterday that it expects to complete a review of the group fairly shortly.

The group is considering the demutualisation option amongst other possibilities. Mr Ray Greenshields, chief general manager of AMP Financial Services, said that Australian Mutual Provident Society expected to come to a conclusion on the review "in the next three months".

Japanese steelmakers cut forecasts

By Michio Nakamoto in Tokyo

Japan's leading integrated steel manufacturers warned yesterday they were unlikely to meet previous earnings forecasts. They blamed the weaker than expected recovery of the Japanese economy and soft steel prices at home and abroad.

Four of the five steelmakers revised their earnings forecasts downwards for the first half, while NKK cut its forecast for the full year. All the companies except Kawasaki Steel said they would skip payment of an interim dividend.

Nippon Steel, the world's largest steelmaker, expects to report lower sales and recurring profits in the first half of the year, but aims to meet its earnings forecast for the full year. NKK expects recurring profits to meet its target in the first

half, but fall for the full year on sales unchanged from its initial forecast.

The revisions come as Japanese steelmakers are intensifying production cutbacks to adjust inventory levels to market conditions. Steel inventories have been piling up since the earthquake in the city of Kobe last year, when steelmakers lifted production to meet the strong orders expected for the reconstruction of the devastated region.

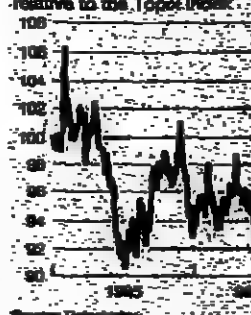
In the event, demand for steel was not as strong as expected and cutbacks in production had to be increased in order to adjust inventories, said NKK.

At the same time, Japanese steelmakers have been hit by a fall in prices in their main overseas markets, in south-east Asia and China, and higher raw material costs.

As a group, the lower

Japanese steelmakers

Japanese Iron & Steel Index relative to the Tokyo Index



Source: Japan Steel Association

prices, of ¥2,000 a tonne, amounts to a ¥56bn (\$695.4m) drag on earnings on an annualised basis, while higher raw materials means a further ¥140bn negative pull on earnings, notes Mr Stephen Wolfe, industry analyst at UBS in Tokyo.

Although the steel companies warned of continuing

First-half 1996 forecasts (¥bn)



Source: Japan Steel Association

difficulties in the second half, they expect to put in a better performance as a result of an improved supply-demand environment stemming from production cuts in the first half, and stronger demand in their engineering divisions which tend to see greater orders in the latter term.

Abnormals lift Packer group

By Nikid Tait

Publishing & Broadcasting, Mr Kerry Packer's main listed company, yesterday announced a 50.3 per cent increase in profit to A\$225.4m (US\$178m) after tax in the year to end-June. The result was helped by an abnormal gain of A\$52.7m, but group profits before tax and abnormals rose anyway, from A\$219.7m a year ago to A\$262.8m.

Sales rose 30 per cent to A\$1.1bn, while earnings per share increased 31.2 per cent to 44 cents.

But the company said that comparisons had been muddled by the merger of its magazine publishing interests with the Nine Network television business, which took place in the middle of 1994-95. Figures for the 1994/

5 financial year included only an eight-month contribution from the publishing assets, compared with 12 months in the latest period.

When this was taken into account, PBL said, earnings at group level before interest and tax rose by around 5.5 per cent last year. The television unit's contribution grew almost 15 per cent, but the magazine division slipped 5.4 per cent. The magazine result reflected flat circulation revenues and a decline in advertising revenues in the core Australian market. Higher paper prices also pushed up costs.

Mr James Packer, son of Mr Kerry Packer and PBL's managing director, said both the television and magazine divisions were expected to post an increase in pre-interest earnings this year. But



Kerry Packer: PBL says comparisons muddled

he warned: "The strength of the advertising market is difficult to assess at this point, making it impossible to predict the increase." PBL shares rose 15 cents to A\$6.05.

Wharf upbeat as underlying result improves

By John Fiddling in Hong Kong

Wharf (Holdings), the Hong Kong property and communications conglomerate, yesterday announced net profits of HK\$1.3bn (US\$168.1m) for the first half of the year, a fall of 37 per cent, as a decline in exceptional gains offset an improved operating performance.

Mr Gonzaga Li, chairman, reported steady growth in the group's traditional businesses, but said investments and start-up costs in new activities involved "some earnings sacrifice in the short term". Mr Li struck an optimistic note about prospects in new activities, which range from cable television to telecommunications.

Excluding exceptional gains, which added almost \$2bn to first-half results last year from disposals in the property and hotels activities, profits rose 37 per cent to HK\$1.3bn. Earnings per share fell from HK\$0.36 to HK\$0.55, but climbed from HK\$0.49 to HK\$0.55 before exceptional gains. Turnover rose from HK\$3.31bn to HK\$3.67bn. The interim dividend is being raised from HK\$0.24 to HK\$0.26.

The first-half results were largely in line with forecasts, and analysts predicted full-year net profits of HK\$3.2bn-HK\$3.65bn. Mr Vincent Luk, property analyst at James Capel, said that while the 1996 figure was unlikely to show much increase over last year's HK\$3.6bn, the quality of earnings would be better.

Demand from the housing and vehicle manufacturing markets in Japan is also expected to be stronger, judging from the double-digit growth in housing starts and firm production plans of the carmakers, Mr Wolfe said.

Japan's steelmakers have also been slashing costs at an impressive rate. Mr Wolfe calculates that given the ¥205bn negative impact on earnings from lower prices and higher input costs, and the ¥35bn in earnings the industry is forecasting, the total amount of cost-cutting comes to ¥240bn.

"If they come anywhere near close to these numbers, the Japanese steel industry will be the only major steel industry this year that will see higher earnings in the face of higher input costs and lower prices. That's a phenomenal feat," he says.

Mr Li listed four main projects which are spearheading Wharf's strategy of building new assets and businesses: the Gateway II real estate project in Kowloon; Wharf Cable, the television operation; New T&T, the telecoms arm; and Times Square property projects in China. "All four involve short-term earnings, but offer meaningful returns in the long run," he said.

Wharf Cable, which has been a burden on the group's results over the past few years, incurred a loss of HK\$300m in the first half. However, Mr Stephen Ng, managing director, said the division had stabilised costs and should break even at the operating level in 1996. The cable-TV business has more than 280,000 subscribers, and is set to exceed 300,000 by the year-end.

First-half results were also hit by start-up costs at New T&T. However, Mr Ng said that penetration of the business market was ahead of target, while the operator's call-back service for international calls had pushed revenues above forecasts.

The Gateway II development on the Kowloon peninsula has involved the demolition of properties and the loss of about HK\$200m in annual rent. However, Mr Li said current estimates of projected revenues from the retail and residential site, due for completion by the end of 1998, stand at HK\$1.2bn a year. In China, the group has office and retail projects under construction in Beijing, Shanghai and Wuhan.

NEWS DIGEST

Toshiba forced to cut chip spending

Toshiba, one of Japan's leading semiconductor makers, is cutting capital investment in its main business in a move that underlines the difficult conditions the industry faces. Toshiba said it would invest ¥170bn (\$1.6bn) in semiconductor facilities, rather than the ¥180bn initially planned. This follows moves by other chipmakers to postpone expansion of semiconductor facilities in the wake of a sharp fall in prices for 16-megabit dynamic random access memory chips.

The cutback will affect two of Toshiba's facilities in Japan where it manufactures memory chips. It said the value of its semiconductor production was also likely to be about 10 per cent lower than the initial forecast of ¥1,055bn, while higher raw materials would mean a further ¥70bn negative pull on earnings.

Memory prices have fallen to as low as a quarter of their previous levels in the downturn this year. Against this background, analysts expect the profits of large Japanese electronics companies, which have derived a substantial proportion of their profits from semiconductors in recent years, to be cut heavily in the current year to March.

The shares of Hitachi, Toshiba and Mitsubishi Electric would remain under pressure in the near term on concern over the impact of lower microchip prices on year-to-March results, analysts said. Japan's three leading electronics company shares have already underperformed the market this year, and the shares fell further yesterday after the Nihon Keizai newspaper reported downward revisions of current year profit forecasts.

"I think [the three companies'] share prices will probably go down further," said Mr Peter Rawley of Schroder Securities. "I expect them to be lower at the end of the year than at present. Most analysts have been on the bearish side, so I don't think the downward [earnings] revision would surprise much at all," Mr Rawley said. Hitachi closed down 77 at ¥987; Toshiba fell ¥12 to ¥987; and Mitsubishi Electric dropped ¥14 to ¥984. The Nihon Keizai reported that Hitachi's year-to-March parent pre-tax profit would fall to ¥30bn, short of an earlier ¥110bn forecast, and compared with ¥128.8bn in the year to March 1995. It also said Toshiba's year-to-March parent pre-tax profit would be little changed from the previous year's ¥121.4bn, in spite of an earlier forecast that it would rise to ¥130bn. Mitsubishi Electric's parent pre-tax profit for the period would fall to about ¥70bn, the newspaper said. The company had forecast ¥90bn, and the previous year's result was ¥100.7bn.

Michio Nakamoto and agencies, Tokyo

Asia growth for Siemens

Siemens, the German electronics group, sees year to September orders from the Asia-Pacific region totalling \$10bn, up 30 per cent from a year earlier, Mr Guenter Wilhelm, executive for Asia-Pacific, said. He said in Peking the \$10bn included \$8.5bn from consolidated companies and \$1.5bn from activities that are still to be consolidated.

"Siemens is growing faster in Asia-Pacific than anywhere else in the world. Our plans call for a business volume of some \$17bn by the year 2000," he said. He said the Asia-Pacific region would account for nearly half the world's electrical market within the next 10 years.

AFP Asia, Kuala Lumpur

Woodside Petroleum ahead

Woodside Petroleum, the Australian oil and gas company and main operator of the large North West Shelf project offshore from Western Australia, posted strong profits growth in the half-year to end-June. The after-tax figure rose to A\$94.4m (US\$66.7m) from A\$43.3m a year ago. Sales revenues in the half-year were 27.1 per cent higher at A\$665.7m. Woodside attributed the growth to "increased volumes for all products and a full six months of crude oil and LPG sales".

The results were struck after a A\$4.9m abnormal item, reflecting the relocation of the group's head office from Melbourne to Perth, and interest charges of A\$42.2m, down A\$15.7m on the same period a year ago. The interim dividend goes up 50 per cent to 6 cents a share.

The company, which has had a long and difficult development, said sales from the domestic gas side were 5.1 per cent higher at A\$90.7m, while LNG revenues rose 3.7 per cent to A\$140.4m. Condensate revenues was up 19 per cent, reflecting higher volumes, at A\$78m. Revenue from the Cosack/Wansea oil fields reached A\$48.6m - having come on stream last year - in spite of problems on the floating "Cosack Pioneer" production storage and offloading facility.

Nikid Tait, Sydney

TOTAL FIRST-HALF RESULTS

First half 1996	First half 1995
(in millions of French francs)	
Sales	
80,864	87,208
Operating income	
7,007	6,824
Operating expenses	
4,988	3,472
Net income (Group share)	
2,530	1,809
Net income (Group share) before non-recurring items	
2,530	1,809
Earnings per share (FF)	
11.0	7.8
Operating income (Group share)	
3,306	3,151
Operating expenses (Group share)	
874	407
Net income (Group share)	
4,958	3,472
Net income (Group share) before non-recurring items	
6,840 / 1,480	5,156 / 1,701
Operating income (Group share)	
18%	

FIRST HALF 1996 RESULTS INCREASE: NET INCOME +45% NET INCOME BEFORE NON-RECURRING ITEMS +34%

TOTAL's Board of Directors, chaired by Thierry DESMAREZ, met on September 3, 1996, to review the consolidated financial statements for the six months ended June 30, 1996.

Group sales rose by 30 per cent versus the 1995 first half to a level of 80.7 billion French francs (FF). Operating results increased by 43 per cent versus the 1995 first half to FF 7,007 million. Consolidated net income rose to FF 2,530 million, representing an increase of 45 per cent over the 1995 first half net income and 34 per cent over the 1995 first half net income before non-recurring items. There were no non-recurring items in the 1996 first half results.

Net income per share increased by 41 per cent to FF 11.0 per share based on a diluted number of shares amounting to 230.9 million in the 1996 first half.

Comparing the 1996 first half with the 1995 first half, changes in the main external economic factors had a positive impact of approximately FF 700 million on the Group's operating results. Brent crude prices were strong during the 1996 first half.

Refining margins continue to be very volatile.

A strong rise in operating income due to upstream production growth and productivity gains. Each sector contributed to the Group's operating income increases:

In millions of French francs	1995	1996	1996/1995
UPSTREAM	3,760	2,181	-42%
DOWNTOWN	874	407	-53%
CHEMICALS	984	912	-7%
Total operating income	4,958	3,472	-30%

Upstream is the main driver for the Group's rising profitability. The 53 per cent improvement in Upstream operating income stems from the combination of three factors, each having nearly the same impact: an increase in hydrocarbon prices, an increase in production volumes, and a decrease in technical costs. The Group's production grew by 15 per cent to 765 mboe/d (thousands of barrels of oil equivalent per day) versus 666 mboe/d in the 1995 first half. Production outside the Middle East increased by 28 per cent to 478 mboe/d (including 215 mboe/d of liquids and 1,458 Mc/d of gas). Middle-East production was stable at 288 mboe/d.

Cash flow increased by 25 per cent to FF 7,007 million in the 1996 first half versus FF 5,684 million in the 1995 first half. Gross investments in the 1996 first half were FF 4,840 million, an increase of 33 per cent over the 1995 first half, reflecting the strong investment programme for the Upstream as well as the Chemicals acquisitions. Divestments were FF 1,490 million, based on selling prices, versus FF 1,781 million in the 1995 first half.

Early in the 1996 second half, the operating environment is generally unchanged and production continues at a high level. For year end, the outlook for the Brent crude price is more uncertain.

and relatively weak, albeit above the levels seen in the same period last year.

Main external factors	1995	1996	1996/1995
Dollar / US franc	1.30	1.35	+4%
Brent (\$/barrel)	18.84	17.40	-8%
NY Europe (€/d)	12.2	9.0	-26%

Downstream improvement, but profitability continues to be affected by weak refining margins. Operating income for the downstream segment increased by 63 per cent relative to the 1995 first half due to higher refining margins in Europe and efforts to reduce the refinery break-even point. In marketing, gains from cost reduction led from an increase in petroleum product sales were offset by the negative impact of a retail price war in the United Kingdom.

Chemicals start benefiting from external growth. TOTAL's Chemical sales increased by 14.9 per cent to FF 12.5 billion in the 1996 first half primarily due to external growth at Hutchinson and the gains division. Operating income for the Chemical sector rose to FF 984 million, an increase of 8 per cent versus the 1995 first half. The smaller percentage increase in operating income as compared to the rise in sales is due to the mediocre economic environment in Europe, notably in the building industry. Ongoing programs should allow the Chemical sector to increase its profitability by deriving the full benefit of recent acquisitions.

In the 1995 first half, Consolidated equity rose to FF 57.8 billion at June 30, 1995. Net-debt-to-equity ratio is unchanged from December 31, 1995, at 18 per cent. The TSDARs issued in 1990 have been reimbursed entirely.

TOTAL's long-term debt rating was raised from A1 to Aa3 by Moody's and maintained at Aa- by Standard & Poor's.

For the medium term, production growth as well as productivity gains in each sector should allow continued improvement in the Group's profitability.



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هاتفان الاصل

COMPANIES AND FINANCE: THE AMERICAS

Staples and Office Depot plan \$3.5bn merger

By Richard Tomkins
in New York

Staples and Office Depot, two of the biggest superstore groups in the hotly contested US office supplies business, yesterday announced plans to merge in an all-share deal worth \$3.5bn.

It is the biggest merger in the US retailing industry since Federated Department Stores, owner of Blooming-

dale's, bought the R.H. Macy department store group for \$4.1bn in 1994.

The merger is being structured as a takeover of Office Depot by Staples. Holders of Office Depot shares will receive 1.14 Staples shares for each share they own.

By lunchtime yesterday Office Depot's shares had shot up \$4 to \$19.75, a rise of 25 per cent. Staples' shares had slipped \$1.75 to \$18, a fall of 7 per cent, valuing

Office Depot at \$3.5bn.

Staples and Office Depot were founded in the mid-1980s amid a trend in US retailing towards so-called "category killers" - superstores such as Toys "R" Us specialising in a single category of merchandise.

They take credit for having revolutionised the office products business by supplying small business customers with all they needed to run their offices at much

lower prices than before.

Staples has 517 superstores across the US and is a joint venture partner in similar enterprises in Britain - with Staples UK - and Germany - with Maxi-Paper-Markt.

Office Depot has 589 stores in the US, 22 in Canada, and joint venture or licensed operations in Mexico, Israel, Poland, Thailand, France, Colombia and Japan.

Staples had net profits of \$73.7m on sales of \$3.1bn in

the year to January, while Office Depot had net profits of \$182.4m on sales of \$5.8bn. But Office Depot yesterday warned that third-quarter earnings were likely to fall short of expectations.

The new company will be called Staples The Office Depot. Its chairman will be Mr David Fuent, chairman and chief executive officer of Office Depot, and its chief executive will be Mr Thomas Stemberg, chairman and

chief executive of Staples.

Mr Stemberg said the combined company, with annual revenues of more than \$10bn, would be able to offer "even greater value" to its customers through increased operating efficiency and purchasing scale.

Shares in OfficeMax, the other big US office products superstore group, slipped 4% to \$13.5 as investors reacted to the prospect of increasing competition.

Profits warning at Rubbermaid

By Richard Tomkins
in New York

Rubbermaid, the US household goods manufacturer that recently emerged from a string of poor results, yesterday warned that rapidly rising raw material costs would hit profits again in the third quarter ending this month.

It also announced it was buying Graco Children's Products, a private US maker of infant products, for \$325m in cash. But the shares sank 3% to \$27 in early trading - a fall of 14 per cent - amid gloom over the profits outlook.

Rubbermaid has for many years been one of the most admired US companies, but last year it stumbled badly when net profits sank from \$228m to \$60m after a \$158m pre-tax restructuring charge.

The company had suffered steep rises in the cost of the resin it uses for making plastic household goods, and found it could not pass them on to higher prices. It slashed its workforce by 1,200 jobs, or 9 per cent, in an effort to cut costs.

In the second quarter of this year, net profits turned upwards again. But yesterday, Rubbermaid said third-quarter profits would be much the same as last year's depressed \$50.2m, or 32 cents a share, because of further increases in resin costs.

The company said resin costs had peaked in the middle of last year and had begun to come down, but since last April they had risen three times, taking them from 32 cents a pound to 47 cents and another increase of 5 cents a pound was expected next month.

Mr Wolfgang Schmitt, chairman and chief executive, said: "Despite significant gains in lowering our cost structure, higher costs for resin and lower-than-expected unit volume will prevent us from continuing to attain the growth in profitability we had been expecting this year."

Graco Children's Products is a leading maker of infant strollers, play pens, swings, high chairs and similar products. Its net sales this year are expected to be \$270m.

Rubbermaid said the acquisition would be "a natural complement" to its Little Tikes business, which makes traditional toys and juvenile products aimed at a similar age range.

NEWS DIGEST

Coca-Cola in rift with the Lakers

Coca-Cola has earned a \$1m-a-year sponsorship deal with the Los Angeles Lakers basketball team because its leading man, Mr Shaquille O'Neal, promotes Pepsi. The move follows the Lakers' signing this summer of a \$120m seven-year contract with the 24-year-old 7ft 1in player whose day jobs include those of film star, rap artist, web site host, and walking billboard.

Mr O'Neal's sponsorship activities alone are estimated to be worth \$20m a year, and include links with Reebok and Spalding sports groups. His starring role this summer as a genie in *Shazam*, a Walt Disney children's film, was wrapped to good use as a marketing device that put his name - and that of the film studio - on tee-shirts, two wrappers and sports shoes. His fans' war cry, "Shaquatta", is part of everyday language in the US.

Owing to complex promotional connections between the warring soft drinks companies, league authorities, teams and individual players, the Coke and Pepsi logos are routinely used side by side at most US sports events. However, Coca-Cola's withdrawal suggests a new approach is being deployed.

Even after this week's rift with the Lakers, Coca-Cola retains the right to use the team's logo in national promotions by virtue of its role as a backer of the National Basketball Association. The company's continuing sponsorship of LA Dodgers baseball and the Mighty Ducks ice hockey team will also ensure a high profile in southern California.

However, the ground rules may be changing as a result of the increasing involvement of entertainment companies in the sports business. Turner Broadcasting, merging with Time Warner, owns the Atlanta Braves. Disney runs the Mighty Ducks and is poised to take control of the California Angels baseball team.

Christopher Parkes, Los Angeles

Third suitor for Chateau

The US mobile home park industry was split yesterday by the biggest hostile bid the sector had yet seen. Manufactured Home Communities, based in Chicago and the largest player in the sector, made a \$400m cash tender offer for Michigan-based Chateau Properties. The offer will last one month, until October 1.

It means that Chateau now has three suitors. The company announced a "merger of equals" with ROC Communities of Englewood, Colorado, in July, which valued Chateau at \$300m. Sun Communities, based in Michigan, made an unsolicited stock offer valuing the company at about \$500m.

The battle has focused Wall Street attention on a sector which is usually regarded as low quality, because the accommodation on offer is very cheap. Mr David Helfand, chief executive of Manufactured Home Communities, said the sector was seriously undervalued as a result, and that there were strong opportunities for consolidation. "This business is quite different from the public's perception and therefore undervalued. It's a large segment of the US housing market - one third of the homes built in the US last year were mobile homes." Although the concept has never proved popular in most of Europe, last year 18m Americans lived in mobile homes.

John Authers, New York

Televisa, TVE in alliance talks

Televisa, the Mexican media group, and Televisión Española of Spain (TVE) have announced they are in "very advanced talks" to offer Direct To Home television to the Iberian Peninsula. The two companies are also in "advanced negotiations" with other potential partners.

Globo, Brazil's media giant, is believed to be the likely candidate as it is already Televisa's partner, along with Mr Rupert Murdoch's News Corp and TCI of the US in the forthcoming launch of the satellite-based DTH services in Latin America. Before the announcement, Televisa had been developing a DTH project for the Iberian peninsula with Panamsat, the US satellite company in which it owns a 40 per cent stake.

Televisa, which recorded a loss of 232m pesos (\$80m) in the first half of 1996 because of its heavy debt burden, is trying to sell off parts of its media empire to restructure and repay its \$1.1bn debt. Planned divestitures include its stake in Panamsat and its 51 per cent shareholding in the Mexican paging company Skytel.

Leslie Crawford, Mexico City

MCA appoints Platt

Mr Marc Platt, former president of TriStar Pictures, has been appointed head of feature film production at Universal Studios, part of the MCA group.

The hiring counts as a success for Mr Casey Silver, Universal chairman, who had to contend with bids for Mr Platt's talents from competitors including DreamWorks, the start-up entertainment group inspired by Mr Steven Spielberg. It also marks a further step in the extensive shake-out of MCA's senior management since the company was taken over last year by Seagram, the Canada-based drinks group.

Mr Platt has a strong reputation for his ability to build and maintain relationships between studio management and star actors. Although he oversaw several hit films at TriStar, including the effects-laden *Jurassic Park*, its parent, Sony Pictures Entertainment, has had difficulties keeping pace with other large Hollywood groups.

His place at TriStar was filled in July by Mr Robert Cooper, former president of HBO Pictures, known for his ability to make successful films for the large and small screen on modest budgets.

Other new faces are expected at Sony, which also owns Columbia, following this summer's high-cost flop with *The Cable Guy*, for which the star, Mr Jim Carrey, was paid a record-setting \$20m. *Multiplicity*, a more recent summer release, also performed feebly, further fuelling persistent rumours of looming changes at the top.

Mr Platt, a former talent agent, was appointed TriStar chief in 1982 after successes at Orion including *Dances with Wolves* and *The Silence of the Lambs*.

Christopher Parkes

Placer to sell copper interest

Placer Dome, the Canada-based international gold producer, wants to sell its 50.5 per cent interest in Gibraltar Mines, a western Canada copper producer, as part of its policy to concentrate on gold production. At recent market prices, the stake is worth about C\$200m.

Gibraltar last week signed a debt agreement under which units of Barclays Bank and Dresdnerbank will lend US\$240m for development of the Lomas Bayas open pit copper mine in northern Chile.

Robert Gibbons, Montreal

Digital says orders below forecast

By Richard Waters
in New York

Digital Equipment warned that new customer orders had been below its expectations since the end of June, casting a shadow over the US computer maker's attempts to put its troubles of the first half of the year behind it.

The news came at an analysts' meeting in New York late on Tuesday, as Digital sought to allay Wall Street's concerns about the recent problems in its personal computer business and its big European operations. The company's shares fell 1% late on Tuesday and were down

another 3% by yesterday lunchtime, at \$26.75.

Speaking after the meeting, Mr Vincent Mullerkey, chief financial officer, said that Digital would have struggled anyway to record a profit in the seasonally weak summer quarter, the first of its fiscal year. He added that it had also experienced "a somewhat slow start" to the quarter, which ends this month, although he refused to give further details.

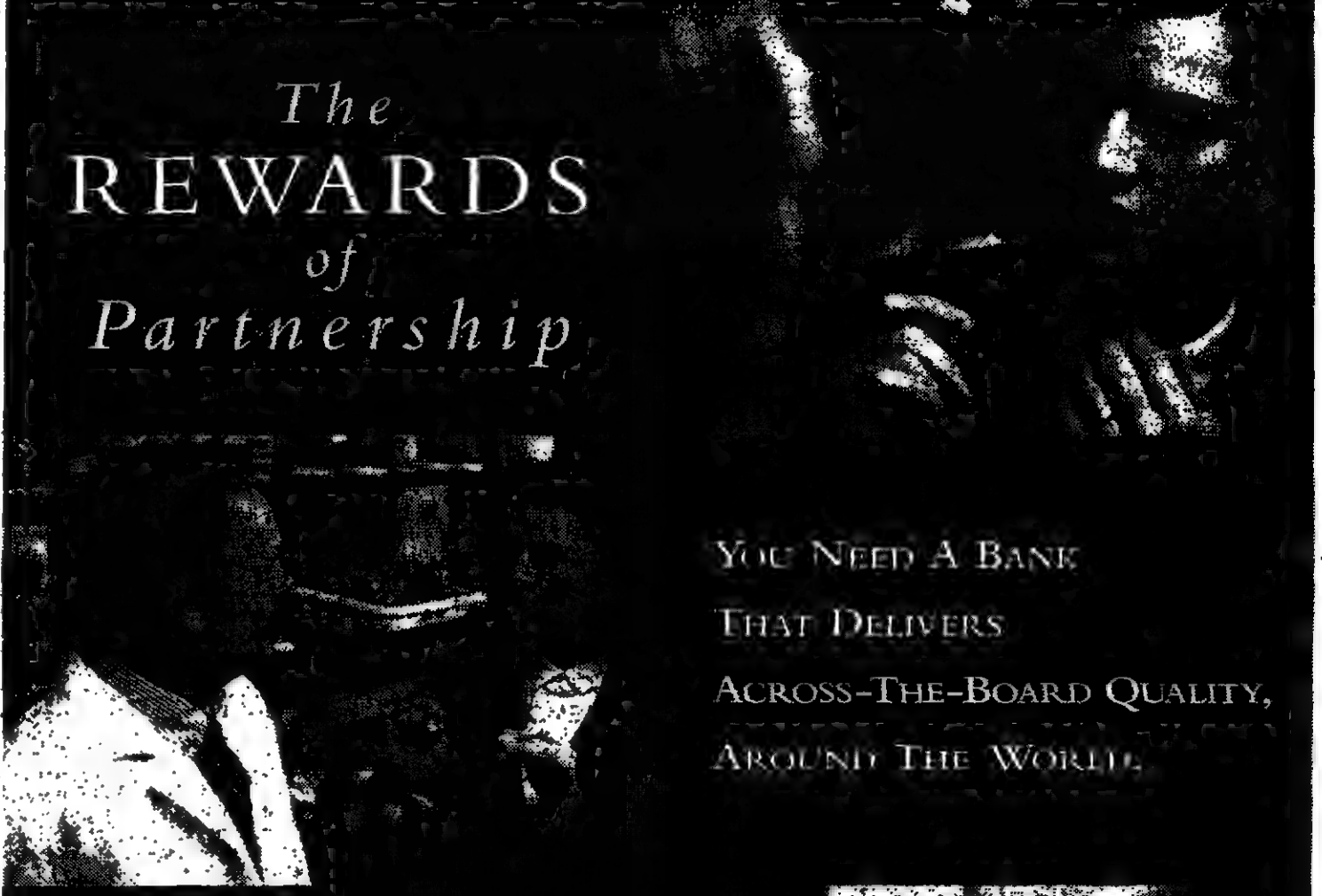
The warning overshadowed the company's attempts to convince Wall Street that its turnaround of the past two years was still on track, despite a setback in the

fourth quarter, when the company reported a net loss of \$433m after restructuring charges. The company intends over the next two years to lift its net profit margin to 7 per cent, from a level of 3 per cent last year, excluding restructuring charges, Mr Mullerkey said.

Hitting that target would put its profit margins in line with other computer makers, and would represent a \$2bn turnaround from the losses suffered in 1994, he added.

Digital's performance earlier this year was affected by an inventory build-up in personal computers just as a price war broke out in the industry.

The company said that it had now reduced its inventory levels to six weeks' supply from around 15, and that it had made changes allowing it to reward its sales people when PCs are sold to final customers rather than when they are shipped to distributors.



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COMPANIES AND FINANCE: EUROPE

BBL lifts profit and names new chief

By Neil Buckley in Brussels

Banque Bruxelles Lambert, Belgium's third-largest bank, yesterday named 44-year-old Mr Michel Tilmant as its next chief executive as it reported a 17.9 per cent increase in first-half net profits to FF35.07bn (\$160m).

Mr Tilmant, described by bank insiders as a "go-getter" and "very much the American banker", spent 18 years at Morgan Guaranty of the US before joining BBL in 1982. His appointment to succeed the affable Mr Daniel Cardon de Lichtbuer, 66, as chief executive at the year-end

marks a change of generation at the top of Belgium's fastest-growing bank.

Mr Cardon, presenting results which outstripped all forecasts, said that strategy was to continue to develop BBL's foreign businesses - now accounting for 40 per cent of net profits - and its corporate banking activities.

The strategy was also - for the foreseeable future - to remain one of "stand-alone", in spite of Mr Cardon's warning last year that Belgium was "overbanked" and that BBL should enter a partnership or merger with a larger bank.

The warning sparked a debate on the need for the rationalisation of Belgium's banks and the creation of a "Grande Banque Belge" capable of competing in a single-currency Europe.

But Mr Cardon admitted yesterday that the moment for the creation of such a bank might have passed. Large rivals Crédit Commercial de Belgique and Générale de Banque were both pursuing alternative strategies.

He insisted, however, that BBL was best placed to cope with the twin challenges of continued overcapacity in Belgium and the transi-

tion to a single European currency in 1999. He estimated the euro would cost BBL FF500m-BF600m to implement in each of the next four years and would knock BF1.2bn-BF1.5bn off annual foreign exchange income.

The group's post-tax profit increased 18 per cent from BF4.3bn to BF5.07bn, despite a 41.5 per cent rise in depreciation, write-downs and provisions from BF6.10bn to BF8.63bn.

The latter included a BF340m provision for transition to the euro, and costs of BF1.3bn costs for an early retirement programme.

Générale des Eaux in telecoms challenge

By David Owen in Paris

Compagnie Générale des Eaux, the French utilities, property and communications group, yesterday threw down a gauntlet to France Télécom, outlining its intention to compete head-on with the state-owned telephone operator in all the main segments of the domestic market.

Mr Jean-Marie Messier, the group's recently elevated chairman and chief executive, said it had decided to become "a global operator in all telecoms segments" once the FF117bn (\$23.07bn) French market is opened fully to competition on January 1, 1998. "We will position ourselves as the alternative operator to France Télécom," he said.

The company already has a significant presence in the country's fast-growing but still underdeveloped mobile telephone sector through Société Française de Radiotéléphonie, France's second-largest mobile telephone network operator.

It was clear, however, from Mr Messier's presentation that Générale des Eaux will not attempt to be all things to all French telephone users from day one of the new liberalised regime.

France Télécom's "extremely low" local residential tariffs meant the group could be particularly "selective" for example, in the way it chose to enter this market. For long distance calls, it would seek to develop an alternative network with the help of partners with "specific infrastructures" at their disposal.

By 2003, the company is aiming for a market share of 40 per cent in the mobile telephone sector - where it expects the bulk of market growth to be concentrated - a 30 per cent share of long distance calls and 10 per cent of local calls.

This would take turnover generated for the group by the French telecoms market to FF400bn in 2003 from about FF310bn in 1995.

Mr Messier said that the group was setting up a new telecommunications division to be known as Cogénet, with three operational arms in the mobile, long distance and business services markets.

Discussions were in progress with a number of "large international groups" interested in taking a stake in Cogénet. These discussions should be completed in coming weeks.

NEWS DIGEST

Danone advances despite higher tax

Danone, the French food and drinks group, reported net first-half profits up 2.3 per cent at FF1.7bn (\$338m), despite increased tax charges. Sales rose 4.1 per cent to FF41.6bn, including income from its recent ventures outside western Europe, such as biscuit manufacturing in China and dairy products in eastern Europe and Argentina. Operating income from businesses outside western Europe rose 26.4 per cent.

The group said net income would have risen 5.1 per cent on a comparable basis after allowing for French tax changes last year. These applied to the full year but were recorded only in the second half of 1995. Operating income rose 4.3 per cent to FF3.7bn, with increases from dairy products, biscuits, mineral water and containers divisions. There were declines in its grocery products and pasta, and beer businesses. The operating margin was 8.9 per cent. It expected 1996 net income to rise 6 per cent.

Andrew Jack, Paris

French bank signals recovery

Société Générale de Crédit, the regional bank owned by the French government and scheduled for privatisation, reported net first-half income of FF57m (\$11.2m), up from only FF18m in the same period last year, and after a loss of FF357m for 1995. Net banking revenues rose 20 per cent to FF683m, and the group reported an operating profit of FF146m compared with a loss of FF26m in the first half of 1995.

There were provisions of FF22m against doubtful loans, FF40m for risks and charges, and a further FF112m in unrecouped debts written off. Mr Pierre Habib-Deleone, chairman, said the "encouraging" results reflected profitable treasury operations, a return to profit of the branch network owing to strong growth in commissions, and ongoing restructuring.

Andrew Jack

Sanofi gains 11% at halfway

Sanofi, the French health care group, posted net first-half profits up 11 per cent at FF616m (\$121m). Sales were stable at FF11.3bn, while operating profits rose 14 per cent to FF1.6bn. Excluding currencies and acquisitions and disposals, sales rose 3.5 per cent.

AFX News, Paris

Recticel in red despite sales rise

Recticel, the Belgian chemicals group, incurred a net loss, after minority interests, of BF233m (\$7.6m), against a BF192m profit in the same period last year. Sales rose from BF181m to BF171.3m. It said, all things being equal, the improvement seen in the first half of the year should continue during the second half. It was beginning to feel the benefit of rationalisation measures and price adjustments. Higher financial costs, owing to acquisitions and working capital demands, were offset by lower interest rates.

AFX News, Brussels

Merrill Lynch in Italian deal

Merrill Lynch, the US broking house, said it had signed an agreement in principle to purchase the assets of the Italian equity research and sales team of the Merrill Lynch Italian branch. The deal is expected to be completed by the end of the year or early 1997.

AP-Dave Jones, Milan

Danzas in black and upbeat

Danzas, the Swiss transport group, said first-half net profits were FF18m (\$3m) - against a year-ago loss of FF14m - on sales of FF1.981bn. Operating profits were FF18m. The group expected a much better full-year net profit than in 1995.

AFX News, Basel

Rochemat and Elcochem-Werke are to merge their hard foil plastics business into a 50/50 joint venture to be called Kalle Plastoplast. The company would have 1,200 staff and annual sales of DM600m (\$404m). AFX News, Montabaur

The chairman of American Re said he expected the recent acquisition of American Re to lift earnings per share by 1996, the Boersen-Zeitung newspaper reported.

AFX News, Munich

CLF ahead in run-up to Belgium alliance

By Andrew Jack in Paris

Crédit Local de France, the specialist bank, yesterday reported net profits up 6 per cent to FF793m (\$166m) for the first half of the year, in the final results scheduled before its proposed strategic alliance with Crédit Commercial de Belgique.

Banking income rose 23 per cent to FF1.3bn, operating income 25 per cent to FF1.3bn, and pre-tax profits 17 per cent to FF1.3bn, in the six months to June 30.

Mr Pierre Richard, chairman, said: "After a transitional 1995, we have re-established the continued rhythm of growth that we are used to, and really launched our international development. We have succeeded in maintaining a return on equity above 10 per cent."

He said French local authorities had preferred to raise taxes and reduce debt levels this year, but argued they would have to make essential investments during 1997 which would increase demand for loans.

Provisions - largely against property lending - rose in the period to FF17m, compared with FF17m last time, and property loans were now 61 per cent covered.

Yesterday's results included significant contributions from CLF-Hypothek, anbank of Germany, of which it acquired control last year, as well as new engagements from its North American operations.

The group said it had recently also been granted access by the French government to the special tax-exempt Codeli funds earmarked for loans to industry, which it would be using to support local authorities engaged in infrastructure projects.

Its CLF-Banque subsidiary, created last year, had re-established its dominance in the market for credit lines to local authorities, and had been profitable since April.

The group acknowledged that there was intense competition between banks in the local authority market.

Shareholders will meet to vote on the link-up with Crédit Commercial de Belgique in early October. An exceptional dividend should be paid during December.

CLF also announced two new independent board directors who will join the new holding company created at the time of the alliance: Mr Gérard Worms, of Rothschild & Cie, and Mr Denis Kessler, president of the French Federation of insurance companies.

Sulzer doubles despite weaving machine losses

By William Hall in Zurich

Sulzer, one of the traditional pillars of the Swiss engineering industry, doubled first half net income to SF43m (\$35.6m). But its profit recovery continues to be hampered by rising losses in its Sulzer Rütli weaving machinery business where it is the world market leader.

Sulzer Rütli, the smallest of Sulzer's core businesses, has been losing money for some time and the group had been forecasting a substantial improvement in its 1996 operating results after last year's SF34m loss.

However, Mr Fritz Fahrni, Sulzer chief executive, said yesterday the "ongoing recession" in the world weaving machinery market meant that losses on weaving machinery production would not be reduced in 1996 and are "likely to exceed the previous year's level".

Sulzer Rütli's order intake

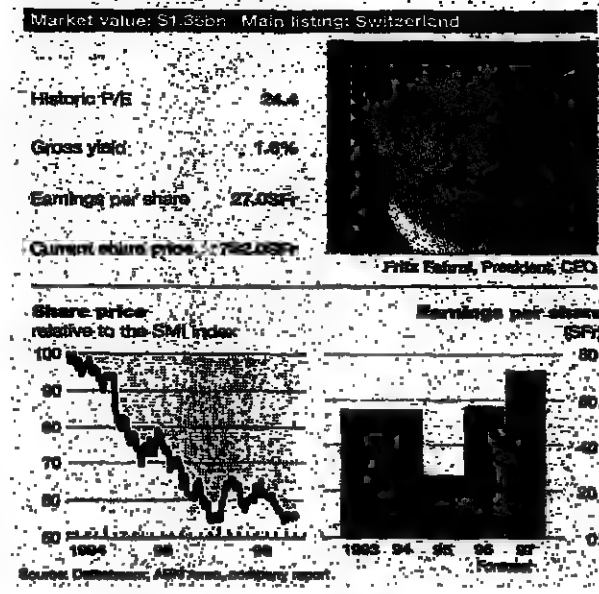
dropped 9 per cent to SF335m in the first half and sales fell 13 per cent to SF314m. The company blamed its performance on the continuing recession in the European and North American textile industries, coupled with excess capacity in the Far East, and the unexpected delay of orders for 400 weaving machines which is the equivalent of two months' production.

Mr Fahrni said Sulzer was intensifying its efforts to deal with the group's long-running problems in weaving machinery. Problems in this area - and worries that Sulzer might have to make bigger provisions on a US patent infringement case - led to a SF14 fall in Sulzer registered shares, to SF738.

Sulzermedica, whose SF191m operating profit in 1995 accounted for more than the group's entire operating income, continues to

PROFILE

SULZER



be Sulzer's star performer, with sales up 11 per cent to SF578m.

Sulzer Rotoag, which makes pumps for the petroleum industry, was the other star performer with first-half sales rising 34 per cent to SF634m, and orders increasing 30 per cent to SF672m. By contrast, Sulzer Infra, which services the plant and

building services sector and used to be Sulzer's biggest division, reported a 12 per cent drop in sales, to SF424m.

Mr Erich Müller, Sulzer chief financial officer who is also a leading Swiss politician, said that Sulzer's performance continued to be hampered by a "grossly overvalued" Swiss franc.

Total posts 45% interim advance

By David Owen in Paris

Shares in Total hit their highest-ever level on the Paris stock exchange yesterday, as the French energy group reported a strong increase in first-half profits.

The shares reached an early peak of FF390.40 before falling back to close at FF385. They have recouped all the ground they lost this summer when the company came under severe criticism for investing in Bosnia.

At yesterday's press conference, questioners were more interested in Total's holdings in Iran and the possible effect on the company

of US legislation requiring President Bill Clinton to penalise foreign companies investing \$40m or more a year in the energy sectors of Iran and Libya.

Mr Thierry Desmarest, chairman and chief executive, said that in his view the company had no reason to be worried since the legislation was not retroactive. "We would certainly not have this agitation if we were not in the middle of a US election campaign," he said.

Last month, Total announced that a wholly-owned subsidiary, Petronas, Malaysia's national oil company, had

joined it in a \$800m project to develop two fields in Iran, acquiring a 30 per cent interest.

Getting the forthcoming French regular season off to a highly positive start, the group's first-half net profit advanced to FF1.1bn, against FF950m (\$180m) in 1995.

Operating profits rose 16 per cent to FF1.1bn, against FF950m (\$180m) in 1995. The group's first-half return on equity advanced strongly by 9.5 per cent.

The bulk of the group's operating profits came from its refining and distribution activities, where income rose 53 per cent to FF1.1bn.

Operating profits from refining and distribution rose 16 per cent to FF1.1bn, against FF950m (\$180m) in 1995. The group's first-half return on equity advanced strongly by 9.5 per cent.

Operating profits from refining and distribution rose 16 per cent to FF1.1bn, against FF950m (\$180m) in 1995. The group's first-half return on equity advanced strongly by 9.5 per cent.

Victory in power battle leaves Caio in war to save Olivetti

The resignation of Mr Carlo De Benedetti as chairman of Olivetti, the Italian computer and telecommunications group he has run for the past 15 years, represents a big tactical victory for his former assistant, Mr Francesco Caio, who only took over as chief executive two months ago, seems to have spent much of that time locked in a power struggle with his autocratic boss over strategy.

When Mr Caio was appointed in early July, Mr De Benedetti gave up day-to-day executive tasks at the group, but issued a statement which made it clear that he still held the reins and pointed out that it was he who had been "responsible for... appointing the young and dynamic" Mr Caio to

the top job at Omnitel Pronto Italia, the mobile phone group in which Olivetti has the largest stake. On Tuesday, Mr Caio, 39, returned the loaded compliment with a diplomatic statement which delivered a firm "thank you" to his former boss.

Mr De Benedetti remains honorary chairman, and, through his holding company Cir, the largest shareholder with 15 per cent, but he is no longer on the board.

Olivetti's second management reshuffle in as many months still leaves various questions unanswered, however, as yesterday's stock market reaction indicated.

An initial bounce of nearly 10 per cent in the depressed Olivetti share price was reduced later in the afternoon as investors began a

more sober analysis of the problems facing the computer group as it tries to reinvent itself as a European leader in the fast-moving information technology, telecoms and multimedia sectors.

From a sentiment point of view, Mr De Benedetti's departure is undeniably important - but it doesn't have any immediate impact on the business, said Mr analyst yesterday.

Outline financial figures, released along with the resignation statements, showed pre-tax losses of L440.2bn (\$29m), including a L80bn share of Omnitel's losses and L300bn of provisions for write-offs and restructuring.

The company's "decision" to accelerate the restructuring of its hardware operations, even with

out the new provisions, analysts said the operating loss - L80.8bn - was much worse than the market had expected.

Market attention is likely to focus on the fate of the "hardware sector".

Employees of the group's struggling personal computer subsidiary reacted angrily yesterday to the suggestion that this meant the business had no future in the group. Since Mr Caio took over, they have expressed concern that his telecoms background would

bring him back to back-oven. Mr De Benedetti had stepped down principally because of differences in opinion over the future strategy of the company, and not

because of pressure from fellow shareholders.

Even after this week's reshuffle, the De Benedetti family has a big presence at Olivetti: Cir's stake is enough to give Mr Rodolfo De Benedetti, the former chairman's son, a place on the new five-strong executive committee, the new chairman, Mr Antonio Tesoro, is one of Mr De Benedetti's most trusted civil lawyers.

But the extent of the most recent change was evident yesterday from most commentators' description of poor first-half figures as "Mr Caio's interims". Analysts believe he will have to work hard to ensure these are not the only results he is remembered by.

Andrew Hill

This announcement appears as a matter of record only.

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FRF 500,000,000
REVERSE FLOATING
RATE NOTES DUE
SEPTEMBER 2003
ISIN CODE : XS004479170For the period
September 02, 1996
to December 02, 1996
the new rate has been
fixed at 9.764655% P.A.
Next payment date :
December 02, 1996
Coupon rate : 10
Amount :
FRF 2 468.29 for the
denomination of
FRF 100,000
FRF 24 682.88 for the
denomination of
FRF 1,000,000
THE PRINCIPAL PAYING
AGENT SOCIETE
GENERALE BANK &
TRUST LUXEMBOURGSGA SOCIETE
GENERALE
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FRF 500,000,000
REVERSE FLOATING
RATE NOTES DUE
DECEMBER 2003
ISIN CODE : XS0044833572For the period
September 02, 1996
to December 02, 1996
the new rate has been
fixed at 11.014655% P.A.
Next payment date :
December 02, 1996
Coupon rate : 10
Amount :
FRF 2 153.93 for the
denomination of
FRF 100,000
FRF 21 539.33 for the
denomination of
FRF 1,000,000
THE PRINCIPAL PAYING
AGENT SOCIETE
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ACCEPTANCE N.Y.
FRF 500,000,000
REVERSE FLOATING
RATE NOTES DUE
JUNE 2003
ISIN CODE : XS0044324960For the period
September 02, 1996
to December 02, 1996
the new rate has been
fixed at 11.014655% P.A.
Next payment date :
December 02, 1996
Coupon rate : 11
Amount :
FRF 2 784.26 for the
denomination of
FRF 100,000
FRF 27 842.60 for the
denomination of
FRF 1,000,000
THE PRINCIPAL PAYING
AGENT SOCIETE
GENERALE BANK &
TRUST LUXEMBOURGAdvance Bank
Australia LimitedUS\$150,000,000
Floating Rate Notes 2006The notes will bear interest
at 6.40625% per annum for
the interest period from
5 September 1996 to
5 December 1996, interest
payable notes 5 December
1996 will amount to US\$1.94
per US\$1,000 note.Agent: Morgan Guaranty
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ISIN CODE : XS004615623

For the period September 01, 1996 to March 01, 1997 the new rate

has been fixed at 2.55% P.A.

Next payment date: March 03, 1997

Coupon rate: 2

Amount: CHF 122,08 for the denomination of CHF 100,000

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هكزاتن الاصل

THE MORGAN GRENFELL AFFAIR

Morgan Grenfell today reopens to how fund manager Peter Young dealing in three investment funds was able to build up big holdings suspended on Monday. But there in speculative unlisted securities. FT reporters investigate

FIBA NORDIC

Fiba's role as broker comes under scrutiny

Fiba Nordic Securities, the stock broker which bought many of the obscure unlisted securities for the suspended Morgan Grenfell European Growth Trust, is a young, London-based equity broker which has become one of the top three traders in Nordic stocks since it was set up in its present form in 1994.

But its buccannery style is under scrutiny following the suspension of three Morgan Grenfell investment funds and Mr Peter Young, manager of the growth trust. Fiba was one of the main brokers to the trust.

UK regulators entered into discussions with Fiba following its involvement with a placing of shares in US company Solv-Ex earlier this year. Based in New Mexico, Solv-Ex is a development company aiming to produce oil from oil sands.

Solv-Ex's share price shot from about \$7 to more than \$80 in March, before sinking back to about \$11. As the share price reached its peak, Fiba organised a placing of Solv-Ex shares and bonds worth about \$70m.

The swing in the share price are the subject of an investigation by the Securities and Exchange Commission, the US regulator. There is no suggestion that Fiba Nordic is itself under investigation by the SEC, but the incident drew the attention of UK regulators to the company.

Fiba said it approached the SFA before it began any inquiry into the company, and offered to help with information on Solv-Ex. In the course of discussions with Fiba, the regulators became aware of possible problems with the Morgan Grenfell European funds which were suspended this week.

Solv-Ex is similar to other companies promoted by Fiba. It is a speculative development company, which has never turned a profit since it was set up in 1991.

More than half the shares issued or placed by Fiba last year qualify as development or high-technology stocks - companies low on profits but strong on promise.

In particular, the corporate finance team, headed by Mr Erik Langaker, has had a successful business in selling unlisted technology stocks in the run-up to a listing. Mr Peter Young bought many of them.

Another controversial stock handled by Fiba is SinterCast, a Swedish company that has developed a system for casting car engine blocks, and in which Mr Young invested.

Fiba has been one of the most active traders in SinterCast shares, accounting for almost half the turnover in the past six months.

Observers have expressed concern at the close relationship between the two companies. Mr Langaker is a director of SinterCast as well as Fiba, while Mr Bertil Hagman, chief executive of SinterCast, is a director of Fiba.

SinterCast has attracted attention in Sweden over the rapid rise in its share price over the past two years to a high of SKr550 in the summer, before falling to SKr310 yesterday. Yet the company has negligible sales and has never made a profit.

Fiba grew out of a quoted Norwegian brokerage of the same name which still has a 10 per cent stake in the UK-based operation. It was set up in 1994 by the five executive directors - Mr Langaker and Mr Jan Dvorsky, formerly of Alfred Berg, Mr Peter Karlsson and Mr Hakon Filipson, formerly of Enskilda, and Mr Henrik Nordling, formerly a fund manager at Swedish insurance group Tryggs Hansa.

Mr Peter Young has been portrayed by Morgan Grenfell Asset Management as a bit of a lone operator, but many of his colleagues and managers were aware of unusual investment patterns well before his suspension. There are three different groups of people who would have had information.

First, the European Growth Trust's purchases of unlisted securities, the root of the fund's troubles, had to be authorised. Each investment had to be signed off by MGAM's compliance department, usually by Mr Mike Wheatley, the head compliance officer.

It also had to be approved by Mr Glyn Owen, chief investment officer for Europe, according to Morgan Grenfell. That means Mr Owen must have been aware not just of the size of European Growth's unlisted investments but the precise pattern of trading.

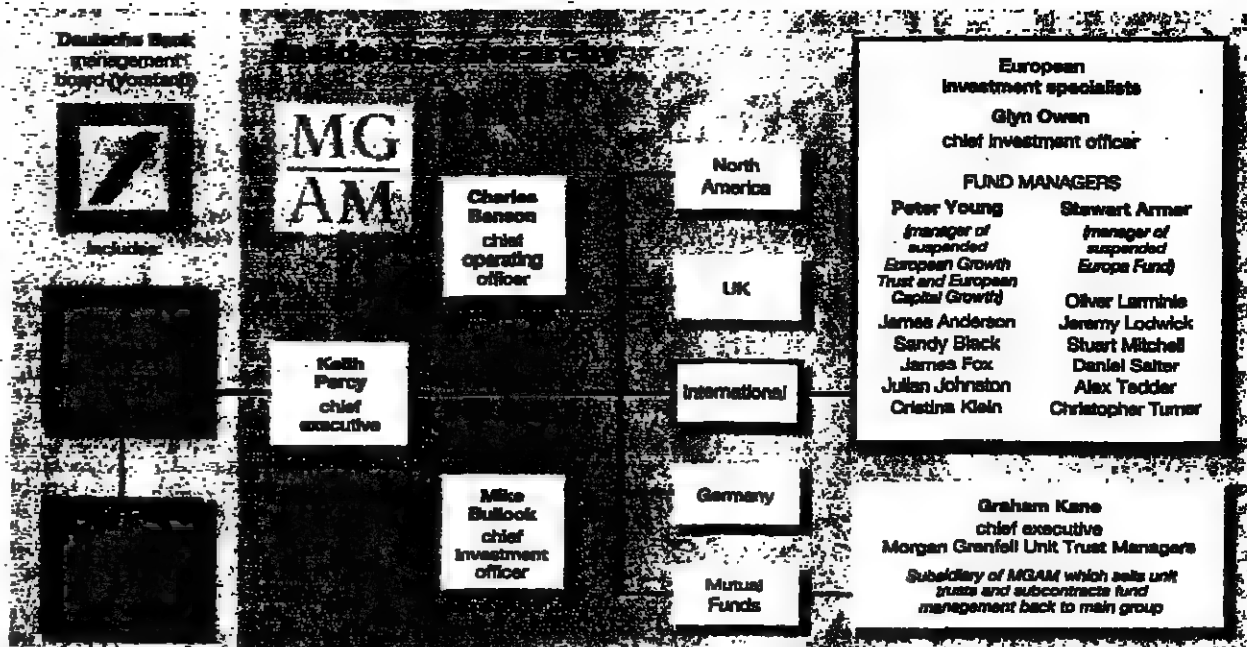
Second, MGAM executives would also have been aware of highly unusual breaches of financial services regulations of investment schemes. In July European Growth's annual report showed three infractions of Securities and Investments Board regulation 5.14.

This rule states that a fund may own no more than 10 per cent of any single company. European Growth, at the end of its financial year in May, owned more than 10 per cent of three companies: Efora, Microbes and Princess Resources. These three holdings represented only 1.55 per cent of the assets of the fund in May. However they resulted in the qualification of European Growth's annual report by its trustees, General Accident.

Funds occasionally breach rule 5.10 - that they can hold no more than 10 per cent of their assets in one stock. If the price of the stock rises unexpectedly, it can lift the fund's weighting over that threshold. But share price changes do not affect the fund's percentage stake in individual companies.

Therefore breaches of rule 5.14 are much less common and it is less likely they could occur inadvertently. The report on these unusual breaches, apart from going to all unit holders, was undersigned by Mr Graham Kane, chief executive of MG Unit Trust Managers, the subsidiary which managed European Growth. Other senior executives would have seen the report.

Third, Mr Young's peers among the European specialist fund managers would have been kept closely informed of his strategy. MGAM prided itself on a collegiate atmosphere. A group of about 15 people met monthly to discuss investment strategy (see graphic above). They would generally discuss subjects such as macro-economic policy rather than the precise composition of each fund. Yet all the group's members would have been able to ask almost any question they wished of Mr Young.



Investment Controls By Nicholas Denton

'Investments were overseen'

Mr Peter Young has been portrayed by Morgan Grenfell Asset Management as a bit of a lone operator, but many of his colleagues and managers were aware of unusual investment patterns well before his suspension. There are three different groups of people who would have had information.

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COMPANIES AND FINANCE: UK

Booker offers £264m for Nurdin & Peacock

By David Mackenzie

Booker yesterday consolidated its position as the UK's largest cash and carry group with a £264m (£412m) offer for Nurdin & Peacock, its main rival.

Both Mr Charles Bowen, Booker's chief executive, and Mr David Sims, Nurdin's chief executive, described the deal as "wonderful" for shareholders. It will take Booker's share of the market close to 40 per cent.

However, Mr Bowen played down the possibility of a referral to the Monopolies and Mergers Commission, arguing that the cash and carry market was not closed, independent retailers and overseas could use supermarkets and discounters as alternative supply sources.

Rationalisation has long been expected in the overcrowded cash and carry industry. Analysts, praising the fit of the two groups,

suggested the deal had been driven by the breakdown of traditional food wholesaling channels.

Shares in Booker rose 32p to close at 389p. The group is offering Nurdin shareholders £154.53 in cash and 14 Booker shares for every 100 Nurdin shares. Nurdin shares jumped 70p to close at 200 1/2p, close to the year's high.

Mr Bowen said Booker had been keen to buy Nurdin for two years. But the Peacock family, which has undertaken to sell its 28 per cent stake in Nurdin, changed its mind about selling only a few weeks ago. Mr Sims said the family had decided to sell with reluctance and great sadness. But, he said, plans in hand to update information technology and distribution would not have delivered a similar reward for Nurdin shareholders for two or three years.

Booker, which will make a

£22m provision for restructuring, expects to save about £10m in the first full year, and more than double this in the next two years. Mr Bowen said 40 depots from a combined total of 215 would be closed, mostly the smaller Booker depots.

Additional savings would come from improved buying efficiencies and operating a single head office.

Mr Bowen said the group would need to plough back some of the savings to its customers, particularly hard pressed independent retailers. "We must defend their interests if we are to be successful, otherwise we would just be running shops."

The deal will push Booker's net borrowings to £400m at the year end, but Mr Bowen believes this will be reduced by £100m after another 12 months. The closing net assets of Nurdin are estimated at £20m after writing off £80m for goodwill.

Ashanti in \$40m refinancing of Zimbabwe side

By Kenneth Gooding, Mining Correspondent

Ashanti Goldfields of Ghana has refinanced operations in Zimbabwe formerly owned by Cluff Resources, the UK-based mining company it took over eight months ago.

A \$40m package has been arranged with Dresdner Bank and Union Bank of Switzerland that will refinance \$28m of high coupon debt and make available an additional \$12m to finance expansion of Ashanti Zimbabwe's Freda Rebecca mine near Harare. Interest cost savings will be more than \$1m a year.

This completes the revitalisation promised by Ashanti at the time of the Cluff acquisition. Cluff Zimbabwe was short of cash because of its high debt and the need to pay dividends.

Mr Sam Jonah, Ashanti's chief executive, said yesterday that, since the takeover, exploration drilling at the Zimbabwe operations had been increased four-fold. This had produced a 19 per cent increase in Freda Rebecca's gold resources and a 17 per cent rise in proven and probable reserves. Also, Freda Rebecca's gold output had been lifted by 8 per cent

to 95,000 troy ounces a year. The refinancing removed cash constraints on Freda Rebecca, and Ashanti was considering a further 25 per cent increase in the mine's production to 125,000 ounces.

A similar effort at the Geita project in Tanzania, which was acquired with Cluff, had boosted its gold resources from 400,000 to 1,320,000 ounces.

The Zimbabwe refinancing has been structured as a seven-year, prepaid forward gold sale, with the gold delivery underwritten by the Ashanti parent group. The financing was structured and negotiated by Ashanti's corporate treasury to maximise the cashflow gain of the term - the longest yet for an African company.

Ms Mona Caesar Addo, group treasurer, described the arrangement as "an advance payment for future deliveries of gold". Ashanti Zimbabwe would pay nothing for the first 18 months.

The refinancing comes at a convenient time for Ashanti as it attempts to convince shareholders in Golden Shamanga, an Australian Shamanga with gold projects in west Africa, to accept a takeover offer.

Waterford Wedgwood up 28%

By Geoff Dyer

Strong US demand for its crystal products helped Waterford Wedgwood, the Irish luxury goods group, raise first half 1996 profits by 28 per cent.

Pre-tax profits of £59.5m (£14.7m), compared with £47.4m, confirmed the continued improvement at the crystal and china group which has undergone a wide-ranging restructuring in recent years. Turnover rose 3 per cent to £1,163.2m.

The group, which is chaired by Mr Tony O'Reilly, reaffirmed that it was in a position to make sizeable acquisitions given the strength of its balance sheet.

Mr Richard Barnes, finance director, said the group had banking facilities which would allow it to borrow £1,200m more than its peak requirement. Gearing fell from 41 per cent to 37 per cent and the interest charge dropped to £11.5m (£2.7m).

Like-for-like Waterford Crystal sales were up 17 per cent, reflecting strong performance in the US and in Ireland. Sales of the Marquis brand, which is less expensive than traditional products, rose 31 per cent.

Group sales fell to £1,017.7m (£1,014m).



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مكتف من الأصل

TECHNOLOGY



BEHIND THE NET

When Claus Nehmsow wants to check his bank statements or pay a bill, he simply switches on a personal computer. He can also transfer money between accounts and make electronic payments from almost anywhere in the world because his bank is on the Internet, the worldwide network of computers.

Nehmsow, a principal with the management and technology consultancy firm Booz-Allen & Hamilton, says: "I live in England but my account is in the US. If I can find a computer that's linked to the Internet, I can access my account any time and anywhere."

About 50m people have access to the Internet but this number is expected to reach 200m within two years. This huge audience, the ability to offer a 24-hour service across borders and the potentially enormous savings in operational costs, have prompted many banks and financial institutions to consider hooking up to the Internet. But while the Internet offers many advantages, one issue makes many banks nervous - security.

The potential of millions of people gaining unauthorised access to sensitive financial information on the Internet, and then using it to commit fraud is so great that few banks are prepared to offer online services.

A survey by Booz-Allen found that more than 600 banks had sites on the Internet's World Wide Web. However, almost three-quarters of the banks simply used their sites as "electronic brochures" to promote their services. Only 3 per cent of European banks and 1 per cent of US banks offered full banking services on the Internet.

"Security is holding back many banks, but the sheer economics of the Internet will see many of them offering services on it," says Michael McConnell, vice-president of Booz-Allen. "The cost of an Internet banking transaction can be measured in cents, while the same transaction at a bank branch costs dollars. You can't ignore these kind of savings."

Piero Verdiani, vice-president of Olivetti Systems and Services, professional services division, says the Internet offers an average saving of £1.20 per transaction when compared with using a traditional bank branch. "For a customer who makes five transactions a week this works out at \$800 a year. A bank with 100,000 customers could potentially save \$80m a year," he says.

Many banks want to hook up to the Internet but are concerned about security, says George Cole

Any time, anywhere



Home is loan: Simon Chisholm is one of the first Barclays customers to test its PC banking services

Nehmsow believes that many of the concerns about security are more an issue of perception than of real obstacles. "People hear about hacking and get worried. Yet many people will happily give their credit card numbers over the phone, knowing that if anything should go wrong, their credit-card company will accept most of the liability. The same could happen with electronic banking."

Some banks have opted for privately-owned online services rather than the Internet. The UK-based TSB bank, for example, offers its customers an electronic banking facility called PC Banking, through the CompuServe online service. "It's a step-up from the Internet in terms of security, but in the long term, the Internet will be an important agent for financial services," says Bill Goodland, product manager for CompuServe's financial services division.

Barclays is piloting a similar PC-based banking service for personal customers. The system, launched in February and developed with Visa Interactive, runs from Barclays software on a Win-

dows-compatible PC and modem from customers' homes or offices. The attraction of the Internet is that users do not need to access proprietary PC banking software or special online services to carry out banking transactions. Nehmsow's electronic bank is the Security First Network Bank, based in Atlanta, Georgia. SFNB, which claims to be the first Internet bank, opened for service in

About 50m people have access to the Internet but the number could rise to 200m by 1998

October 1995. It has more than 3,000 customers, mostly professionals aged between 26 and 35.

The SFNB uses a number of security features, which include issuing each customer with a personal identification number (Pin) and encrypting or scrambling any data that is sent over the Internet. The bank's internal computer network is protected by a "firewall" which filters

all electronic traffic. This month, the US bank First City Bank and Trust plans to launch an Internet banking service using similar security facilities. In the UK, Midland Bank is working with Microsoft in order to offer Internet banking.

Olivetti, and Sparebanken Data Center, a consortium of 80 Danish savings banks, have formed a joint venture called FIT (Financial Internet Technology). FIT has developed E-Bank (Electronic Bank), a system which uses the Internet for banking from home, and offers various levels of security, including passwords, PIN codes and encryption.

Some believe that Internet banking will take off when there is widespread use of a technology known as public-key cryptography. A key is a complex mathematical number that may be many hundreds of digits in length, creating hundreds of billions of potential combinations.

The key is divided into a public key and a private key. The public key is available to anyone, and may be printed in a directory or even posted on to the Internet. The private key is kept secret by

the owner. A message is sent to the owner by encrypting it with his or her public key. Only the correct private key can decrypt it.

The public-key system also makes it possible to produce a "digital" signature. This is important, because a bank will need to be confident that it is communicating with the genuine customer, and the customer needs to be certain that he's dealing with his bank," says McConnell. "It also provides proof that the customer authorised a particular transaction."

A digital signature is created by the sender, who encrypts part of the message with his or her private key. The recipient of the message uses the sender's public key to decrypt the segment and thus confirm the identity of the sender. The system will automatically operate whenever a message is being sent or received over the Internet.

Public-key systems will also be used for credit-card transactions. Visa International and MasterCard International have joined forces with a number of companies including GTE, IBM, Microsoft and Netscape to develop SET (Secure Electronic Transactions) which will allow users to make secure credit-card payments over the Internet. "It will mean that someone making a \$10 transaction won't get billed for \$10m," says Bernard Crink, senior manager of Visa's electronic commerce division. SET is due to come into operation in late 1997.

There are many encryption systems available, including several developed by RSA Data Security, based in Redwood California. RSA is providing the encryption technology for SET. The power of a key is measured in bits - an eight-bit key offers 256 possible combinations, while a 40-bit key has more than 1,000bn combinations.

Some 40-bit keys have been cracked by cryptography enthusiasts, causing some to question the security of public-key systems. But McConnell says this fear is misplaced: "It took months to crack each key and a tremendous amount of computing power. But the question is: was it worth all the effort? It's like spending \$100 to counterfeit a \$50 bill."

McConnell foresees a time when many people will have their own public and private keys: "I think you'll get an agency such as the Post Office distributing the keys to the public, and then financial organisations will use them to create online banking and other services. This is going to happen sooner than some people think."

Worth Watching - Vanessa Houlder



Stroke relief from the Barrier Reef

The venom from a mollusc that lives deep in the Great Barrier Reef could provide new approach to treating strokes and pain, according to scientists at the University of Queensland.

The Australian "cone shell" uses a cocktail of peptide toxins to paralyse its prey. These conepeptides work by blocking the exchange of ions involved in the transmission of messages from the brain. The scientists believe that the mechanism used by the conepeptides could be applied to treat illnesses that involve ion channels, such as strokes.

The scientists, who will describe their work at a meeting of the European peptide society next week, are trying to modify the structure of the conepeptides to make them more stable while keeping their potency.

Royal Society of Chemistry, UK, tel (0117) 440 3317; fax (0117) 437 8883.

System to beat the credit-card forgers

As forgers adopt more sophisticated technology, the race is on to devise new security devices for credit cards and other documents.

Today's Nature says scientists at the University of Arizona and the University of Connecticut have created a low-cost optical system which is difficult to forge.

Documents such as credit cards are encoded with tiny "phase masks" which can impose an invisible pattern on laser beams. These masks contain biometric information to verify the individual carrying the card and a secret code to authenticate the card. The card can be checked with

the help of a laser light source and a photorefractive polymer - a material whose refractive index is altered by the intensity of light. If the mask on the card matches a reference mask in the security reader, it produces a characteristic interference pattern confirming the authenticity of the card. University of Arizona, US, tel (520) 621-4649; fax (520) 621-9610.

High-speed way to keep plaque at bay

Regular brushing can keep plaque at bay, but areas below the gum line and between teeth are still at risk, writes Carol Jones.

A US company has developed an electric toothbrush capable of 81,000 brush strokes per minute. At this high frequency, gentle sonic vibrations are generated which dislodge harmful bacteria without causing damage to the surrounding gum tissue.

Another advantage is that these vibrations extend 4mm beyond the end of the bristles of the toothbrush enabling areas below the gum line to be cleaned. Tests have shown that this combination of high frequency brushing and sonic vibration can remove up to 80 per cent of coffee and tobacco stains, yet it is safe for people with crowns and implants.

Sonicare, US, tel (206) 957-0970; fax (206) 401-624.

Cutting radiation from cell phones

Concerns about the potential health risks of the microwave radiation emitted from mobile telephones are being investigated by an increasing number of scientists. Meanwhile, some manufacturers are seeking ways of cutting down the radiation absorbed by mobile phone users.

A Norwich-based company has developed a device that sticks to the front of a cellphone, which absorbs more than 80 per cent of the microwaves emitted. The product, called WaveGard, is available in six different pad shapes, making it suitable for nearly three-quarters of cellphones used in the UK. WaveGard, UK, tel 0990 312000; fax (01603) 709067.

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Progress On all Fronts

The first half of 1996 saw a continuation of BBA's strong performance, producing healthy improvements in sales, profits, operating margins and cashflow.

	6 months to 30.6.96	6 months to 30.6.95	
Profit before tax & exceptionals	£72.1m	£60.5m	up 19%
Operating margin (continuing operations)	13.5%	12.3%	
Earnings per share*	10.3p	8.3p	up 24%
Dividend per share†	2.1p	1.8p	up 17%

* adjusted for exceptional profit(loss) arising from disposals
† payable on 15 November 1996 to shareholders on the register at 24 September 1996

"There is considerable potential to expand and develop our existing businesses for some time to come, both organically and through bolt-on acquisitions. We remain confident of our ability to continue enhancing shareholder value through this strategy."

Vanni Treves
Chairman

Roberto Quarta
Chief Executive

Nigerian aluminium plant 'on stream early next year'

By Kenneth Gooding,
Mining Correspondent

Nigeria's controversial, US\$1.5bn aluminium smelter will definitely produce its first metal in the first quarter of next year, seven years after construction began, Mr Peter Waschka, general manager of the Aluminium Smelter Company of Nigeria (Alcon), said yesterday.

The smelter's power plant was now up and running and the first pots or production cells would be started up before the end of March. "By the end of next year we should have some aluminium to sell," he added.

Under the project the smelter was originally envisaged to have the capacity to produce 180,000 tonnes of aluminium a year from two pot lines. However, Mr

Waschka said the annual capacity had been increased to 193,000 tonnes.

The smelter was originally intended to start operation in 1992 but funding was particularly difficult after the World Bank objected to the project, which is 70 per cent owned by the Nigerian government, Ferrosal of Germany, the turnkey contractor, has 20 per cent and Reynolds Metals, the US aluminium group, 10 per cent.

Reynolds has a 10-year agreement to buy 140,000 tonnes a year of the smelter's output at prices linked to those on the London Metal Exchange. Reynolds also has a 10-year contract to manage the plant with Eisenberg Essen, a Ferrosal subsidiary.

Supporters of the project insist that aluminium pro-

duction is a huge consumer of energy - a smelter of this size consumes as much energy as a town of 500,000 people in an industrialised country - and its power plant will be fuelled by surplus gas. They argue that the smelter provides an effective way of turning Nigeria's gas into a product - aluminium - that can be easily exported.

Shell, the international energy group that is supplying gas for the power plant, said in February that it was to build a \$300m gas transmission pipeline to supply Alcon. At present the gas is being flared away.

Alcon's Hillside smelter, one of the biggest in the world, is the first to transform South Africa's surplus coal-based electricity into an exportable product.

produced 237,519 tonnes of aluminium in its first year of operation and by June has reached its full annual capacity rate of 450,000 tonnes. Alcon reports with its preliminary financial results that its Bayelsa smelter produced 178,960 tonnes in the year to June 30, down from 176,562 in the previous 12 months.

Total Alcon output in the year to June 30, 1997, is scheduled to reach 625,000 tonnes. Alcon says that it can expect a significant growth in its earnings (R165m in the year to end-June) at this level of output even if the aluminium price remains relatively modest. It suggests that LME aluminium prices are likely to remain "reasonably subdued" but relatively stable, "in the coming year."

Using its natural gas, the Caribbean republic of 12m people has become one of the world's leading exporters of nitrogenous fertilisers and methanol and is now exporting increasing quantities of natural gas liquids. By the end of this year the country's portfolio of investments in gas-based industries will be worth just over US\$3bn, says Mr Garagar. Known gas reserves amount to 14,000m cubic feet and current production of 750m cu ft a day will rise to over 1bn cu ft by the end of the LNG plant is commissioned.

Atlantic LNG, which will manage the plant, is owned by Amoco Trinidad, a subsidiary of Amoco Corporation of the US, which has a 34 per cent stake. British Gas Trinidad has 26 per cent, Repsol of Spain 20 per cent and Cabot Trinidad, a subsidiary of the US company, and the National Gas Company of Trinidad and Tobago 10 per cent each.

LNG project 'puts Trinidad and Tobago on the map'

Canute James on a plant that, at \$1bn, is claimed to be the largest single investment in the Caribbean region

Contemplating a list of major investments being made in the country's petrochemical sector, Mr Finbar Garagar, Trinidad and Tobago's energy industries minister, appears particularly excited by one. "This project has put Trinidad and Tobago on the map of every investor and prospective investor in the world," he exclaims. "Trinidad and Tobago will become the hub of industry in the hemisphere."

The project is a \$1bn investment in a liquefied natural gas plant by foreign and local companies. Government officials claim it is the largest single investment in the Caribbean, and it follows increasing foreign business interest in Trinidad and Tobago's gas-based industries.

Using its natural gas, the Caribbean republic of 12m people has become one of the world's leading exporters of nitrogenous fertilisers and methanol and is now exporting increasing quantities of natural gas liquids. By the end of this year the country's portfolio of investments in gas-based industries will be worth just over US\$3bn, says Mr Garagar. Known gas reserves amount to 14,000m cubic feet and current production of 750m cu ft a day will rise to over 1bn cu ft by the end of the LNG plant is commissioned.

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The plant is being built at Point Fortin in southern Trinidad. Amoco Trinidad will supply the Atlantic LNG's consumption of 450m cubic feet per day of gas under a 20-year contract and the output of 2m tonnes a

year. Investors have been attracted to Trinidad and Tobago mainly by the availability of energy, but also by the investment climate, says Ms Mary Moore, vice president for legal and corporate affairs of Atlantic LNG. "The

expansion of steel production and the construction of an aluminium smelter.

"With declining oil reserves and expanding gas reserves we have moved from an oil-based to a natural gas-based economy," says Mr Garagar. "We plan the optimal use of these gas resources. Geographically, our location is ideally suited as we are close to the US, South America, and with good routes to Europe."

The LNG plant is being constructed by Bechtel of the US, and will provide 2,000 jobs during construction. Improvements to an existing harbour, which will take the LNG carriers, and the development of offshore gas fields with pipelines to the shore and then to the plant will add another \$500m to investments to the project.

The investment was being considered before Trinidad and Tobago's government changed after an election ten months ago. A few weeks of uncertainty was followed by quick agreement by the new government. There has been a seamless transition, with little change to the country's policy towards investments in gas-based industries, say the country's business leaders.

There have been some hitches in the past in Trinidad and Tobago's efforts to exploit its gas. Steel exports to the US were affected 15 years ago by complaints by US producers that the Trinidadian product benefitted unfairly from cheap gas.

"There will be no repetition of this with the LNG," says Mr Garagar. "We have abundant natural gas reserves and a favourable gas pricing policy. It is not cheap natural gas but prices are reasonable and competitive."

'We have moved from an oil-based to a natural gas-based economy'

Trinidad and Tobago
Natural Gas Production
(Million cubic feet a day)

Year	Production
1995	1,200
1996	750
1997	550
1998	570
1999	500
2000	505
2001	495
2002	490
2003	485
2004	480
2005	475
2006	470
2007	465
2008	460
2009	455
2010	450

Source: National Gas Company of Trinidad and Tobago

Trinidad and Tobago has a well developed resource base.

Among the companies investing in fertilisers and methanol are Norsk Hydro of Norway, Ferrosal and Helm of Germany, Methanol of Canada, and Farmland, Arcadian and Mississippi Chemical of the US. The government is negotiating with prospective investors for an

Asarco chairman says more copper smelting capacity needed

By Kenneth Gooding

Substantial new copper smelting capacity is needed to deal with rising production of concentrate, the intermediate product that is their raw material, according to Mr Richard Osborne, chairman of Asarco, the US group that is the fourth largest private sector copper producer.

Excess smelting capacity that existed two years ago disappeared by the middle of 1995, he said at meetings with analysts. Consequently, spot smelting terms increased from 13.5 US cents a pound to 40 cents.

"It now seems clear that the world's existing [copper] smelter capacity is full and concentrate stocks are growing. Estimates of world

copper balances do not reflect this growth in concentrate stocks and substantial new smelter capacity will have to come on stream to balance the market," Mr Osborne said.

"As a result we still see a substantial inventory of excess concentrates at the end of 1997 and therefore remain confident about the outlook for the refined copper market."

According to Asarco's calculations, the present world smelter capacity is 9.476m short tons (8.476m). It sees 343,000 tons of new capacity coming into operation this year to take the total to 9.819m tons. This implies that 311,000 tons of concentrate will be stockpiled for lack of smelting capacity in 1998. Asarco expects 950,000

tons of new capacity to come into operation in 1997 to give total capacity of 10.479m tons. This would still leave a cumulative stock of 185,000 tons of concentrates waiting to be treated at the end of next year.

As for the market for refined copper, Asarco has made slight adjustments to its forecast and as a result it now expects a modest surplus of refined metal to emerge next year in the western world. In his presentations as recently as May Mr Osborne was still predicting a supply deficit for 1997.

Instead of a deficit of 71,000 short tons, Asarco now expects a surplus of 80,000 tons. However, the group also has revised upwards its predicted deficit

for this year, from 20,000 tons to 43,000 tons, mainly because it expects less copper to be exported from China and the former eastern bloc countries.

Mr Osborne said Asarco saw western world copper consumption increasing by 3 per cent this year and by 3.5 per cent in 1997. Mine production was expected to grow by 1.2m tons or by 6 per cent over the two years. He commented: "Our estimates of western world production and consumption are not very different from other copper market analysts. We differ, however, in our estimates of east-west trade and in our analysis of the increasing difficulty of getting new mine concentrates smelted and to market."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE
(Prices from Associated Metal Traders)

ALUMINIUM, 99.7% (per tonne)

Cash 1474.75 1506.10

Previous 1471.5-72.5 1506.5-07

High/Low 1470.5-1470 1510/1503

AM Official 1470.5-1471 1504.5-05

Kerb close 1504.5-05

Open int. 210,892

Total daily turnover 55,078

ALUMINIUM ALLOY (per tonne)

Cash 1288-93 1302-97

Previous 1283-98 1298-300

High/Low 1283-98 1299/1297

AM Official 1283-98 1287-99

Kerb close 1287-99

Open int. 5,112

Total daily turnover 1,023

LEAD (per tonne)

Cash 821-2 815.5-9

Previous 823.5-24.5 818-19

High/Low 821 821/814

AM Official 820-1 814-5

Kerb close 814-5

Open int. 33,748

Total daily turnover 78,787

NICKEL (per tonne)

Cash 7490-500 7590-500

Previous 7430-40 7530-40

High/Low 7500/7450 7590/7580

AM Official 7450-45 7550-50

Kerb close 7550-50

Open int. 37,141

Total daily turnover 11,303

ZINC (per tonne)

Cash 8205-15 8200-45

Previous 8185-205 8250-55

High/Low 8200/8205 8250/8245

AM Official 8185-80 8240-45

Kerb close 8250-50

Open int. 14,588

Total daily turnover 4,761

ZINC, special high grade (per tonne)

Cash 10135-14.5 10440-4.5

Previous 10135-14.5 10440-4.5

High/Low 10135-14.5 10440-4.5

AM Official 10085-08 10415-35

Kerb close 1039-39

Open int. 84,548

Total daily turnover 17,263

COPPER, grade A (per tonne)

Cash 2051-53 2030-32

Previous 2053-55 2120-30

High/Low 2053-55 2120/2080

AM Official 2051-53 2070/2060

Kerb close 2070-70

Open int. 189,203

Total daily turnover 83,554

LIME, ANHYDRITE (per tonne)

Cash 1500-15 1500-15

Previous 1500-15 1500-15

High/Low 1500-15 1500-15

AM Official 1500-15 1500-15

Kerb close 1500-15

Open int. 1500-15

Total daily turnover 1500-15

IRON, HEMATITE (per tonne)

Cash 1500-15 1500-15

Previous 1500-15 1500-15

High/Low 1500-15 1500-15

AM Official 1500-15 1500-15

Kerb close 1500-15

Open int. 1500-15

Total daily turnover 1500-15

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Cash 385.4 -0.7 - - 3 4

Previous 385.9 -0.8 387.7 386.3

High/Low 385.4 -0.8 387.7 386.3

AM Official 385.4 -0.8 387.7 386.3

Kerb close 387.7 386.3

Open int. 21,841,187

Total daily turnover 21,841,187

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Cash 567.2 -1.5 568.0 567.7

Previous 567.2 -1.5 568.0 567.7

High/Low 567.2 -1.5 568.0 567.7

AM Official 567.2 -1.5 568.0 567.7

Kerb close 567.2 -1.5

Open int. 5,112

Total daily turnover 1,023

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Cash 126.00 -0.80 126.00 124.58

Previous 126.00 -0.80 126.00 124.58

High/Low 126.00 -0.80 126.00 124.58

AM Official 126.00 -0.80 126.00 124.58

Kerb close 126.00 -0.80

Open int. 1,023

Total daily turnover 1,023

SILVER COMEX (5,000 Troy oz; \$/troy oz)

Cash 816.3 -2.2 816.0 815.3

Previous 816.3 -2.2 816.0 815.3

High/Low 816.3 -2.2 816.0 815.3

AM Official 816.3 -2.2 816.0 815.3

Kerb close 816.3 -2.2

Open int. 3,748

Total daily turnover 78,787

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Cash 22.14 -0.07 22.27 21.65

Previous 22.14 -0.07 22.27 21.65

High/Low 22.14 -0.07 22.27 21.65

AM Official 22.14 -0.07 22.27 21.65

Kerb close 22.14 -0.07

Open int. 1,023

Total daily turnover 1,023

HEATING OIL NYMEX (100,000 gallons; \$/gallon)

Cash 63.20 -0.13 63.33 62.55

Previous 63.20 -0.13 63.33 62.55

High/Low 63.20 -0.13 63.33 62.55

AM Official 63.20 -0.13 63.33 62.55

Kerb close 63.20 -0.13

Open int. 1,023

Total daily turnover 1,023

NATURAL GAS NYMEX (10,000 cubic feet; \$/cubic foot)

Cash 1.700 -0.021 1.725 1.614

Previous 1.700 -0.021 1.725 1.614

High/Low 1.700 -0.021 1.725 1.614

AM Official 1.700 -0.021 1.725 1.614

Kerb close 1.700 -0.021

Open int. 1,023

Total daily turnover 1,023

GRAINS AND OIL SEEDS

WHEAT LCE (per tonne)

Cash 108.00 -0.75 108.00 108.00

Previous 108.00 -0.75 108.00 108.00

High/Low 108.00 -0.75 108.00 108.00

AM Official 108.00 -0.75 108.00 108.00

Kerb close 108.00 -0.75

Open int. 1,023

Total daily turnover 1,023

WHEAT COT LCE (per tonne)

Cash 108.00 -0.75 108.00 108.00

Previous 108.00 -0.75 108.00 108.00

High/Low 108.00 -0.75 108.00 108.00

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Royal Bank of Scotland Fd Mgrs (Jersey) Ltd	GB0000000000	1.00	0.00	Mercury Asset Management S.A.	LU0000000000	1.00	0.00	Chateaux International Funds - Global	LU0000000000	1.00	0.00
...
OFFSHORE INSURANCES											
...											

مكتبة الاموال

LONDON STOCK EXCHANGE

MARKET REPORT

Real and rumoured bid stories lift equities

By Steve Thompson,
UK Stock Market Editor

London's equity market went some way to regaining its confidence yesterday, putting on a show of good gains across the board, although closing well off the day's best levels.

The impressive performance came in the wake of Wall Street's remarkable turnaround overnight, when the Dow Jones Industrial Average, after sliding over 50 points, rallied strongly to close 32 points higher on balance.

There was also an injection of confidence into global bond markets by the performance of US

Treasuries, although both the Dow and bonds were looking uneasy during early trading yesterday afternoon.

UK stocks, along with other big European markets, had been jolted by news of the US attacks on Iraqi installations and by fears that the US Federal Reserve is preparing a 50 basis points rise in US interest rates.

The FT-SE finished the day 16.8 higher at 3,572.7, while the FT-SE Mid 250 index moved up 20.6 to 4,406.0.

Dealers in London refused to get carried away by the market's good recovery. "It would be foolish to chase this market too hard

with the US August non-farm payroll report just around the corner and the very likely prospect of a rise in US rates pretty soon after," said one trader.

Other dealers said London was looking increasingly vulnerable according to chartists.

London was also bracing itself for news from the regular monthly monetary policy meeting between Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, governor of the Bank of England, held yesterday afternoon.

The market was given a substantial shot in the arm at the outset with news of the 2200m-

plus agreed bid for Nurdin & Peacock, the food cash and carry retailer from Booker, the food distribution group.

Helping fuel the initial upward move in prices was a clutch of good trading reports, notably from Cadbury Schweppes and BBA Group as well as the customary buzz of takeover stories.

There were plenty of casualties in the market, however. The media/broadcasting sectors were given a shaking first thing by a report suggesting that the Labour Party may be considering a specific tax on the television companies and that any such tax might encompass the cellular

phone companies, such as Vodafone and Orange. The latter fell even more sharply during the late afternoon as one of the London market's most influential brokers, NatWest Securities, downgraded the stock.

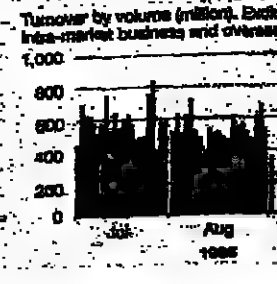
Schroders, the merchant bank, attracted a flurry of support throughout the day, on a mixture of vague takeover talk and an expectation of good interim results tomorrow.

Turnover was a disappointing 610m shares. The value of retail business on Tuesday came out at £1.5bn, double Monday's figure which was affected by the closure of US markets.

FT-SE All-Share Index



Equity shares traded



Indices and ratios

FT-SE 100	3572.7	+16.8
FT-SE Mid 250	4406.0	+20.6
FT-SE 350	1930.4	+5.5
FT-SE All-Share	1917.1	+8.22
FT-SE All-Share	9.85	3.95

Worst performing sectors

1 Retailers: Food	-2.0
2 Telecommunications	-1.1
3 Oil Exploration	-0.5
4 Utilities	-0.3
5 Electronic & Elec	-0.0

Best performing sectors

1 Banks	+4.4
2 Life Assurance	+1.9
3 Textiles & Apparel	+1.3
4 Food Producers	+1.1
5 Engineering	+1.1

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LFFS) £25 per full index point (AP1)

	Open	Sett price	Change	High	Low	Est. vol	Open Int.
Sep	3580.0	3580.0	+15.0	3590.0	3570.0	10676	55637
Oct	3611.0	3606.5	+15.5	3614.0	3602.0	2544	10157
Mar	-	3618.0	+15.0	-	-	-	830

FT-SE Mid 250 INDEX FUTURES (LFFS) £10 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open Int.
Sep	4400.0	4400.0	+11.0	4400.0	4400.0	81	3390
Oct	4495.0	4495.0	+14.0	4495.0	4485.0	81	170

FT-SE 100 INDEX OPTION (LFFS) £25 per full index point

	Open	Sett price	Change	High	Low	Est. vol	Open Int.
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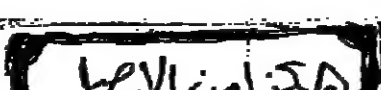
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NASDAQ NATIONAL MARKET

4 am class Saturday

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4 pm close September 4

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AMERICA

Dow steady ahead of employment data

Wall Street

US shares were mostly flat at mid-session as investors awaited data on employment growth. Due tomorrow, writes Lisa Branstetter in New York.

At 1 pm, the Dow Jones Industrial Average was off 3.33 at 5,645.06, the Standard & Poor's 500 was 0.49 lower at 654.23, and the American Stock Exchange composite fell 0.44 at 567.35. NYSE volume was 200m shares.

Military tensions between the US and Iraq appeared to exert little pressure on the equity market. The performance of the three oil companies in the Dow was mixed on the heels of the sharp gains made on Tuesday as crude oil prices soared. Although related futures prices continued to rise as the US launched further attacks on Iraq, Chevron lost 1/2% at \$59.40, Exxon was unchanged at \$59.40 and Texaco rose 1/2% at \$59.40.

Elsewhere, Office Depot jumped 1/2% or 25 cents to \$24.75.

19% after it announced it had agreed to merge with Staples, a competing office supply retailer, for about \$200 a share in stock.

Shares in Staples lost 1 1/2% or 7 cents at \$12.00 on the news. Shares in OfficeMax, the third largest office retailer after Staples and Office Depot, slipped 1/2% or 3 cents to \$13.94.

Rubbermaid lost 3/4% or 14 cents at \$22.40 after the home products company said it expected third quarter figures to be flat. Rubbermaid also announced it had agreed to buy Graco Children's Products for \$320m in cash.

Digital Equipment continued Tuesday's fall when it sounded a cautious note about earnings for the quarter finishing at the end of this month. The high-tech company's shares fell another 1/2% after Tuesday's decline of 1 1/2%, bringing the shares to \$39.75.

Canada

TORONTO made a steady start with the TSE composite

index 6.41 higher by noon at 5,158.30 in volume of 36.8m shares.

Resource stocks again supplied most of the underpinning, notably oil shares which stayed in demand following the recent jump in crude prices.

Among individual issues, Laidlaw led the activity charts, racking up volume of 1.7m shares at the outset. The stock was showing a gain of 25 cents to \$23.40. Positive results from its diamond drilling in South Africa boosted Southern Air Resources, lifting the shares \$1.70 to \$31.60.

Latin America

MEXICO CITY climbed in mid-morning trade on expectations that primary rates had peaked after Tuesday's rise, and on a delayed rally to New York's rally, late on Tuesday.

The IPC index was up 40.90 to 3,307.89.

SAO PAULO was weak in quiet trade, with the Bovespa index off 128 at 62,573 at mid-session.

EUROPE

Olivetti takes a rollercoaster ride

Olivetti took a rollercoaster ride in MILAN as the timing of the departure, late on Tuesday, of the group chairman, Mr Carlo De Benedetti, took investors by surprise.

The shares rocketed 10 per cent higher to an early session before the trading ceiling was widened to 15 per cent. Later the shares pushed up 13 per cent to a high of 1,890, at which stage many investors took the opportunity to make a hasty exit.

By the close, Olivetti was 1.24 higher on the day at 1,750 as news of the company's first-half loss, more restructuring and rising debt gave cause for concern.

The rest of the market put in a sluggish performance which took the Comit index 4.39 higher to 588.51. Flat down 1.24 to 1,464, continued to slide while Montedison was 1.93 weaker at 1,945.

PARIS moved ahead as a combination of bargain hunting and solid corporate news pulled shares prices out of a five-day downward.

Volume stayed low but brokers reported clear patches of genuine demand. The CAC-40 ended at 1,984.77, up 13.34.

Carrefour, the retailer,

raced ahead by more than 4 per cent following strong first-half sales figures. The company was due to announce interim profits last night and with analysts predicting bumper numbers the stock put on FF112 to FF22.97.

The oil majors stayed in demand. The interim results from Total were in line with broker forecasts and the shares put on 50 centimes to FF385. Elf-Aquitaine, which announces first-half figures today, added 70 centimes to FF383.5.

Pernod Ricard fell steeply, shedding FF5.4 to FF298.6 after rumours of a duty increase next year swept through the market.

Valero shot forward on talk of imminent corporate activity. A 28 per cent stake in the car parts group held by Mr Carlo De Benedetti's holding company, Cerus, was widely thought to be up for sale. The shares ended FF21.10 better at FF228.

WELLS FARGO traded narrowly in dull volume with most investors content to sit on the sidelines until a clearer picture of the international situation emerged.

The Dax closed 2.55 lower at 2528.18 on an Ibis-

FT-SE Actuarial Share Indices

Index	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Actuarial 100	1638.58	1637.10	1637.60	1638.38	1638.14	1638.00	1637.59
FT-SE Actuarial 200	1711.89	1712.28	1713.55	1713.58	1713.28	1712.78	1712.53

Index	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Actuarial 100	1638.58	1637.10	1637.60	1638.38	1638.14	1638.00	1637.59
FT-SE Actuarial 200	1711.89	1712.28	1713.55	1713.58	1713.28	1712.78	1712.53

Indicated basis, but the sluggish overall pattern of trading masked a number of special features, notably among building stocks and at car giant Volkswagen.

A breakthrough deal with Brussels in its long running row over plant subsidies lifted Volkswagen and the shares finished Dms3.80 ahead at Dms41.90.

The building leaders, Hochtief and Bilfinger and Berger, led the day's performance charts with the former rising more than 4 per cent. Bilfinger picked up a German rail contract but the real reward drive yesterday came from signs that investors were beginning to bet on a third-quarter revival in building output.

AMSTERDAM made a modest recovery in light volume with the main driving force coming from the two

Registered shares of Sulzer fell SF14 to SF1728 as the machine manufacturer met expectations of a near doubling of first-half profits, but warned of problems at its textile machine division and adopted a cautious view on the outlook.

MADRID was pulled back by a sharp tumble in Gas Natural after the government approved a much lower than expected increase in gas prices and a fall in the tariff next year. Gas lost Ptas2,880 to Ptas1,580, contributing to a 2.69 fall in the general index to 349.32.

WARSAW was weak for a second straight session, but in higher turnover which analysts said, suggested that the market could be entering a correction phase. The WIG index fell 8.78 to 13,882.3.

ISTANBUL rose 1.5 per cent as investors decided that the 3 per cent slide over the previous week had gone far enough. The IMKB-100 index added 925.45 to 68,466.48, with the advance fuelled by Tuesday's satisfactory treasury auction and as investors discounted the US-Iraq tensions.

Written and edited by Michael Morgan and Jeffrey Brown

S Africa stocks push higher

Johannesburg romped higher in active trading as local institutional investors surprised brokers with a rare buying foray. The overall index gained 66.5 to 6,711.9. Industrials rose 84.7 to 7,943.6 but golds eased 4.0 to 1,802.3.

Local brokers attributed the day's performance to the view that institutional investors were impressed by Wall Street's overnight resilience in the face of the US attack

on Iraq, and more importantly to some, predictions of higher US interest rates.

Selective bargain-hunting by the South African funds managers and banks saw daily volume climb to a robust 846.6m, and also served to snatch control of the market from futures arbitrageurs who have dominated the bourse recently. Among individual shares, Anglo rose 350 cents to R276.50 but Freegold lost 75 cents to R49.75.

ASIA PACIFIC

Bargain hunters give support to Nikkei

Tokyo

Bargain hunting of steels and petroleum-related stocks underpinned the market and the Nikkei index closed almost flat in spite of selling pressure from the Gulf crisis, writes Emiko Terazono in Tokyo.

The 225-issue average closed up 3.72 to 20,201.87 after moving between 20,065.02 and 20,307.07. The Topix index of all first section stocks fell 5.13 to 1,540.99 and the Nikkei 300 lost 0.84 to 287.01.

In London, the ISE/Nikkei 50 index edged up 0.38 to 1,744.41.

Volume totalled 267m shares against 264m. Reports that the US had launched its second missile attack on Iraq dampened sentiment in early trading.

However, purchases of steels, shipbuilders and petroleum-related stocks on higher crude oil prices lent support.

Of the stocks listed on the first section, losers exceeded winners by 631 to 408, with 201 issues remaining unchanged.

A sharp rise in crude oil prices pushed up Arabian Oil Y170 to Y4,770. Other petroleum refiners and distributors were also firm with Teikoku Oil rising Y15 to Y701 and Showa Shell Sekiyu adding Y20 to Y1,070.

Shipping stocks were also higher on the US attack. Nippon Yusen gained Y3 to Y575, Mitsui OSE Lines added Y8 to Y338 and Kawasaki Kisen increased Y8 to Y311.

Electricals were lower on reports that leading companies would revise down their earnings forecasts due to a decline in semiconductor prices. Hitachi fell Y7 to Y687, Toshiba lost Y12 to Y687 and NEC declined Y10 to Y1,160.

Steel stocks, meanwhile, discounted concerns of lower profits, and gained ground

on buying by banks and other financial institutions. Nippon Steel rose Y3 to Y347, Kawasaki Steel gained Y3 to Y363 and Sumitomo Metal Industries advanced Y9 to Y314.

Nippon Credit Bank slipped Y1 to Y300, Fuji Bank losing Y10 to Y2,010 and Sumitomo Bank retreating Y30 to Y1,940.

In Osaka, the OSE average fell 44.98 to 12,290.78 in volume of 30.8m shares. Nintendo, the video game maker, rose Y90 to Y8,730 on the higher dollar.

Roundup

A reassessment of the US-Iraq conflict, and the consequent impact on corporate earnings, enabled HONG KONG to rebound, regaining most of Tuesday's losses.

The Hang Seng index advanced 118.77 to 11,076.96, in turnover that eased to HK\$3.9bn.

While the financial sub-index led the blue chips with a gain of 1.4 per cent, H shares made the biggest advance, with the Hang Seng China Enterprise index rising 2 per cent. Wharf, which reported net profits of HK\$1.3bn for the first half of 1996, advanced 75 cents to HK\$28.95 in heavy turnover of HK\$95.8m.

KUALA LUMPUR shrugged off the second US missile attack on Iraq, and the composite index ended 12.10 higher at 1,105.42.

Speculative buying pushed up stocks linked to the businessman, Vincent Tan. Unia jumped M\$6.05 to M\$26.25 on rumours that an asset reshuffle was planned.

SYDNEY shares ended four days of straight decline, rebounding strongly on the back of an improving bond market and strong futures.

The All Ordinaries index closed 0.82 per cent higher, 1,048.74.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of August 30th stocks	Dollar terms % Change 1996 over week on Dec '95	Local currency terms % Change 1996 over week on Dec '95
Latin America (240)	524.72	-0.8	+11.2
Argentina (31)	732.10	+2.1	-2.4
Brazil (68)	366.28	+1.2	+20.0
Chile (43)	702.08	-1.6	-8.2
Colombia (15)	505.24	-0.9	-0.5
Costa Rica (6)	540.91	-3.2	+19.4
Ecuador (21)	223.25	+1.3	+13.2
Venezuela (5)	513.25	+0.5	+35.5
Asia (632)	281.47	+0.1	+8.3
China (24)	59.54	-3.5	+10.1
South Korea (145)	98.25	-0.7	+10.5
Philippines (28)	309.84	-1.8	+15.4
Taiwan, China (83)	144.70	+2.3	+28.3
India (76)	51.41	+1.4	+13.8
Indonesia (44)	110.15	-0.0	+0.4
Malaysia (123)	315.88	+0.0	+15.5
Pakistan (23)	232.16	-2.7	+4.3
Sri Lanka (5)	52.92	-10.7	+11.2
Thailand (72)	304.50	-0.4	-19.0
Euro/Mid East (228)	157.28	+2.8	-3.1
Czech Rep (5)	75.90	+2.3	+28.5
Greece (47)	260.28	+1.0	+7.7
Hungary (9)	180.62	+3.7	+83.5
Ireland (17)	174.00	+2.8	+5.8
Poland (22)	743.78	+0.5	+74.5
Portugal (26)	135.46	+1.1	+17.0
South Africa (63)	220.58	+3.9	-14.5
Turkey (54)	133.79	-0.4	+28.0
Zimbabwe (5)	379.45	-1.3	+35.1
Composites (1119)	263.09	+0.4	+6.3

Indices are calculated at end-of-week, and weekly changes are percentage movements from the previous Friday. Base date: Dec 1995=100 except where noted which are (1994=100) (2000=100) (2001=100) (2002=100) (2003=100) (2004=100) (2005=100) (2006=100) (2007=100) (2008=100) (2009=100) (2010=100) (2011=100) (2012=100) (2013=100) (2014=100) (2015=100) (2016=100) (2017=100) (2018=100) (2019=100) (2020=100) (2021=100) (2022=100) (2023=100) (2024=100) (2025=100) (2026=100) (2027=100) (2028=100) (2029=100) (2030=100) (2031=100) (2032=100) (2033=100) (2034=100) (2035=100) (2036=100) (2037=100) (2038=100) (2039=100) (2040=100) (2041=100) (2042=100) (2043=100) (2044=100) (2045=100) (2046=100) (2047=100) (2048=100) (2049=100) (2050=100) (2051=100) (2052=100) (2053=100) (2054=100) (2055=100) (2056=100) (2057=100) (2058=100) (2059=100) (2060=100) (2061=100) (2062=100) (2063=100) (2064=100) (2065=100) (2066=100) (2067=100) (2068=100) (2069=100) (2070=100) (2071=100) (2072=100) (2073=100) (2074=100) (2075=100) (2076=100) (2077=100) (2078=100) (2079=100) (2080=100) (2081=100) (2082=100) (2083=100) (2084=100) 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